

FINANCIAL TIMES

No. 26,968

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**10p

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NEWS SUMMARY

GENERAL BUSINESS

Funboat gains further 1/2 cent
Sterling gains further 1/2 cent

STERLING continued to improve, gaining 55 points to 51.8300. Its weighted depreciation narrowed to 36.5 (27.3) per cent. The dollar's narrowed to 1.96 (2.12) per cent.

Gold gained \$1 to \$125.1. **WALL STREET** closed 0.94 down at 1,005.67 in slack trading.

CEI SURVEY shows most working people over-estimate the level of company profits and are highly critical of management performance. See Page 10.

GOVERNMENT support for British Rail was 5507m in 1975 - up 113m, on 1974. Increases in passenger fares and freight rates are inevitable. See Page 10.

EEC OFFICIALS will discuss the level of imports into the community of ball-bearings from Japan in Tokyo next month. Back Page 5.

BP HAS found more oil in its Magnus Field in the North Sea, strengthening the likelihood of a new town at Stonehouse in Lanarkshire. See Page 10.

GOVERNMENT has abandoned the post-war growth policy for relocating population in central Scotland with a decision to scrap the development of a new town at Stonehouse in Lanarkshire. See Page 10.

HAWKER SIDDELEY plans to offer a new version of its successful HS-125 business jet, the Series 700, for delivery from mid-1977. See Page 11.

JOHN FOLKES REFO pre-tax profit for 1975 increased as forecast to £3.96m. (£3.55). See Page 22.

CHIEF PRICE CHANGES YESTERDAY
Prices in pence unless otherwise indicated

RISKS
pine Soft Drinks 115 + 7
fruit Derr 104 + 4
British Syphon 24 + 3
pe Inds 135 + 5
indian 36 + 5
food 212 + 3
on and 25 + 3
sybrook Props 30 + 4
op and Rev "A" 173 + 5
surff (J.) 149 + 4
slaker (C and W) 113 + 3
Hingling 210 - 70
290 + 6

FALLS
brich and Wilson 59 - 4
sed, P Cement 182 - 4
nk of Ireland 285 - 10
tes (E) 26 - 4

Basis 390 - 5
Central Manf. 53 - 2
Coral (J.) 120 - 6
Castain (R.) 232 - 8
Daily Mail "A" 198 - 7
GKN 328 - 6
Hawker Siddeley 482 - 8
ICI 393 - 7
MK Refrigeration 78 - 4
Matthews Weightson 220 - 8
Ocean Wilsons 129 - 5
Rank Organisation 108 - 4
Spear and Jackson 78 - 3
Univer 450 - 8
Weyburn Eng 285 - 7
Ultramar 162 - 4
Anglo Amer. Gold 522 - 1
Blyvoor 530 - 30
Geduld 1142 - 1
Pot. Plats 188 - 6
Pres. Steyn 880 - 35
Western Holdings 171 - 1

Grimond accepts leadership—but only as caretaker

BY PHILIP RAWSTORNE

Mr. Jo Grimond, under strong pressure from Liberal MPs to rescue the party from the confusion created by Mr. Jeremy Thorpe's resignation, yesterday took over as caretaker leader.

He will hold the post for two months until the party has agreed new procedures for the election of its leader and chosen a successor.

A special one-day Liberal Assembly is to be held in Birmingham on June 12 to decide the role of the party's rank-and-file in the choice.

And party managers aim to complete the leadership election in which Mr. David Steel, Mr. John Pares and Mr. Emyr Hooson are likely to be the main candidates by July 5.

Mr. Grimond, at a three-hour Commons meeting yesterday, declined the party's invitation to lead it into the next General Election. "I am not Mr. Gladstone," he said. "I have done it before. And like heavyweights boxers, I don't think it's very easy for political leaders to come back."

"But I am not Mr. Gladstone," he added, as his fellow MPs pressed him to accept the role, which had been supported by Mr. Thorpe and most sections of the party.

At a Press conference later, Mr. Grimond said that whatever the party might feel now about the situation, it was not the time to extend the leadership vote to the constituency organisations and it is by no means certain that a two-thirds majority will be secured at the Special Assembly for the proposed new procedures.

Mr. Grimond's refusal to be drafted for an indefinite term of office disappointed and worried Liberal MPs and party officials.

Considerable party wangling is likely to take place over the extension of the leadership vote to the constituency organisations and it is by no means certain that a two-thirds majority will be secured at the Special Assembly for the proposed new procedures.

The party's morale, already



Mr. Jo Grimond: I am not Gladstone.

low, could also suffer further damage if the struggle for the leadership succession is joined over the coming weeks.

Mr. Grimond, with the apparent support of the front-running candidates, made it clear yesterday that he hoped to pull the party together and hand it over to the eventual leader ready for a major advance. "I hope my two months will not be a period of stagnation," he said.

He saw himself as a sort of John the Baptist, preparing the way for a younger leader, and he would discuss with Liberal MPs his ideas on the form of the party's programme and the way in which it should be launched.

There was considerable opportunity for a "party of the Centre-Left" which stands for the people at large, Mr. Grimond declared. The Labour Party, now represented in the establishment and its social democratic members had "come to the end of the road."

Liberals should press for more devolution and project the freedom of ordinary people against the increasing bureaucracy of the State.

Asked whether he was promoting again his ideas of a radical alternative and community politics, Mr. Grimond said: "This is the great issue for Liberals."

Continued on back page Editorial comment Page 20

Tories set out inflation policy

BY MICHAEL BLANDEN

IN A MAJOR speech last night Sir Geoffrey Howe, Shadow Chancellor of the Exchequer, set out the Conservative approach to the controversial issues of prices and incomes policy.

The speech was seen as an effort by the Opposition to present a consistent and comprehensive alternative to the Government's pay and price restraints.

Sir Geoffrey took as his starting point the fact that the Chancellor of the Exchequer had made his Budget conditional on the acceptance by the TUC of a formal incomes policy.

"The bosses of the TUC have become the centre-piece of our economy," he said. "Their decisions will supposedly determine the future not only of wages but prices, the pound, and the economic recovery and unemployment."

Sir Geoffrey argued that the present pattern of controls had "only the slenderest chance of survival for more than a short period." But he recognised that the second phase of the Government's incomes policy might have a legitimate role in the short term.

He steered a careful course between the various poles of opinion within the Tory party on counter-inflation policy. He argued, for instance, that monetary policy was "critical" but suggested that trades unions had an important role to play in developing a long-term policy for wages.

Commenting on the Government's agreement with the unions on the next phase of the wages policy, Sir Geoffrey foresaw increasing difficulties as a result of the flattening of differentials.

But he acknowledged that "the son of £6 may be playing a legitimate role in fortifying a basically monetary evil from the almost hyper-inflationary tunnel of the social contract."

It could be said to have helped to reduce inflationary expectations and curb the size of the pay element in public spending, as well as in tempering the growth of unemployment.

He went on to develop his arguments against incomes policy, including the effects on the functioning of the labour market, the danger to freedom from State intervention in planning wage differentials and the practical problems involved.

Parliament Page 15 Editorial Comment Page 20

ICI issue underwritten within hours

BY RHYS DAVID AND MARGARET REID

UNDERWRITING was successfully concluded within a few hours yesterday. Imperial Chemical Industries' one-for-eight rights issue of 250m shares to raise £200m—the largest share issue ever launched in the London market.

ICI announced the major cash-raising operation, which will help finance its long-term fixed and working capital needs, against a background of bright trading news.

The group, headed by Mr. Rowland Wraith, disclosed that its pre-tax profits had advanced sharply to £15m in the first quarter of this year, compared with £10m for the same period last year and £22m for 1975 as a whole.

A substantial rise in the rate of dividend for 1976, which is to be raised by 25 per cent above last year's level, has been given by the Treasury, which allows dividends to be lifted by more than the 10 per cent limit to facilitate the raising of new capital.

Sub-underwriting of the issue by the underwriters, merchant banks J. Henry Schroder Wagg and S. G. Warburg, was said to have been completed with very few refusals.

In a move with few precedents, except on a few occasions in 1975, around £10m of the underwriting was placed with a range of Continental banks and institutions, none of which is believed to have refused any of the business offered.

ICI shares last night closed 7p down at 395p, which compares with a range of 334p and 411p this year.

The group's current, long-term schemes include a 50,000 tonnes ethylene cracker, to be built jointly with BP on Teesside at a cost of £155m, and a new, early next year, but the company is likely to be looking ahead to its next major objective: complex to meet requirements of the 1980s.

These new plants, which produce the basic chemical building blocks, also have to be accompanied by substantial downstream investment. ICI itself announced a substantial new polypropylene expansion at Runcorn in Holland last week, which is expected to cost in excess of £20m.

The issue is being made at a time when, as ICI's results for the first quarter show, strong developing the Niman North Sea oilfield, for which it expects to put up £200m in the next few years. Discussions are on with the group's bankers with a view to raising the £100m needed for this purpose over the next year or so.

This North Sea financing operation is likely to be by a bank credit, partly in sterling, and partly in dollars or another foreign currency, on terms

Callaghan asserts right of Cabinet to set policy

BY PETER HENNESSY, LOBBY CORRESPONDENT

THE Prime Minister yesterday made it clear in a speech to the Labour party national executive committee that the Cabinet was solely responsible for formulating government policy.

His firm stand paid handsome dividends. Mr. Callaghan won his way throughout the all-day meeting and succeeded in defeating Left-wing proposals on three key areas of economic policy — import controls, public spending and overseas investment.

In the absence of six Left-wingers, moderates defeated by seven votes to four a proposal from Mrs. Judith Hart, MP for Llanelli, urging adoption of wide-spread import controls on manufactured goods.

Mr. Callaghan said that her motion, if accepted, would give the impression that import controls were the cornerstone of the Government's entire economic strategy and this was not so.

A motion from Mr. Walter P. James, MP for Gwent, recommending selective import controls, was also defeated.

controls in limited cases, which would not provoke international retaliation, was adopted instead.

Mrs. Shirley Williams, Secretary for Prices and Consumer Protection, led a successful move to defeat a proposal which would have added £4bn to present estimates of public spending by 1979-80.

Also defeated was a further Left-wing move which would have required the Bank of England to buy British overseas investments and liquidate them, using the proceeds to prop up the sterling exchange rate.

In a move clearly intended to sustain overseas confidence in the Government's economic strategy, Mr. Callaghan's opening contribution to the meeting was devoted to showing that the sweeping proposals of the Left-wing dominated home policy sub-committee of the NEC could not be equated with Government policy.

"We live in a world in which discussions about long-term aspirations and policy through

rumour or misrepresentation can cost the country dear and check confidence both at home and abroad," he said.

"Of course the national executive must do its work in the way it thinks right but the Government must also state its own position especially where the executive's deliberations impinge upon the immediate situation. Therefore to avoid any uncertainty at home or abroad I must make it clear that the Government's overall economic and financial strategy remains as announced by myself and the Chancellor of the Exchequer."

Mr. Callaghan outlined four areas in which the NEC document, prepared by its home policy sub-committee under the chairmanship of Mr. Anthony Wedgwood Benn, Energy Secretary, chairman of the meeting in the absence of Mr. Tom Bradley, MP for Leicester East, differed

Continued on back page Details, Page 15

Govan yard wins £50m. order

BY JOHN WYLES, SHIPPING CORRESPONDENT

GOVAN SHIPBUILDERS has this business from the Kuwait Shipping Company by the South Korean Hyundai yard.

It is Govan's tender which would almost certainly have lost the yard money on those ships and there is no certainty that the package confirmed yesterday will be profitable.

However, it is a cash deal, with generous advance payments and no long-term credits. Govan management is hopeful that it will at least break even, providing inflation is reduced and productivity at the yard maintains its upward trend.

The orders should greatly reduce tension at Govan where 5,800 workers faced redundancies from the end of the year without fresh business. "After the worries of the last three months or so, it is even more satisfying than usual to be able to announce these orders," said Mr. Gillespie yesterday.

There was also relief yesterday at British Shipbuilders' temporary headquarters at the National Enterprise Board. Orders at Govan's two yards, formerly part of the Upper Clyde Shipbuilders group, are now broadly in line with other major yards, guaranteeing work well into 1978.

The State corporation will have more space to develop a strategy for the industry without any major yard facing a foreseeable order crisis next year.

The ships to be built for Kuwait shipping agencies are Govan's specially designed 23,000 deadweight tons multipurpose cargo vessels. Some 13 of these ships have already been ordered by the separate Kuwait Shipping Company which is pooling its fleet with other Gulf states to form the United Arab Shipping Company.

Yesterday's orders are earmarked for joint ventures with North African states and Kuwait, according to the announcement.

The Clydebank shipyard specialists, Yarrow, seems certain to build a third £30m. all-missile frigate for the Royal Navy. This will mean continued employment at the announcement that Yarrow will be asked to be sole yard tendering for the third ship made yesterday at the launch of HMS Broadsword, the first in her class of Type-22 frigates for the Navy.

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LOMBARD

Corruption—now
for the debate

BY C. GORDON TETHER

"The revelations in the Press of corporate pay-offs to obtain business abroad continue with alarming regularity. But these disclosures are no longer new to the public which now demands answers and actions from the business community. The time has come for thoughtful consideration of the problem. What has been done is done and now the business community must get on with the task of adjusting to the new reality of doing business in a more sternly defined moral environment."

So writes the First National Bank of Chicago in an article on "Hard Questions about the New Business Ethics" in its current World Report. And it deserves a vigorous pat on the back just for calling for a public debate on the matter.

For there has been far too much of a tendency up till now for the business world to dodge the issue by behaving as though the bribes their companies had made were the product of a temporary aberration which would never occur again.

Their image

After all, as I pointed out when the extent of the traffic in bribery first began to emerge, in the absence of clear proof that the use of this method of winning orders was going to be outlawed, it would be necessary to have a major new think about the rules of the international trade liberalisation game. And there is the further point that there is everything to be said, even from the business world's point of view, for making a major effort to repair the considerable damage that the spotlighting of the darker-side of the capitalist way of life has obviously inflicted on its image.

In short, however reluctant businessmen may be to admit it, there is a real need for what the Chicago bank report calls "a forthright dialogue between the business system, the people and its leaders." The big question, of course, is where it should start and what course it should take. And it is one that, it has to be admitted, does not admit of an easy answer.

Having drawn attention to the way in which the American business system had adjusted itself in the past to the waves of revulsion against such corruption as the wholesale cheating of Indians, the shooting of strikers and the running of the banks on Wall Street, the bank's

study tries to argue that the abuses at the centre of the present controversy are less serious in that "the perpetrators do not seem to have acted in self-interest but rather on behalf of the group—usually the corporation which they served." But this, I would have thought, was extremely dubious logic. For it is hard to see anyone engaging in distasteful activity of this kind other than for one of two reasons. The first would be the knowledge that the result would be to bring them bigger earnings in their existing job or pave their way to a new one. The second would be an awareness that their superiors would commend their concern for the company—particularly if they had taken care to see that the authorities were not implicated in the deed.

Right lines

If one remembers that the effect of some of this bribery may have been to defeat the functioning of the democratic process, with consequences of the greatest potential importance, it could well be held to be even more deleterious than that involved in the great scandals of yesterday—notwithstanding the fact that it may not have caused so much loss of life.

The report is surely on the right lines, however, when it argues that—if it is to be meaningful—a dialogue on where the line is to be drawn between what is acceptable and what is not in the business field will have to embrace the question of what example it is right for the State to set.

If it is appropriate for governments to influence the course of foreign politics by making payments to foreign parties on the strength of the argument that this is in the national interest, what limits should be placed on businessmen who are seeking to advance corporate interests by the same means?

However, if the outcome of the debate that must now be joined tends to bring about the emergence of new standards of morality for governments as well as business, the effort will have been even more worthwhile. For, other considerations apart, there can be little doubt that there is a close connection between the decline in morality in the community at large and the tendency for governmental behaviour to fall below acceptable standards.

RACING

BY DOMINIC WIGAN

Bruni may win Yorkshire Cup

THE reappearance of Bruni in the Yorkshire Cup will help attract racegoers to Yorkshire to-day and it will be interesting to see if the St. Leger winner can make a winning comeback after his lay-off since the Arc.

Bruni, who was far from disgraced for a comparatively inexperienced performer at Longchamp, where he finished second to the Eclipse winner Star Appeal after being forced to come round the outside of the field, is reported to have been nursing particularly well in recent homework and I do not intend to oppose him.

If he is to fail in his bid for a winning reappearance, Sea Anchor probably will be the cause. Dick Hern's Alcide colt will be ideally suited to today's race and should relish the prevailing soft ground.

It is not often that French-trained sprinters come to Yorkshire and many racegoers will be interested to see how cross-

Channel raiders Gold Nugget and Arch Sculptor fare in the Duke of York stakes.

Both may run well, but I do not intend to look beyond that when Lester Piggott displaces Bill Piers, seems sure to go to post as market leader.

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by B. A. YOUNG

Les Diablogues
by GARRY O'CONNOR

by GARRY O'CONNOR

**Book Reviews are on
Page 32**

RPO by MAX LOPPERT

The direction of the Royal Philharmonic Orchestra contribution to the Festival Hall Silver Jubilee series on Tuesday was shared between Charles Groves and Antal Dorati, with Arthur Hinstein as honoured—and warmly welcomed—soloist in the piano recital. Each of the performance, under Sir Charles's courteous and vigilant eye, was truth not one of those marvelous Rubinstein celebrations of virtuosity needed to each question and questioning the audience shaped with utmost flow affection—because on occasion human fallibility is apt to obtrude more freely than the good—their hope of those phrases. Whole tones had one suddenly sitting aware of a sudden bottom-note richness to the piano. The recital was a gem of melody and carress was offered at just that point when it pleasurable and confidently ended.

It was, even so, the high point of an otherwise low-temperature concert, which began with Vaughan Williams' penitentially tedious Ninth Symphony under Dorati, which began with the Bartok Concerto for Orchestra, played rudely though often with a certain invigorating energy under Dorati. Hardly a Silver Jubilee event, though, and the orchestra (or indeed any of the other non-BBC orchestras) including in its concert music by a living composer under 50? Or was there a certain commitment from the series organisers? One of the RPO's few causes to celebrate its Festival Hall concerts of the last decade was provided by its performance of Britwistle's *Triumph of Time* several years ago. This might have been the occasion for a repeat—one felt the need of such a reminder, which was only moderately good orchestral playing throughout the evening, that the RPO is not one of the luxuries London music can no longer afford.

Unhappy Dives' by H. A. N. BROCKMAN



William Beckford of Fonthill Bath, "Unhappy Dives" as lord Nicolson dubbed him, recently been commemorated by a small but concentrated exhibition in the Library at Salisbury. Although this closes on 15 it is to open again at the Victoria Gallery in Exeter on May 12 and there it will remain until June 12 and where it should be seen by all interested in the background of Fonthill Beckford, the organiser, Miss Diana Threl, has managed to bring together an amazing collection of portraits, landscapes, letters, furniture and objects of art, forged and borrowed from individuals and public museums and institutes throughout the British Isles. Some ornaments, furniture and paintings can actually be seen in the positions they occupied at the abbey in the contemporary pictures which line the exhibition walls. It is all very well arranged with some nice Gothic touches in the pointed arched openings leading to the various parts of the display. A particularly outstanding exhibit, among many others, is the large and dramatic water-colour by Turner of a distant Fonthill seen through an atmosphere haze lent by the British Museum.

The whole conjures up a complete picture of this strange and talented man whose utter social ostracism on account of his homosexuality turned him into a recluse, but gave to the world some of the most vivid travel diaries ever written. Of his collection of pictures 20 are now in the National Gallery, among them Bellini's Doge Loredan.

Beckford is a "specialised subject" but interest in his remarkable life-story and the great abbey at Fonthill and his later Lansdown Tower at Bath is receiving a growing attention. This exhibition must stimulate many to explore this eccentric man's world of phantasy and cynicism.

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by PAUL GRIFFITHS

'I take my title from Orlando Gibbons' dedicatory praise of his patron's discrimination in his volume of madrigals, the whole of which is recorded on *The Consort of Musicke's* disc. Sir

fantasias are played on a lovely organ of 1706. and there are three moving pavans, elegiac yet allsoof. and so unlike the *Lachrymae* of Dowland to which they all refer. This is a treasure store of a record. stylishly played and. like the companion madrigal volume. fully backed with information.

music for the "celestial choir" of Seraphs, each. Both sides of the corporation are working hard to make their new approaches to authenticity. Richard Lester plays Seraphiti in guise as a harpsichord voiced in notes and swans quill, rather than the modern substitute in almost ubiquitous use at present ("more geese than swans now live, more fools than wise," to make occasional appearances. The clarino trumpets are piercingly bright, almost stringing the ear, though they serve well in the celebratory flourishes given them here. Modern trumpets are much better suited to the slow solos which Dot Smithers plays so expertly, but it is a matter for debate, by the curious.

by RONALD CRICHTON

The singer was clearly out of sorts, often under the note and not always reliable about entries. A pity, since an appealing voice and striking presence can frequently went for little in spite of a host of platform acting. As for the music, it was a splendid *concerto's phrases*, as hermet's songs, which are attractive, and two of Falla's neglected chamber songs to put to music. The Seven Variations, Polka and the Song of the Lark, which are the only one could say they had were dull. If only Falla's Harpsichord Concerto the previous evening had been given with some of the music. Dramatic with a touch of music. Pleasures.

Mr Abercrombie made him an English watercolourist with a touch of the sun.

by PAUL GRIFFITHS

of her solo *Sonata brece* did little to relieve the situation, and the first half ended disastrously with a song cycle. The accompaniment, in her opinion, was "too busy." The obvious example of Minsorgsky was nowhere approached: the accompaniments were restricted to a few stock patterns, sometimes gabbling on purposelessly; and Josephine Nendrick's

Schoolboy showed that she has the knack of improvising pastiche. Her chorale prelude after Bach, on a four-note theme supplied by a member of the audience, was a fine example of her "improvised" gambits. Then, in responding to a demand for pseudo-Stokhausen on the same resolutely tonal motif, she did as well as could possibly have been expected.

A high-contrast, black and white image of a map, likely of Europe, showing major cities and geographical features. The map is tilted and partially obscured by a dark, curved shape in the foreground. The word "FRANCE" is visible at the bottom. The image has a grainy, high-contrast appearance, possibly a photocopy or a stylized graphic.

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Discuss your financial plans with us and put our reputation to the test. Toronto Dominion. Financial partner with corporations, governments and banks.

Rudolf Kempe, the chief conductor of the BBC Symphony Orchestra since September of last year, died yesterday in Switzerland. He was 65. He had been ill for some time and had lately had to cancel several concerts.

director at Munich; while he was with this company he made his first appearance at Covent Garden. In 1963 he became principal conductor of the Royal Philharmonic Orchestra, a post he held for 12 years, until he took over the BBC orchestra from Pierre Boulez.

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AMERICAN NEWS

Union may seek board seats at Chrysler U.S.

BY STEWART FLEMING

NEW YORK, May 12.

LEONARD WOODCOCK, president of the United Auto Workers union, said today that the union's forthcoming wage negotiations with the car industry would raise the issue of employee representation on the board of Chrysler.

Speaking in Germany, Mr. Woodcock drew attention to the fact that the union had made a demand for a meeting in Detroit last week, noted that Chrysler U.K., the British subsidiary of Chrysler, proposed that two worker representatives sit on the U.K. subsidiary as part of a system of increased worker participation in corporate affairs. He added that the possibility of similar system for the U.S. unit company with the negotiations with the negotiations a new wage contract which expected to begin here in June.

Reactions to the UAW policy statement outside the motor industry have been sceptical. One observer noted that while this is probably the first time for

many years that the idea of Boardroom representation has been seriously canvassed in the context of the wage negotiations with a leading manufacturer of cars, it is unlikely to prove to be a fundamental demand.

One observer noted that it is a relatively new concept and that the UAW is probably trying to get workers used to it. He added that it is a useful demand from a negotiating point of view since it is a pretty big club to hit Chrysler on the head with. But it is also an issue which can easily be dropped without angering union members.

A spokesman for the UAW, however, said today that Boardroom representation could prove to be a "strikeable issue" particularly because Mr. Woodcock had made it clear that it was the Chrysler management which had raised the subject in the U.K.

The spokesman pointed out that Mr. Woodcock had told delegates that the management of Chrysler had made some very bad decisions last year and had been prevented from making others partly by the union.

New rules aim to boost strip mining

BY DAVID BELL

WASHINGTON, May 12.

THE U.S. Interior Department moved last night to issue a new set of rules designed to stimulate a strip mining of the vast coal reserves in the western States of America.

These reserves are mostly on private land but the federal Government has retained mineral rights which it now proposes to lease in an effort to increase western U.S. coal production from its present level of 32m. tons a year to 305m. tons a year by 1985.

Mr. Thomas Kleppe, the Interior Secretary, promised that a "federal coal" will be mined in an environmentally sound manner, by minimising pollution and that the land would be restored to its "approximate original contours and vegetation."

But coal industry promptly attacked the new rules as too strict and the environmentalists denounced them as much too weak.

The new emphasis on the need to exploit the reserves of coal

comes as imports of foreign oil are rising sharply to fuel the American economic recovery. Mr. Kleppe noted that it was very important for the United States to exploit its own indigenous resources so that it was not at the mercy of foreign energy producers.

This is not likely, however, to impress a number of Congressmen who have been working hard for a Federal strip mining Bill which would regulate once and for all the mining of the millions of acres that could eventually be affected. The Bill's supporters have also stressed the need to protect the interests of the people who own the land. They are also profoundly disturbed by the new interest in strip mining.

The coal industry, however, claims that it is well aware of the need to preserve the existing environment but that the new rules are unnecessarily restrictive and likely to provide a major disincentive to development of the reserves.

Another Hughes 'will'

BY JAY PALMER

NEW YORK, May 12.

THE MYSTERIES surrounding Howard Hughes have, if anything, deepened in the five weeks since the billionaire reclusive's death. A few days ago, a Nevada county court received through the mail yet another will allegedly written by the eccentric industrialist distributing his reputed personal fortune of up to \$24bn.

This new will is seemingly a more recent testament than the one that mysteriously appeared a few weeks ago on the 25th floor of the Maynard Hotel's headquarters in Salt Lake City, Utah, like that one, this latest undated document is full of jarring contradictions that add, and almost certainly will, form the basis of legal challenges.

Apparently dated June 1969, the Clarke County will names the Summa Corporation, Mr.

Hughes' personal holding company, as sole executor of his estate. Unfortunately Summa was not formed as a holding company until December 1972.

The will divides the estate primarily between Mr. Hughes' blood relatives, the Florida Hughes Medical Institute and various universities around America. It also leaves money to "ten living American individuals" identified only by their social security numbers as well as blind and homeless children. Summa executives, who are continuing to manage the day-to-day affairs of Hughes' companies, have claimed that this new will is as much a fraud as the first one. Meanwhile, lawyers for various interested parties are continuing their nationwide search for an authentic will that could withstand the legal battles ahead.

Venezuelan GDP rises

BY JOSEPH MANN

CARACAS, May 12.

VENEZUELA'S GROSS Domestic Product (GDP) last year edged \$15.3bn, up slightly from \$14.4bn. for 1974, and grew during 1975 at an overall rate of 6.6 per cent, according to statistics released by the Government.

The Government figures suggest that the Venezuelan economy, although expanding rapidly, has not yet begun to feel the full multiplier effect of the multi-billion dollar investments made since the inauguration of President Carlos Andres Peres took office in 1974. The Peres Government is projected a \$54bn. spending programme for 1976-80, of which \$4.4bn. is to be applied to capital investments.

This South American oil producer's GDP for 1973 and 1974 showed growth rates of 5.9 per cent and 5.1 per cent, respectively. Gross domestic product, the measure of economic movement used here, differs from Gross National Product in that it includes the effects of both domestic and foreign capital on the national economy.

Petroleum activities, the most important sector of the Venezuelan economy, last year registered a negative factor of 16.2 per cent, thus continuing the Government's attempts to diversify the economy. Non-petroleum facets of the economy showed a growth rate of 10.6 per cent for 1975, up from 8.5 per cent in 1974 and 5.9 per cent the previous year.

More violence in Jamaica

THREE people died in political violence in Jamaica in the first four months of this year and nine were killed during the past week, according to officials quoted by the press in Kingston. Police said the latest victims were a taxi driver, a former jockey and a 12-year-old boy. The boy was shot in the yard of his home by his gunmen.

The latest violence began when the Government ordered the demolition of condemned tenement houses in the city centre. Some tenants ignored the order to quit and attacked demolition teams, and six tenements were destroyed by petrol bombs.

Concorde attacked

An environmental group has asked the U.S. Civil Aeronautics Board (CAB) to order two airlines — British Airways and Air France — to stop claiming that Concorde can eliminate "jet lag" because of its great speed. AP-DJ reports from Washington. The environmental Defence Fund con-

U.S. budget vote

THE U.S. Senate approved an increased budget of \$419.3bn. for the 1977 financial year, possibly depriving President Ford of the chance he wanted to cut taxes. Reuter reports from Washington.

The proposed Government spending bill was \$15.1bn. more than Mr. Ford had set as a budget limit. The issue now goes to the lower House.

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Jurek Martin, U.S. Editor, reports from Washington on the limited prospects of

The Stop-Carter campaign

"ALL HOPE abandon, ye who enter here" had until yesterday been the prospect of all those Democrats who had plunged into the inferno of the primary elections in attempts to deny the party presidential nomination to Jimmy Carter of Georgia. That hope is still fragile to-day but it is at least alive, even if residing in the possession of what a month ago would have seemed an improbable cast of characters.

Senator Frank Church of Idaho, Governor Jerry Brown of California and Congressman Morris Udall of Arizona are not only that his own visibility in Nebraska, enhanced because he comes from another Midwestern State, must be matched against

the first stage of the Connecticut race, losing by only 33 to 31 per cent.

Mr. Church won in Nebraska because he concentrated all his efforts there in his first primary, while Mr. Carter, stretched more than thin, was unable to devote comparable time and money. Mr. Church might argue very reasonably that his own visibility in Nebraska, enhanced because he comes from another Midwestern State, must be matched against

the worst possible results for Mr. Carter, the sum of their delegates strength will probably not approach his. But if they succeed in holding his delegate total to about 1,000 some conviction that some 300 short of that needed to take the nomination, then the brokered convention in New York may ensue, with delegates pledged to Messrs. Brown, Udall and Church joining with those won by other candidates like Senator Jackson and those who are uncommitted in an appeal to Senator Humphrey.

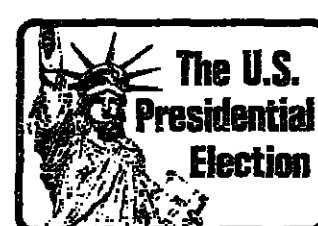
The irony in this scenario is that the Establishment's will would be achieved through the use of *deixis machina*. Both Mr. Udall and Mr. Church are members of the congressional club and close to Mr. Humphrey, but the Establishment has lifted few fingers on their behalf so far. Mr. Brown is not only a Californian, 3,000 miles removed from Washington, he also possesses a casual disregard for conventional governmental politics. That, if seriously analysed, would probably appeal to practitioners of the art. But it is quite soberly being said around Washington that these three could live with Senator Humphrey, who, in turn, has been noticeably more complimentary to them than he has to Governor Carter.

There is another theory, improbable but worth recording. It is that neither Mr. Udall nor Mr. Church can realistically be seen as winners in November's presidential contest, but that Mr. Brown just might be, and that by some mysterious process he

may be the man to emerge as all things to all Democrats. It is even being said that he may figure in some key political alliances in the weeks ahead, with the vice-presidential spot on the ticket up for grabs.

The flaw in all this is that if Mr. Carter puts his mind to it he may be able to consign them all to oblivion. It is arguable that the Georgian has been suffering from a mild case of over-confidence in the past week and has allowed himself to think more in terms of what he will do with the nomination rather than on the task of winning it. Thus, the Nebraska result may have served, for him, the useful purpose of reminding him not to cross bridges before he comes to them. Certainly the comparative ease with which he has disposed of most of his challengers from left and right so far (Mr. Udall invariably among them) should give him cause for confidence. Governor Brown, however, since he is probably an authentic phenomenon, may be a different matter.

Finally, Mr. Carter can console himself in the knowledge that the Democratic Party electorate seem to like some with a winner, which he has proved himself to be. The polls are even saying that he would beat both President Ford and Governor Reagan in November, whereas Messrs. Udall and Church have not even risen as high as 10 per cent in the surveys charting the preferences of registered Democrats. The odds, therefore, remain heavily on a Carter nomination, the month ahead.



the nationwide public attention on Mr. Carter as the Democratic front runner and that it would therefore be unwise to sell his achievement short. But the evidence of this political year has been that the Georgian is only beaten when his opponents put all their eggs in one State basket or where special issues consume the local electorate.

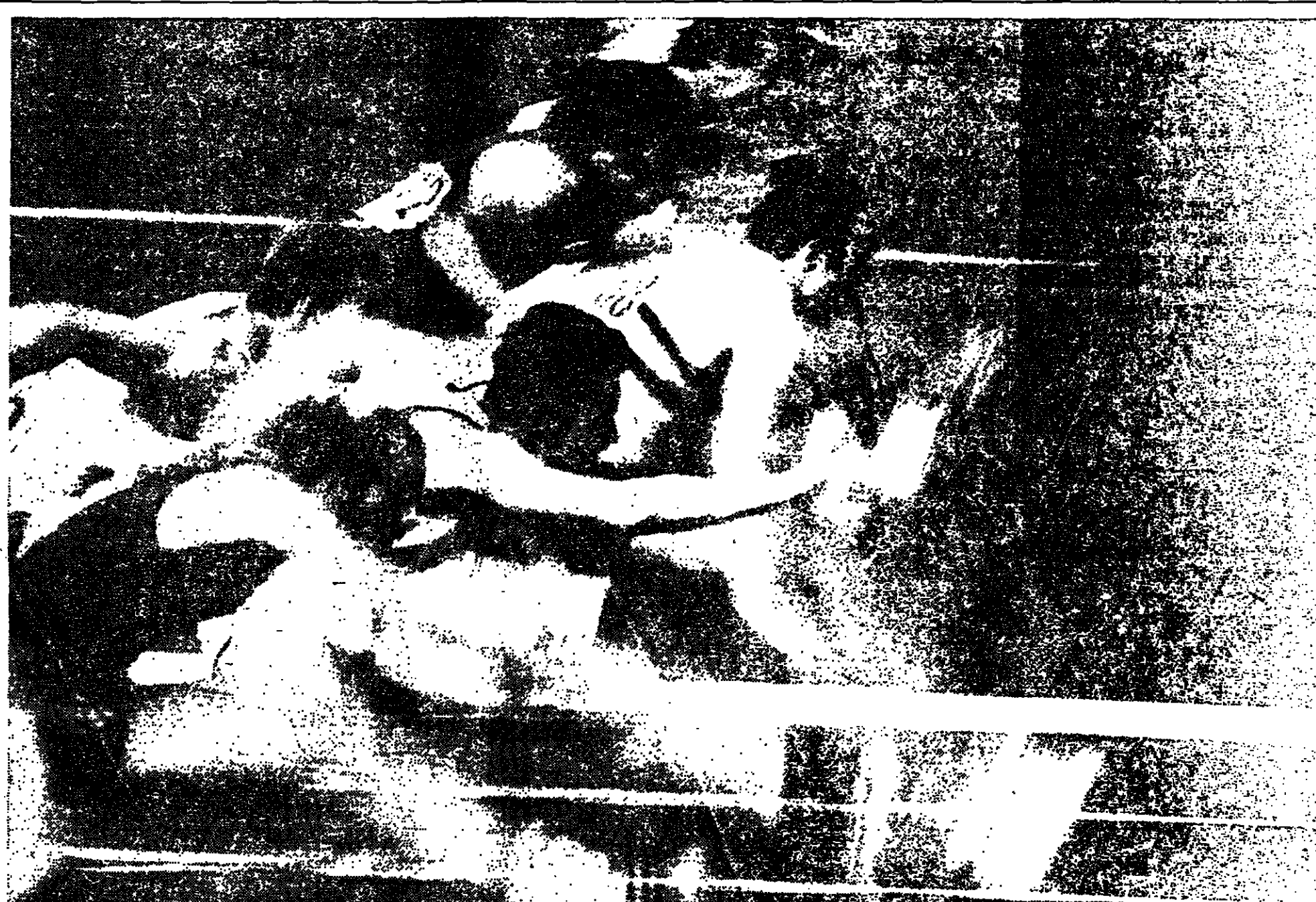
The question now is what this trio can do for an encore. Mr. Church's next big push will be in Oregon on May 25, though he will presumably do well in Nebraska so long as Mr. Church steered clear of the Connecticut vote on the same day. Mr. Udall, plugging gamely along is strategy nearly produced a hoping to unseat Mr. Carter in double success since Mr. Udall Michigan, whose primary is next to Mr. Carter tolerably close in Tuesday, where the race has

Many people believe that Governor Brown will take Maryland a week from now. His campaign there, unfathomable though it is, has attracted a lot of attention. The Maryland political Establishment has fallen rapidly in behind him, though the philosophical links between the Governor and the state party seem to be non-existent. The professionals of Maryland appear to prefer anybody to Jimmy Carter.

But will it amount to the end of the Carter bandwagon? The conspiratorial theory, of course, sees Hubert Humphrey's hand in all this. There is no way in which Messrs. Udall, Church and Brown can individually get close to the Carter delegate total: even



Senator Frank Church, one of the trio of Democrats trying to halt the Carter bandwagon.



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Pork Sausages	40 calories per penny
Potatoes	35 calories per penny
Fried Bacon	34 calories per penny
Roast Sirloin Beef	17 calories per penny
Grilled Cod Fillets	12 calories per penny

These figures are based on (1) the calorific values given in 'The Composition of Foods', published by HMSO for the Medical Research Council; and (2) the Average Retail Food Prices in the United Kingdom for 13 February 1976, published by the Department of Prices and Consumer Protection.

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EUROPEAN NEWS

Finnish Communists make
Government fall certain

BY LANCE KEYWORTH

HELSINKI, May 12

IT IS unlikely that anything can now prevent the resignation of the Finnish Government late this evening or on Thursday. The Communist Party made sure of this at its council meeting today when it definitely rejected the proposed increase in turnover tax.

The five party "Popular Front" coalition cabinet of centre left parties entered office last November after a lengthy period of caretaker government and premature general elections. It was formed more or less at the command of President Urho Kekkonen, and it included as a very reluctant partner the Finnish Communist Party for the first time since the 1960s.

The CP contribution to the emergency work of the "national government" has been to block the tough measures proposed to resolve the most serious economic situation faced by the country since World War Two. This has resulted in a record current account deficit in 1975 of nearly Fmk8.5bn, a net foreign debt of Fmk2.0bn, about one-fifth of the GDP, unemployment edging over 4 per cent, and inflation running at an 18 per cent annual rate.

Prime Minister Martti Miettunen's Centre Party coalition cabinet not only had to raise well over Fmk1.1bn in new revenue to finance the so-called unemployment supplementary budget in March. It also had to plan on how to find the extra Fmk3.5bn to Fmk4.4bn needed to balance the budget in 1977.

Cortes members launch bitter
attack on Spanish Cabinet

BY ROGER MATTHEWS

MADRID, May 12

THE BATTLE within the Spanish regime over the Government's partially disclosed political reform plans warmed up sharply today with a bitter attack on the Cabinet by 128 members of the present Cortes.

The Cortes which acted as a channel of approval for General Franco's decisions, is scheduled to be replaced by a partly elected two chamber parliament in about a year from now.

In a letter to Prime Minister Carlos Arias the 128, who include a number of former Ministers and retired generals, accused the Cabinet of creating a climate of confusion. They claim that some members have been acting outside the law and have violated the oaths they swore on taking office by permitting illegal political groups to operate freely.

All the Government's reform proposals are being submitted as a matter of urgency to the Cortes and the approval of members is necessary before the new laws are put before a referendum scheduled for the autumn.

"Worst of all is that this climate of confusion is largely

due to the contradictory statements of some members of the Government," says the letter. The Cortes deputies were particularly angered at the "irresponsible" manner in which the king's name was being dragged into the argument by one Cabinet member in particular who had described him as "the motor of change."

Meanwhile, another group of 62 members of the Cortes, headed by former economics and Foreign Minister Sen. Lopez Rodó, this morning tabled the draft of a new electoral law, something which the Government has promised it will produce before the middle of July.

Sen. Lopez Rodó, a key member of the lay Catholic organisation Opus Dei and a fierce opponent of Interior Minister Manuel Fraga, said at a Press conference today that his group was doing all it could to "help the Government."

He argued that as the Government was apparently in such a rush it should take advantage of his group's detailed proposals. It was not just up to the Government when they are eventually

members, he said, and want to claim that it was impossible for the Cortes to consider measures in isolation. "These reform proposals must be studied as one synchronised package."

The former Minister, who is now ambassador in Vienna, declined to give details of the 113 articles in his Electoral Reform Bill but said it was eminently progressive and in line with other Western countries. Although the proposals of Sen. Lopez Rodó and his colleagues are not expected to prosper, they certainly add to the difficulties of an already disunited Cabinet and are seen as a manoeuvre to widen divisions and create further obstacles.

Sen. Lopez Rodó is strongly opposed to a two-tier parliament and is understood to believe that the Government's plans will be better defeated or amended by adopting such tactical procedures.

However, it is still doubtful whether the Cortes will in the last resort be willing to provoke a constitutional crisis by throwing out or substantially watering down the Government's proposals when they are eventually completed.

Soames presses for Spanish talks

BY GUY DE JONQUIERES, COMMON MARKET CORRESPONDENT

STRASBOURG, May 12

THE SPANISH Government expects that if it applies for membership of the EEC it will enter the Community in six to seven years' time, Sir Christopher Soames, the Commissioner responsible for external relations told the European Parliament today.

Sir Christopher suggested that it would probably take about two years before Spain could begin formal negotiations on entry with the EEC and about another three years for these to be completed.

In the meantime, the association agreement signed between Spain and the EEC in 1970 would probably need to be updated to take account of changes since

then—notably the enlargement of the Community to nine members. The Commission was holding talks with the Spanish Government on the possibility of negotiating such a revision, he said, though approval by the EEC Council of Ministers would be needed before such negotiations could be opened.

Sir Christopher, who spoke towards the end of a debate on Spain, was assailed by some members of the Socialist group for allegedly trying to act too quickly on the whole question of Spanish membership.

Mr. Tam Delfell, the British Labour MP, accused him of presenting the Parliament with a "fait accompli" and expressed surprise that Spain was "so far down the road to membership."

But Sir Christopher replied that he was only giving the Spanish view on the time needed to achieve EEC full membership and emphasised that the Commission's soundings on a new interim association agreement were merely exploratory.

There was praise on both sides of the chamber for a report prepared by M. Maurice Faure, a French Member of the Socialist group, which stated that there was a broad consensus in Spain in favour of a more democratic system.

North Sea
schedule
postponed
in Norway

By William Duffell

OSLO, May 12

STATOIL, the Norwegian State Oil Company, announced today a one-year delay in development of the Statfjord offshore field, the largest yet discovered in the North Sea. The first production platform will be towed to the field in May, 1977, instead of this coming summer, as originally scheduled. The field will be on stream towards the end of 1978 or early 1979 and not planned in late 1977 or early 1978.

The need to complete a much construction and installation work as possible in sheltered waters is given as the reason for the delay. The first platform is a concrete Candeor structure built by Statfjord Contractors Group. The deck is being built by the Aker Group at its Stord yard near Bergen. A British company has received orders in some of the modules to be placed on the deck.

Statfjord field, it has proved reserves of 530m. tonnes of oil and 100bn. cubic metres of associated gas and was expected to provide some 300,000 b/d of oil during the development stage, three times as much as the second phase.

Development of the other major fields in the Norwegian part of the North Sea, Ekofisk and Frigg, has been delayed by about 18 months. The delay on Statfjord implies that production on the Norwegian side will peak at around 70m. tonnes in 1985 or 1986, a year less than announced earlier.

Reuter reports from Paris that the Elf-Aquitaine Group and its Castellan 701 well near Tarbes in south-west France tested oil to a total of 11 cubic metres over 62 hours with a density of 0.89.

Further tests will be needed to assess the size of the field, it said.

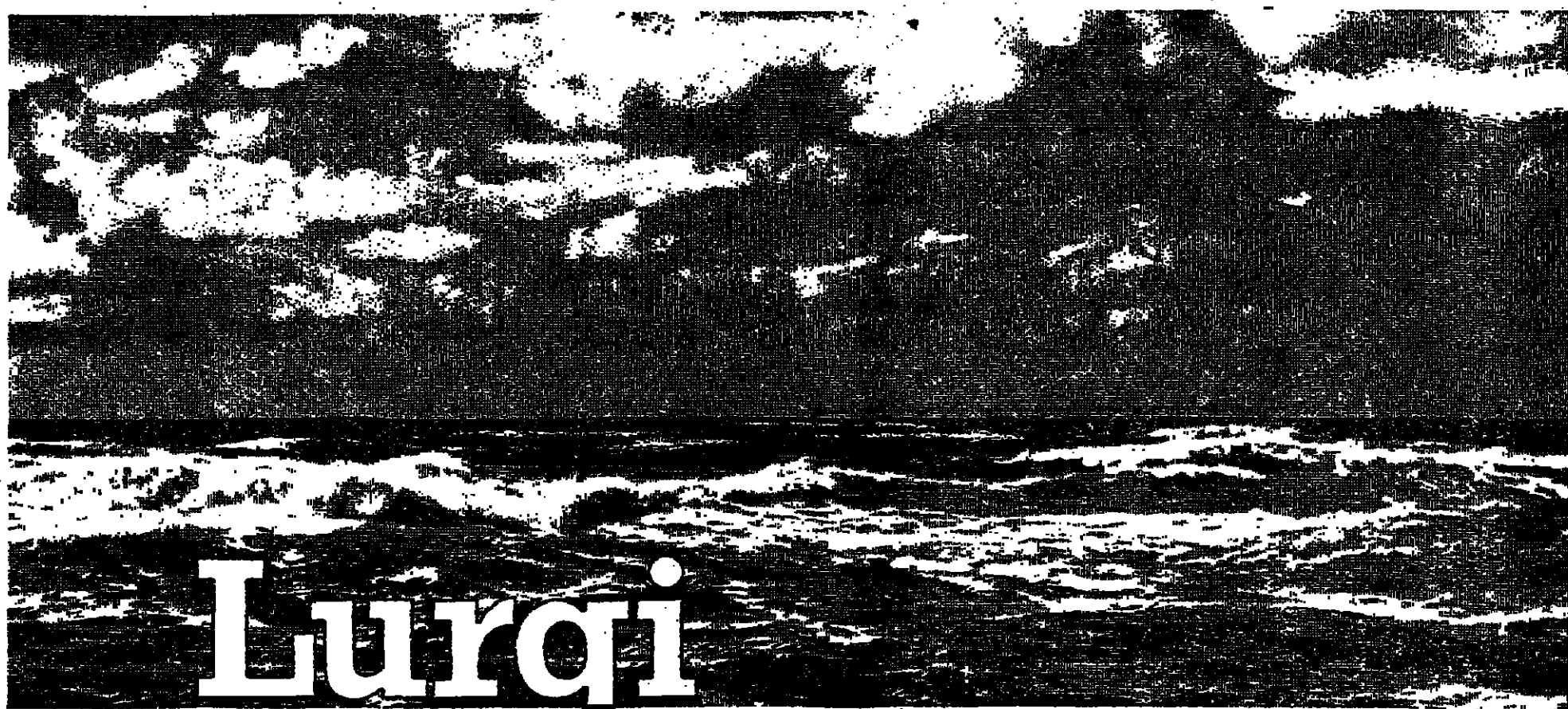
Elf-Aquitaine said the drilling, which is on the Chaleix-Bigorre concession field, 10 per cent, by Elf Nationale du Pétrole. "Aquitaine" has stopped at 3,420 metres. Last month Aquitaine said it found hydrocarbon traces on this drilling, but added it was too early to interpret the commercial significance.

Tanker chief
steps down

By Fay Gjerstad

OSLO, May 12

MR. HILMAR Reisten, the 78-year-old Norwegian tanker owner whose companies have been in financial difficulties as a result of the world tanker crisis, yesterday announced his resignation as Board chairman of the Reisten companies, though he will continue as a Board member. He will be succeeded by his adopted son, Johan Reisten. Mr. Hilmar Reisten has been Board chairman of the Reisten companies for 47 years.

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مكتبة الأنجلو

EUROPEAN NEWS

Portugal Socialists back General Eanes candidacy

BY PAUL ELLMAN

LISBON, May 12.

PORTUGAL'S Socialist Party today finally came out in favour of the as yet undeclared presidential candidacy of General Antonio Ramalho Eanes, the Army Chief of Staff.

Dr. Mario Soares, the socialist leader, told a Press conference here that his party had decided to back General Eanes because he could ensure the "cohesion and unity" of the armed forces.



Gen. Ramalho Eanes

Denying formally that he had made a political deal with the general, Dr. Soares nevertheless claimed that "discreet soundings" within the armed forces had shown that his candidacy enjoyed "enormous support. Similar support also existed within the military for the Socialists' plan to form a minority government on the basis of the 67 seats they won in the national Assembly in the April 25 legislative elections, Dr. Soares added.

The Socialists are the third of the three biggest Portuguese parties to declare their support for General Ramalho Eanes. The move was delayed, it is widely understood, by negotiations between the Army Chief and Dr. Soares, and by difficulties the party leader encountered from the Left. It was his national executive who tried to talk him into backing a figure whose personal political beliefs remain an unknown factor in the current Presidential election.

Dr. Soares today dismissed the support offered by the Popular Democrats who hold 72 Assembly seats, as "unilateral" while he described the backing for General Ramalho Eanes from the Centre Democrats (42 seats) as

tion to form a minority government, in which he has said he will give posts to "independents" and military representatives.

The history of the sixth Provisional Government which Portugal has seen since the coup of April, 1974, showed that Coalitions turned Cabinets into battlefields between the parties which formed them, he said.

"nuanced." Only the Socialists, he claimed, had come down "officially" in favour of the Army Chief.

Nevertheless, he stressed, General Ramalho Eanes would be put before the country as a candidate who was "above party."

The Socialist leader again defended off criticisms of his in-

He emphasised, however, that his resistance to a Coalition in any form related only to the "present situation" and declined to rule out the possibility of one being formed at any point during the scheduled four-year life of the newly-elected Legislature.

It is understood that General Ramalho Eanes, in agreeing to go along with the plan to form a minority Socialist Government should he be given the task of choosing one, wrestled from Dr. Soares a concession that should the experiment fail, an attempt will be made to make the Cabinet more broadly based.

In any case, because of the "semi-presidential" system Portugal now has, a minority Government working under a Head of State elected by a majority would represent the wishes of the people, Dr. Soares claimed.

Justifying the Socialist support for General Ramalho Eanes, Dr. Soares said that, apart from his backing by the armed forces and the non-party nature of his candidacy, he was the man who best "synthesises and symbolises the spirit of April 25 and November 25" and that he would with the Socialists interpret "progressively" the new Portuguese Constitution.

The Socialist leader, however, refused to be drawn upon how he knew that the majority of the armed forces supported General Ramalho Eanes and that this same majority also backed a Socialist minority Government while claiming that no deal linking the two had been raised in his negotiations with the Army Chief.

THE CRISIS IN ITALY'S STATE INDUSTRIES

Christian Democrats hold the levers

BY ANTHONY ROBINSON, IN ROME

ROME, May 12

BARELY SIX weeks away from general elections which are expected to significantly reduce the power of the Christian Democrat party, a crop of top level resignations in the two major state holding companies has revealed the existence of a deep crisis within the State industries and a major effort by the CD party to maintain its hold over the levers of economic power.

The heads of several leaders of State-controlled companies have rolled over the last two years—the most important of which being those of Sig. Mario Einaudi, chairman of the State minerals corporation EGAM and Sig. Raffaele Girotti, chairman of the State oil and energy corporation ENI. In both cases, however, they have been replaced by men from within the Christian Democrat establishment. But in the ENI case, in particular, the replacement of Sig. Girotti by Sig. Pietro Fette of EFIM (another State holding company) failed to end the revolt by top management figures in the operating companies who demanded greater autonomy. But the leaders of this revolt, Sig. Gino Pagnoli of the chemical subsidiary ANIC and his deputy, were forced to resign at a fiercely contested annual general meeting early this week.

Resignation

A similar struggle for power at IRI has led to the resignation of the director-general Sig. Leopoldo Medugno. IRI is naturally unwilling to comment on the significance of this move, but it is believed to follow a determined effort to remove the chairman, Sig. Giuseppe Petrilli. This attempt failed, however, and Sig. Petrilli was confirmed as chairman last month in a way which has outraged the non-Christian Democrat parties and flatly contradicted the recommendations of the so-called Chiarelli Commission recently set up on an inter-party basis to delineate the way in which

the State-controlled industries should be run. Sig. Petrilli has been chairman of IRI uninterrupted since 1969 when the then Premier Amintore Fanfani called him back from the European Commission in Brussels to take over the reins of the group.

Sig. Petrilli has presided over a period of rapid expansion during which IRI has become Italy's largest industrial and service group with a 1975 turnover of around 1,900,000 (around 26,000m.) from a multiplicity of activities ranging from banking to steelmaking and including the Alfa Romeo car complex, shipyards, telecommunications and auto-trades, civil, mechanical and nuclear engineering, shipping lines and electronics.

For many years the IRI formula of strategic intervention in economic growth sectors, managerial autonomy, joint ventures with private capital and so on have been regarded as a model for other countries, including Britain's own National Enterprise Board. Indeed to a considerable extent IRI's problems stem from its own success and the speed of its expansion plus the way in which it has been increasingly called upon to undertake tasks of a wider nature. Since 1969 it has frequently underpinned the economy through continuing high investment at a time of low private investment and has contributed massively to the industrial and infrastructure development of the south. In so doing, however, it has contributed to shifting the balance of the mixed economy in favour of the State sector and at the same time has found itself in a very vulnerable position in the aftermath of the energy crisis and recession which has badly affected its overall transport interests in particular.

But in addition to these problems of an economic nature IRI has been increasingly obliged to undertake massive investment projects of a highly dubious economic viability. The classic examples of such projects are the L200bn. Alfa Sud car

plant near Naples, the L1,500bn. steel plant in the earthquake-prone area of Gioia Tauro in Calabria and the decision to invest L150bn. in a joint venture with Boeing to produce the still undecided T-X7 passenger aircraft.

But apart from being saddled with an increasing number of new "fame ducks" IRI's top management also found it impossible to insist on closure of the prestige liner routes of the Finmare Company before losses reached well over £130m. or insist on the efficient running of the RAI-TV network of which it was a major shareholder.

But those problems were compounded by the interior deterioration of the Christian Democrat party into a series of competing factions, each with their own need for finance and patronage. This has resulted in a series of highly questionable appointments to high positions throughout the State groups which have had a very demoralising effect on technical and managerial staff.

One of the more controversial appointments was that of Sig. Ettore Bernabei, a Fanfani protégé who faithfully tailored the RAI-TV news programmes to suit his master's voice but left the finances of the network in a parlous condition in the process. His reward was to take over the chairmanship of the Italian civil engineering subsidiary. But the most controversial appointment of all, on hindsight, has proved to be that of former scrap merchant and second-hand arms dealer Camillo Crociani to head the Finmeccanica engineering subsidiary of IRI. He was sponsored by the Doroteo faction of the CD Party. Sig. Crociani's notoriety stems from the Church Commission inquiry into the Lockheed affair in which he was implicated. This led on to the discovery of a whole series of other illegal payments affecting Finmeccanica subsidiaries such as the Selenia radar company which made pay-offs to a ghost company in connection with a

contract from another part of the Italian state air force.

Sig. Crociani resigned two months ago and fled the country. But the combination of corruption, top appointments made on the basis of political affiliation, plus the demonstrable incapacity of IRI's top management to defend the operational efficiency of the group from improper political pressures, lies behind the tension and rivalries of which Sig. Medugno's resignation is but the tip of the iceberg.

As director-general, Sig. Medugno, backed by two central directors, wielded power on an operational basis at the top level but ultimate responsibility for IRI was, and remains, in the hands of Sig. Petrilli. He has been reconfirmed as chairman for another three years in spite of criticism that he has spent far too much of his time holding esoteric conferences on the need for a united Europe and too little on keeping track of events at IRI. He is also reproached, particularly by the Republican and Communist parties, for being far too willing to lend to the wishes of those powerful men within the Christian Democrat party who appointed him and not determined enough in insistence on the need for clear political directives, expressed through the proper institutional channels.

But the weakness of the top management of IRI and the other State-controlled groups at this time also stems from the heavy operating losses chalked up over the last few years and the fragile financial structure in which they operate. A steep decline in their self-financing capacity plus the crisis of the bond market, their principal source of funds, has made all the State groups increasingly dependent on capital injections from the State through an increase in their so-called capital endowment funds.

Delay in increasing these funds is immediately reflected in a higher borrowing requirement from the banks leading to further losses. Under these circumstances the threat to

delay increases in the endowment fund has proved on several occasions to be a powerful weapon in the hands of the politicians anxious to obtain favours from the system.

In its way, the kind of relationship between politicians and top management of the State-controlled industries reveals the nature of the institutional crisis which underlies the Italian political situation. A system of government based on virtually feudal relationships between powerful political groups and industrial barons has undermined the efficiency of a major part of the Italian economy. It is a situation which also extends throughout the credit, social and the social security network. It helps to explain why, in such a large extent, the crisis of the Christian Democrat Party is also the crisis of the Italian State and why Italian politics is so deeply polarised.

Republican

But this is a situation which also helps to explain why the Italian Communist Party is so determined to stand what is normally and understood as Marxist orthodoxy on its head by declaring that the State sector is "quite large enough to be extended" by further nationalisation. The PCI also finds itself quite largely in the company of the Broadchurch, Socialist and other parties who are demanding a thorough reorganisation of the State-controlled sector along the lines traced by the Chinese Communists.

The Commission called for essence for greater Parliamentary surveillance over the activities and plans of the State industries, the institution of regular hearings to interrogate the heads of State industries, open debate and open decisions on the appointment of top officials and the formulation of policy guidelines within the context of strengthened overall economic planning instruments.

French success at Africa talks

BY ROBERT MAUTHNER

PARIS, May 12.

THE FRANCO-AFRICAN Heads of Government Conference, which ended here last night has proved to be an undoubted success for President Giscard d'Estaing of France.

Although the meeting did not produce any spectacular results, the African leaders who included representatives from Mauritius and the Seychelles and former Portuguese and Belgian colonies as well as the French-speaking African countries, nearly all expressed satisfaction at France's continued close interest in their continent.

Several of the more moderate leaders such as M. Leopold Senghor of Senegal, President M. Felix Houphouët-

Boigny of the Ivory Coast, made no secret of their fears of super-power interference in African affairs. The best way to prevent such interference, they made clear, was closer co-operation with Europe, and particularly with France and Britain.

No doubt the Soviet-backed Cuban intervention in Angola and fears of similar operations in South-West Africa if the South African Government is not persuaded to change its policy towards Namibia had something to do with the favourable reception given to the French President's utterances and initiatives. Though these were essentially in the economic field, they were in line with the general conviction that only by building up Africa's economic strength could the indi-

vidual African countries' independence and sovereignty be ensured.

The last-minute proposal by President Giscard that the industrialised nations "with historical links with Africa" and, possibly the U.S., should set up a special fund for the economic development of the continent, thus won the unanimous approval of the participants.

The fund which would be administered by separate councils of donor and recipient countries, would deal with specific economic development problems such as new rail and road links for land-locked countries, the struggle against drought, modern agricultural techniques and the exploitation of mineral resources.

Meinhof protest fears at Berlin parade

WEST BERLIN, May 12.

STRONG POLICE reinforcements today guarded a Western Allied military parade here following reports that further demonstrations were being planned in protest at the death of anarchist leader Ulrike Meinhof in Stuttgart's Stammheim prison.

A police spokesman said there were no incidents during the four-day parade except for the arrest of two people distributing

pamphlets. Some 700 police were lining the route in the city-centre, and blocked off side streets.

The annual parade, watched by a crowd of 3,000, was first launched in 1964 to demonstrate Western Allied solidarity. American, British and French infantry companies of about 200 men each took part in the ceremony.

In Düsseldorf, the four West Germans on trial for murder

said today that their conditions of imprisonment could lead them to commit suicide, like Ulrike Meinhof.

They are charged with seizing West Germany's Stockholm embassy in April last year and blowing up part of it when the Bonn Government refused their demands for the release of Frau Meinhof and other anarchists. Two diplomats and two of the raiders were killed.

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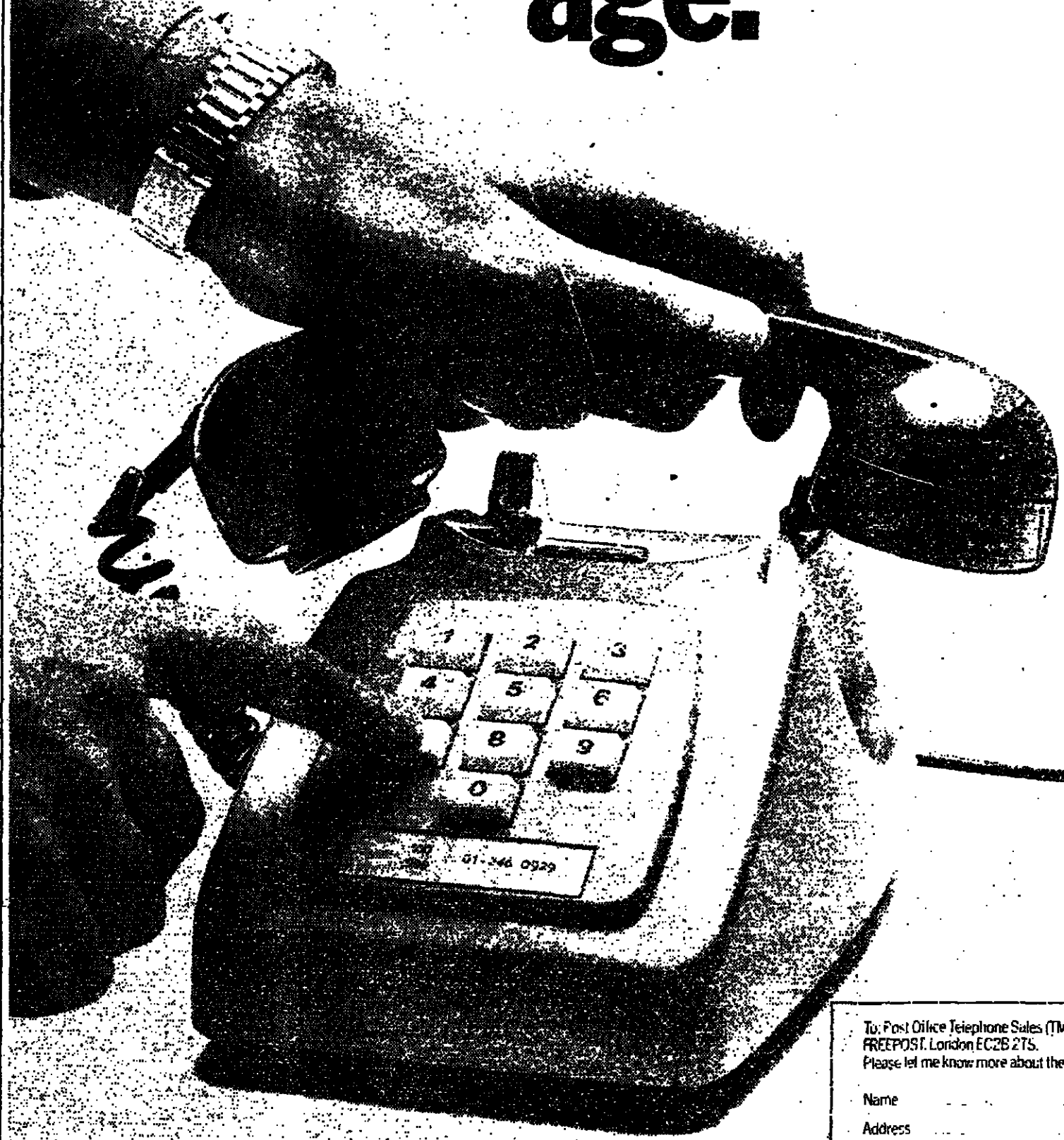
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OVERSEAS NEWS

THE FORTHCOMING RIYADH SUMMIT

Assad and Sadat 'will meet'

BY LOUIS FARES

PRESIDENT Hafez Assad of Syria is to meet President Anwar Sadat of Egypt at a four-power conference in Riyadh in the first half of June, according to authoritative sources in the Syrian capital. Next week's meeting in Riyadh of the Prime Ministers of the two countries, which was announced yesterday, is designed to pave the way for the Heads of States conference.

The two Heads of State have been bitterly at loggerheads since last September when Egypt signed the Sinai disengagement agreement with Israel, and generally on bad terms since the October 1973 war. Saudi Arabia and Kuwait, which will take part in the conference, appear to have achieved a diplomatic breakthrough in securing the consent of the two Presidents to attend the meeting.

The meeting is aimed at a reconciliation between the two countries which would involve some climbing down on both sides. In particular Syria, which has roundly attacked Egypt for betraying the Arab world by concluding a separate disengagement agreement, will have to change its stance. In the past it has said that it would only talk to Egypt if the Sinai agreement was abrogated.

According to Syrian officials there are indications that President Sadat has been seeking reconciliation for the past few months.

James Buxton adds: Syria's decision to meet Egypt in Riyadh has apparently been taken as a result of two things. The first is the fact that Syria's overall Middle East strategy, which culminated in the U.S. veto of a

Israeli Prime Minister Yitzhak Rabin said yesterday there was a possibility that Syria might agree to negotiations on an end to the state of war with Israel. Mr. Rabin told a meeting that Syria's present stance could lead Damascus into a more moderate position and consequently Egypt may soften

its stand. "It is possible that these two nations will agree to enter into negotiations on an end to the state of war," he said. "I would see in this perhaps the single positive development to come in 1976." He said that the help of a third country would be needed in such negotiations but did not elaborate.

Reconciliation with Egypt could help strengthen the Syrian position in Lebanon and if it leads to a new alignment in the Middle East confrontation zone,

could pave the way to progress on securing Israeli withdrawal from the Golan Heights, a long-term Syrian aim. It raises the possibility of a reconvening of the Geneva peace conference and a possible U.S. diplomatic initiative in the region.

But given the intricacies of the situation and the existence of powerful internal forces in Syria which might regard a recon-

ciliation with Egypt as a damaging climbdown, it would be wrong at this stage to expect too much from the meeting of the two Presidents. Reconciliation may prove more difficult than it now seems and it may take a long time for a joint strategy to emerge.

David Bell writes: The U.S. State Department today insisted that it had played no part in arranging the meeting between the Prime Ministers of Syria and Egypt which is to take place under the auspices of Saudi Arabia and Kuwait in Riyadh next week. Nevertheless it is an open secret that co-operation between the State Department and Saudi Arabia continues to be extremely close.

DAMASCUS, May 12.

Demirel urges Islamic unity

By Metin Munir

ISTANBUL, May 12.

THE ISLAMIC Conference of Foreign Ministers, which Turkey considers to be an ice-breaker in its relations with Arab and non-aligned bloc opened here today with a speech by Prime Minister Suleyman Demirel urging increased Islamic solidarity and co-operation.

Turkey has already announced its decision to become a full-fledged member of the Conference after seven years of de facto membership. To further endear itself to the Arabs, Turkey today supplemented this move by giving the Palestinian Liberation Organisation (PLO) permission to long with-held representation in Turkey. Both moves were considered by political observers designed to move Turkey closer to the Arab states from where Ankara wants increased political and economic support.

"Neither peace nor justice can be attained by ignoring the oppression and distress of the Palestinian Arab people and the Turkish Cypriot Muslim community have been subjected for years," Demirel said.

Dialogue open

ISLAMABAD, May 12.

INDIA AND PAKISTAN today reopened a direct dialogue after a 12-month break and reaffirmed their commitment to normalise relations.

A joint statement after the first round of talks at the Foreign Ministry here gave no hint how they were progressing.

Blacks' share

By Quentin Peel

BLACK SOUTH AFRICANS must be given greater opportunities to share in decision making and in the benefits of economic development if free enterprise is to survive in the Republic, Mr. Harry Oppenheimer, chairman of the Anglo American Corporation, said in his annual statement yesterday.

Tel Aviv bomb

BEIRUT, May 12.

PALESTINIAN commandos today claimed responsibility for an explosion in a Tel Aviv cinema yesterday, the Palestine news agency Wafa reported.

The agency reported the commandos as saying they planted bombs in the cinema which killed and wounded several Israelis. Israeli police said a small explosive device went off in a crowded cinema in the centre of the city last night and three people received treatment in hospital for slight injuries. Two were later discharged. Reuter

New Japan five-year plan forecasts 6% growth

BY CHARLES SMITH

TOKYO, May 12.

A FIVE-YEAR economic programme projecting a growth rate of 6 per cent. per year and incorporating a variety of targets in the field of welfare, pollution control and increased food self-sufficiency was announced today by the Economic Council, an advisory body to the Prime Minister.

The programme repeats the growth target set out earlier this year in a document entitled "Profile of the Japanese Economy in 1980."

Additional features of tonight's plan are the targets of reducing the cost of living increase to a 8 per cent. annual average over the five-year period (4.9 per cent. for wholesale prices); a house building target (5.6m. new houses by 1980) and the provision that Japan should progress towards 75 per cent. self-sufficiency in food by 1985. The general stress of the plan is on welfare rather than growth in contrast with the long series of development plans published by Japan at intervals in which a rapid growth rate received primary emphasis. The new plan, though the first to be published by the Government of Mr. Takeo Miki is actually the eighth programme of its kind to be published since the rule of the Democratic Party was formed in 1956.

The previous seven plans were all abandoned at various stages of implementation when they were rendered impracticable by changes in Japan's economic circumstances.

The chances of Mr. Miki's plan being carried out to the letter must be rated as slim not only because of the failure of its predecessors but also because of the problems which are likely to be encountered in financing some of the welfare programmes included in it. The plan provides for an increase in Government income from tax and other sources from the present level of 22.7 per cent. of national

income to 23.7 per cent. on average during the next years. It also proposes that insurance payments should be stepped up from 4.1 per cent. of the national income last year to 7.1 per cent.

These changes may or may not be approved by the Diet but even if they are done are being expressed as whether the resultant tax load will be sufficient to pay for increased welfare expenditure. A serious revenue shortfall was expected for the first time Japan's public accounts last year. It is expected to be a permanent feature of the per of lower growth on which country seems to be entering.

The new five-year plan can be seen as one of a number of attempts to get to grips with the problem of improving the quality of life in Japan at a time when the country's economic horizon are shrinking somewhat.

Britain reviewing E. African aid plans

BY QUENTIN PEEL

RECENT LOAN repayments by

the three-nation East African Community to Britain's Overseas Development Ministry are still outstanding, the Ministry confirmed yesterday, in the wake of the revelation that the World Bank has suspended \$50m. worth of loans to the Community. And sources in London indicated that the Ministry is apparently withholding its contribution.

Britain is also reviewing its overall aid policy to the Community corporations, which run the ports, railways and telecommunications in Kenya, Tanzania, and Uganda, in an effort to help them recover from their current disastrous financial position.

But the Overseas Development Ministry is not currently providing any aid to the Community in the form of loans. The entire programme of approaching £3m.

assistance in the form of wages for some 300 Britons helping to run the corporations. A spokesman said that current loan repayments relate to some £7m. of outstanding debts, dating back to the 1960s. "There has been a very slight delay on a couple of repayments due," he said. "It is a very small sum involved. We have taken the matter up with the East African Community."

A meeting of the Community's Finance and Communications Council at the end of the month is expected to discuss the whole problem of debt servicing.

The World Bank statement said it was continuing to appraise projects for Kenya and Tanzania individually, but no new loan approvals were expected in the present situation.

OPEC offer of \$400m.

BY ROBERT MAUTHNER.

PARIS, May 12.

THE FINANCE Ministers of the 13 OPEC oil producing countries, who ended a two-day meeting here last night, have offered to contribute \$400m. to the International Agricultural Development Fund (IADF) this year.

However, the OPEC countries have also offered, which represents half the total amount of the new \$800m. fund to aid developing countries that they have set up, conditional on a still larger contribution to the IADF from the

industrialised countries. The final communiqué issued after the meeting made clear that this sum would be made available only if the industrialised nations agreed to contribute \$400m. to the IADF, which was set up in 1974 in November 1974, by the World Food Conference. This amount is \$100m. more than the industrialised nations have so far been prepared to give, their position being that the two groups should make a contribution of \$500m. each.

Delegates from Algeria, Yemen, Syria and the United Arab Emirates were still in the Conference Chamber, but abruptly left as Gabry rose to complete the Arab boycott. The Israeli delegate ignored the walk-out and earlier Egyptian statements on the Middle East and economic issues. He urged the Conference among other things to adopt a code of conduct to govern the transfer of advanced technology from Western nations to the developing world.

UNCTAD boycott of Israeli

NAIROBI, May 12.

ARAB STATES and other African nations on Wednesday walked out or boycotted a UN Conference on Trade and Development and Egypt called for support for the Palestinian cause.

Secret negotiating committees charged with the actual work of trying to find a compromise programme to reform the world economic system bogged down procedural disputes.

Conference sources said a nearly month-long meeting of economic experts from more than 150 countries was running at least two days late and could spill over into a "special" meeting in Geneva in January.

Most Arab delegates and some African nations boycotted the plenary hall at the 32-story Kenyatta Conference Centre, Nairobi, Director General of the Ministry of Justice, Mayer Gabor rose to speak.

Delegates from Algeria, Yemen, Syria and the United Arab Emirates were still in the Conference Chamber, but abruptly left as Gabry rose to complete the Arab boycott. The Israeli delegate ignored the walk-out and earlier Egyptian statements on the Middle East and economic issues. He urged the Conference among other things to adopt a code of conduct to govern the transfer of advanced technology from Western nations to the developing world.

With the first hectic rush of subsidising there are signs of financial constraints are creating a more considered approach. Because building up an infrastructure from scratch had a high priority in the past years, agriculture was given second and third place. It has been realised that agriculture and fisheries are a major resource, providing a livelihood for over 50 per cent. of the country 750,000 odd inhabitants. A five year plan has been drawn up for investment of \$200m. with the aim of developing agriculture so that production can be boosted, compensated for import needs with increased exports, and even achieving small surplus.

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Tug-of-war over Lebanon accord

BY ISHAN HIJAZI

THE INTER-RELATED questions of security and Syrian military presence here have emerged as the main problem obstructing a settlement to the 14-month-old Lebanese crisis and slowing down the instalment of President-elect Elias Sarkis in office.

Christian Right-wingers led by President Suleiman Franjeh on the one hand, and a Moslem Left-wing alliance on the other, are currently engaged in a tug-of-war over the issue and have thrown the entire situation back into a vicious circle and complete uncertainty. It has all resulted in a chain reaction of violence in various parts of Lebanon.

Right-wing and Left-wing forces fought with mortar and rockets in the capital and the suburbs last night and this morning, with the Left-wing admitting they took the initiative in the fighting in retaliation to a continuing attack on Left-wing positions by the Right-wingers in the mountains.

Efforts to arrange a truce in the mountain areas have failed so far because the Right-wingers are insisting on entry of Syrian forces to take the positions now occupied by the Left-wing forces there.

The left alliance under Mr. Kamal Jumblat has not only warned against inviting Syrian troops but has called for withdrawal of those already here. Their number was put by the Socialist leader at 3,000-3,000. The withdrawal was set to, as one of the terms by the left to accept Mr. Sarkis as a new

President. They insisted that the problem of security should be solved internally, which was taken by observers as a rejection of right-wing demands for a treaty with Syria that would enable the latter to send troops to police Lebanon while the country went through a period of recuperation.

Outside the Left-wing alliance, Mr. Jumblat has joined hands with Mr. Raymond Ede, a prominent Christian Maronite leader who was originally nominated by the Left, and the Moslem bloc of former Premier Saeb Salam.

Mr. Jumblat and Mr. Ede announced they will struggle to get the Syrians out and "preserve Lebanon's sovereignty." The Left-wing leader warned Mr. Sarkis that unless he too moved in that direction "he will be faced with a fresh conflict that will obstruct his plans for social justice."

Mr. Ede again described the Syrian presence here as a "mandate," adding that "the burden of Syrian presence" was weighing heavily on Lebanese everywhere.

According to newspaper reports today, as many as 30 people were killed and some 200 wounded in the clashes in the northern port of Tripoli yesterday between members of the pro-Syrian guerrilla group Ali Saika and the Palestine Liberation Army on the one hand and armed men from the rival pro-Baghdad Baath Party on the other.

Informed sources noted that more of such clashes should be expected if anti-Syrian elements continue with their campaign to obstruct the Damascus-sponsored settlement of the Lebanese crisis.

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Results for 1975

- * Group profits for 1975 after Depreciation but before Taxation were £7,931,108, which are again a record and show an increase of 6.4% over the previous year.
- * The Directors recommend an increased Final Dividend of 14% making a total for 1975 of 19% against 17.5% for 1974.
- * The performance of the Group was better than at one time seemed likely. Additional rentals secured showed a modest increase over 1974's record results and new sale business showed a substantial increase of 56% thus establishing a new record. Group turnover improved substantially from £23,170,799 in 1974 to £26,199,626 including an increase of £1,561,893 in rents receivable.

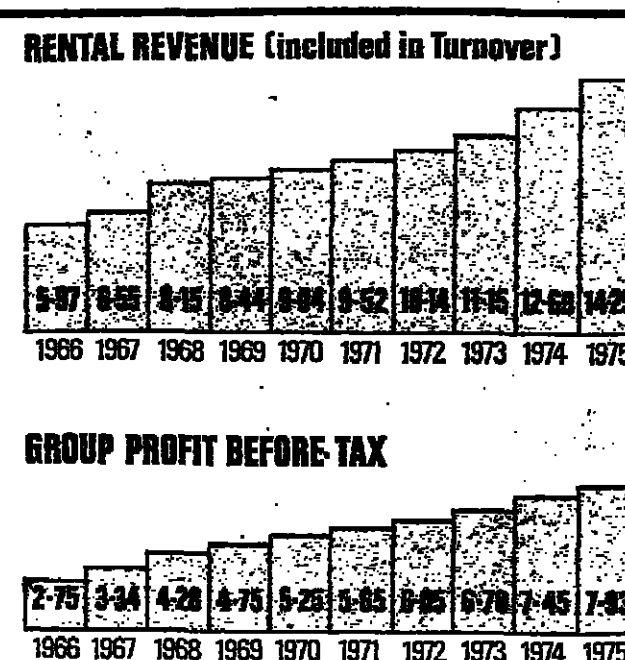
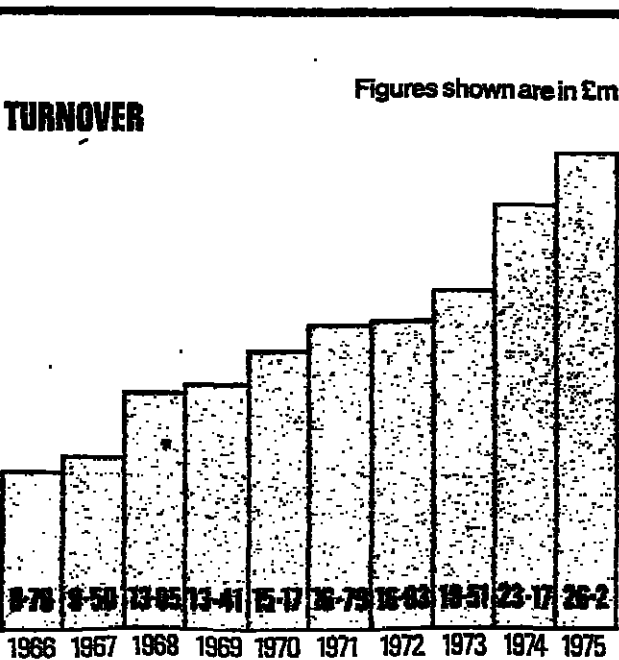
Future Prospects

- * Mr. E. H. Cooper, Chairman, states: "Once again it is difficult to forecast the prospects for your Company for the year 1976. There are signs that inflationary pressures in some areas are lessening but much will depend on the final outcome of the Chancellor of the Exchequer's recent Budget proposals. Towards the end of the year the Company will be faced with heavy re-location expenses in connection with the transfer of the Group Headquarters to Milton Keynes whilst it is unlikely that any benefits accruing from the disposal of the lease at 197 Knightsbridge will arise until 1977.

New rental business taken by the Group for the first quarter of the year is ahead of that secured for the same period in 1975 but, owing to the cutback in Public Sector spending in the United Kingdom, new sale business shows some diminution. The Company is in good shape to take advantage of any recovery in the economy that may occur towards the end of 1976 or early 1977 and your Board anticipate further steady progress will be made during 1976."

Meeting 9th June, 1976

Dividend payable 2nd July, 1976.



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THE OMANI ECONOMY

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The world's growing need for food—hygienically packed and preserved and safely transported—is just one of the reasons for Metal Box's continuing success, resulting in an annual turnover of over £450 million. As one of the world's largest packaging companies, we manufacture in 15 countries and export to many more.

We provide not just containers in metal, paper and board, plastics, film and laminates, but everything else from basic research on materials and processes to the most sophisticated machinery and filling lines.

In a world increasingly concerned with the more efficient use of resources there is a vital place for Metal Box.



Metal Box Limited
A good business to be in

MB

HOME NEWS

Fresh find and a setback in North Sea oil search

BY RAY DAFTER, ENERGY CORRESPONDENT

A SETBACK in the North Sea oil search and a find were announced yesterday. The setback came in the Anglo-Norwegian Shetland Field—the biggest discovery in the North Sea—when it was reported that production would be delayed by a year.

The oil find was announced by British Petroleum in its Magnus Field, about 110 miles north-east of the Shetlands. The find has strengthened industry feeling that the structure is a commercial prospect and will be developed.

The Statoil/Mobil operating group said yesterday that delays to the platform for the Shetland Field and changes in the pre-production programme would mean that the field would not start yielding oil until late 1978 or early 1979.

More wary

Most of the output will flow to Norway, but a substantial proportion is to be shipped to the U.K. by the Continental Oil group, operator for the British part of the field.

Latest estimates suggest that the field may have more than 3.9bn. barrels of recoverable

reserves. Industry estimates indicate that between 400m and 450m barrels of these reserves may lie in the U.K. sector.

The Government has a direct stake in the find for like Conoco, the British National Oil Corporation has a 33.3 per cent. stake in the block 21/24 portion of the field. It holds the other two-thirds interest.

Statoil/Mobil said that the delay would allow more construction and installation work to be carried out in sheltered waters, reducing the cost and time spent on offshore work.

The change in tactic is in line with the feeling of other offshore operators who have become increasingly wary of the risks and costs involved in installing and linking up production units in the hostile conditions of the North Sea.

The Statoil/Mobil platform is being built in Stavanger and

703, has been moved from the block 21/12 to an adjoining concession 21/7 to test the northern end of the Magnus structure.

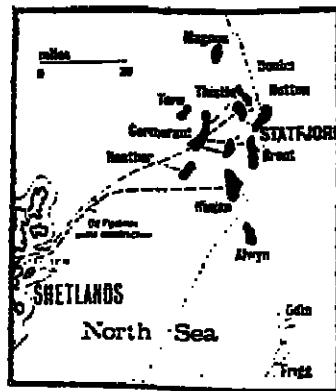
It would not give details of the latest tests on block 21/12 other than the well had been "a successful outlier."

Exciting

According to recent reports in the industry the field could have a maximum recoverable reserve potential of 600m to 900m barrels making it one of the bigger discoveries in the U.K. sector. Up to the latest well an estimated 540m barrels of recoverable reserves had been proved.

Magnus lies to the north of all the U.K. fields in a depth of 600 feet. If BP decides to go ahead—and internally the field is regarded as the company's most exciting prospect—new production technology probably will be required. Sub-sea units linked to a tethered leg platform is one system which might be used.

BP also said yesterday that it had abandoned its exploration well on block 16/11. The rig Sea Quest is being moved to drill a third well in block 15/13, held



jointly by BP and the National Iranian Oil Company.

In Glasgow, Lord Balogh, deputy chairman of the British National Oil Corporation, said that BP was expected to recoup its equity investment of £500m in the Forties Field within two years.

Lord Balogh, a former Energy Minister, said that among matters discussed at the corporation's Board meeting was its five-year plan.

"We shall have a large revenue so far as we can make out the return will be a multiple of the average return on capital investment and, if you compare investment in the North Sea with the multiple of investment put into steel or cars, it will be at least 30 per cent. of overall investment," he added.

It was difficult to forecast revenue in the case of the Forties Field, but so far as he could tell, BP was going to be at maximum production next year.

Home deposits law reversed

By Quentin Guindham, Property Correspondent

HOME buyers robbed of their deposits by defaulting estate agents can no longer claim their money back from the sellers, the Lords ruled yesterday.

The decision is a reversal of the law governing house sales. Previously, the courts had held vendors liable to compensate intending purchasers on the grounds that an estate agent was deemed to receive the deposit money as the vendor's "agent" in the legal sense of the word.

Lord Edmund-Davies said that the Law Lords had deep misgivings about the law because innocent purchasers would, through no fault of theirs, find themselves liable if an estate agent defaulted with their deposit.

Indemnity

"Any steps which can be taken by the appropriate professional body to prevent the recurrence of such cases should be promptly taken for they are not uncommon, they arouse great concern and they tend to give the whole profession a bad name, despite the majority of its members," he said.

Member firms of the Royal Institution of Chartered Surveyors and of the Incorporated Society of Valuers, Auctioneers and Estate Agents have since 1969 had a joint indemnity scheme which means that no member of the public, buying or selling, should suffer any loss.

The National Association of Estate Agents also has a compensation fund which, it said, would cover deposits of around 10 per cent. of purchase price.

Other agents' associations do not offer any form of protection. There are also many agency businesses which belong to no association.

Yesterday's ruling allowed an appeal by Mr. David John Finch of Hagdon Lane, Watford, Hertfordshire, who had been held liable to repay a £330 deposit, paid on his former home in Cardiff Road, Watford, by prospective purchasers Mr. and Mrs. Malcolm Sorrell, also of Watford.

The estate agent concerned was Samuel Stuart Levy, an undischarged bankrupt who had set up business as Emburden Estates in Watford. He accepted the Sorrells' deposit together with deposits from five other intending purchasers.

He pleaded guilty to 13 counts of theft and one of running a company while an undischarged bankrupt and asked for 41 offences to be considered. He was jailed for five years.

'Blackmail'

A County Court judge, whose decision was upheld in the Court of Appeal, ruled that Mr. Finch was liable to compensate the Sorrells.

But the Law Lords ruled yesterday that the theft of a deposit must, unless there has been a clear argument to the contrary, be borne by the depositor.

After the decision, Hart, Fortgang and Company, solicitors acting for the successful Mr. Finch, issued a statement advising buyers of property to pay a preliminary deposit not to pay them except to the sellers' solicitors, in which case the money would be protected by the Law Society's Indemnity Fund.

"Millions of pounds each year are paid as preliminary deposits to estate agents, on which buyers are now completely at risk."

It is high time that the taking by estate agents of preliminary deposits from buyers be abolished.

"Such a deposit offers no protection to a seller of property, as it is returnable to the buyer on demand at any time before contract."

"Nor does it protect the buyer, as it does not guarantee that the property will be taken off the market."

The judge's decision described the deposit system as "a form of blackmail."

Solicitors granted group licences under Credit Act

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

THREE PROFESSIONAL bodies representing solicitors yesterday were granted group licences under the Consumer Credit Act.

The first of only a very few group licences likely to be issued under the Act, the licences, which come into effect on August 3 and run for three years, were given to the Law Society, the Incorporated Law Society of Northern Ireland, and the Law Society of Scotland.

This means that individual members of these societies will not have to apply for separate licences, under the Consumer Credit Act.

The group licences will entitle members of the societies to carry on the business of consumer credit, credit brokerage, debt adjusting, debt counselling and debt collecting in the same way as an individual licence.

Any member who failed to conduct his credit business in a proper manner would not only risk losing his right to a group licence but could also be disciplined by his professional body.

Under the 1974 Consumer Credit Act anyone involved in the credit business will have to apply for a licence.

The licences are being granted in three phases, with businesses dealing in credit reference, debt counselling, debt collecting and debt adjusting called in first.

So far 3,000 applications have been received from this group, which has until the end of this month to apply.

The clause dealing with group licences was written into the Act partly as a result of pressure from the legal profession. Though a number of other professions have considered applying for group licences, it seems unlikely that they will meet the necessary criteria.

To qualify for a group licence an organisation has to convince the Office of Fair Trading, which has the job of issuing licences, that all members of the group operate standards which would entitle them to individual licences, and that the governing body is in a position to ensure that these standards will be maintained.

Of the professions to explore the possibility of getting group licences so far, only the legal profession, which issues new certificates, entitling members to practise each year, have been able to convince the Office of Fair Trading that its control over its membership is such to ensure that standards will not lapse.

The only other group expected to qualify for a group licence is the National Citizens Advice Bureau which offers free advice on credit to clients.

Players reduce King Size by 3p

By Kevin Dene, Industrial Staff

JOHN PLAYER yesterday joined the battle for the king-size cigarette market, ten popularly cutting the price of John Player King Size by 3p to 47p for 20. The cut will operate from the week-end until June.

This week, Gallaher and Carreras cut prices of Benson Hedges King Size and Rothmans King Size 47p, despite the 3p tobacco duty increase imposed in the Budget.

The Imperial Group, who John Player and W. D. & H. Wills subsidiaries are strange at the lower end of the market, has launched a variety of new brands to loosen the grip of Gallaher and Carreras on the king-size market.

The John Player King Size brand was introduced a month ago at 42.5p for 20. John Player says it will hold the price down to 43p until June 9, despite Budget price increases. It is again which took the price up to 45p.

Sales of king-size cigarettes amount to only 9.5 per cent. of all cigarette sales, compared with 11.3 per cent. three years ago. However, John Player says changes in EEC duty arrangements will reverse the decline and might even push the sector's market share to perhaps 10 per cent.

Chemico GI acquired by Bemex

By Ray Dafter, Energy Correspondent

CHEMICO GI, the British process plant subsidiary of U.S. Chemical Construction Corporation, has been acquired by the European Bemex Group.

The move is expected to herald the start of a controlled expansion of the British company which has been renamed Sirco. Mr. John Haver, who remains as managing director of Sirco, which has a staff of about 100, is expected to increase size by 50 per cent.

The company is involved in projects worth a total of £15m although in the past year or so the general economic recession has meant that the undertaking has had no work.

Details of the transaction at Sirco, based in Luxembourg, had to pay an appreciable amount for goodwill and some Chemico licences, which were included in the deal. It has been agreed that Sirco can use Chemico licences outside the U.S. and Japan.

George Frank (Textiles) wins currency case

By A. H. Hermann

INTEREST ON an award paid in foreign currency is payable in the same currency and at a rate at which the creditor can reasonably have borrowed money in the foreign currency, ruled the House of Lords yesterday.

He was dealing with the case of the House of Lords decision in *Millage v Frank* (Textile) which terminated the rule that English courts give money awards only in sterling.

George Frank (Textiles), who lost its appeal to the House of Lords in the main suit, won yesterday when the Swiss company tried to obtain the higher English rate of interest.

The judge decided that interest should be simple interest at the rate which could be borrowed in Switzerland. The actual rate to be determined by a High Court Master.

Scotland sixth new town is scrapped

BY CHRIS BAUR, SCOTTISH CORRESPONDENT

A MAJOR change in the Government's development policies for West-central Scotland was signalled yesterday by the Secretary of State for Scotland, Mr. James Douglas.

The town, designated in August, 1973, was being developed by the joint corporation which has also been responsible for building up the first and most successful of these new communities at East Kilbride.

The decision comes after sustained pressure from the new Strathclyde Regional Council, which has argued since it took office last summer that the financial and manpower resources earmarked for Stonehouse would be better devoted to tackling the extensive urban deprivation in the Glasgow and North Lanarkshire conurbation.

The decision marks the abandonment of its new town concept

which has been the foundation of the post-war "growth points" policies of successive Governments, whatever the merits in dealing with large-scale population relocation in central Scotland.

Fewer people

Mr. Bruce Milne, the Scottish Secretary, acknowledged in a Commons statement that the decision recognised "the need to give priority to older urban areas in the allocation of increasingly scarce resources, rather than by expanding the number of new towns."

The Regional Council, which repeated its plan for halting Stonehouse when it submitted its first five-year development report to the Government earlier this week, has pointed out that as many as 250,000 fewer people are likely to be living in the region by 1981 than was expected 10 years ago when the Stonehouse plan was first considered.

Scottish Nationalists plan to woo the workers

BY CHRIS BAUR, IN EDINBURGH

THE SCOTTISH National Party will concentrate on industrial and employment policy initiatives at its annual conference later this month in an effort to step up its campaign for workers' votes in the Labour-dominated areas of Central Scotland.

In addition to the series of branch resolutions condemning the high unemployment and slow growth policies of Westminster governments, the party's leadership has submitted two detailed policies on industry and on manpower and industrial relations which are offered as solutions to Scotland's economic problems in a self-government context.

They represent the latest output of the party's 24 policy committees formed largely in response to opponents' criticisms that the SNP was merely a "one issue home-rule" movement.

The Council, comprising members of the Government, Scottish trade unions and employers, would meet annually to agree a "national bargain" on pay, prices and dividends. This would provide the framework for bargaining at industry and plant level. The Government would encourage compliance with national pay norms through control of allowances on direct taxation.

The policy also says that the SNP would encourage widespread employee-participation.

ELBAR INDUSTRIAL LIMITED

Extracts from the Hon. A. L. Hood's Review issued with the Company's Report and Accounts for the year ended 31st December, 1975

Results of the year to 31st December, 1975 and Dividend

The activities of the Group, including those of the Scottish trading subsidiary companies which account for the greater part of the Group's profits, have again produced satisfactory results for the year 1975.

An interim dividend for the year of 1.5p per Ordinary Share was paid on 7th November, 1975 and a final dividend of 4.8345p per share is recommended for payment on 1st July, 1976, making a total for the year of 6.3345p per share.

Scottish Trading Operation

Co-ordination of the activities of the Group's Scottish subsidiary companies has continued during 1975.

At the end of the year a controlling interest was acquired in Boswell of Blairgowrie Limited, agricultural machinery manufacturers operating in Blairgowrie, Perthshire.

Investments

The Group has retained its holding of 900,000 Ordinary Stock units of 50p each of Tanganyika Concessions Limited.

Other Group investments were progressively reduced during 1975 to provide working capital for the Scottish operations.

Conclusion

The management and staffs of all Group companies are to be congratulated on the results achieved in 1975 in the face of difficult trading conditions.

Those conditions remain and competition is increasing with consequent narrowing of profit margins. Nevertheless, based upon trading figures for the first three months of 1976, it is hoped that profits for the full year will show an improvement over those for 1975.

Annual General Meeting

The Company's Annual General Meeting will be held in the Council Chamber of the Chartered Insurance Institute, 20, Aldermanbury, London, EC2V 7HX, at 12 noon on Tuesday, 8th June, 1976.

Staff row troubles Datastream

By Keith Lewis

MR. DAVID Hunter Johnston, chairman of Datastream, a computerised information service, was yesterday trying to resolve a dispute that has arisen between employees and management.

Mr. Hunter Johnston would not comment on the nature of the disagreement, known to have involved the departure of Mr. J. G. Blaise, who was chief executive of Datastream and generally recognised as principal architect of the system.

Neither would he be drawn on whether other employees might also leave.

"There has been a little local difficulty, and a delicate situation exists at the moment," he said.

In March, Datastream officially ceased to be a subsidiary of Hoare and Co. Govett and its intention remains to sell the company to a separate computer company. A prospectus is being prepared but has now been delayed.

Interested parties have contacted the management of Datastream, but serious discussions cannot take place until the prospectus—which is expected to contain nine months' figures and an indication of profitability for the current year—has been completed.

At present, the same 70-80 shareholders in Hoare and Co. Govett also control Datastream.

Joint clothing committee

THE BRITISH Clothing Industry Council for Europe and the National Union of Tailors and Garment Workers has set up a joint standing committee to develop a common approach to matters of mutual concern, particularly in the European context.

The new committee will consider progress on the renewal of the Multi-Fibre Arrangement and the growth of imports.

represents a modest improvement after allowing for accounting changes introduced by last year's financial reconstruction.

Last year, railway manpower was cut by nearly 5,000, the incentive fleet reduced by 111 and some 25,000 freight vehicles and 328 passenger coaches were taken out of service.

In spite of economies already effected and productivity talks now under way with the railway unions, it is clear that British Rail must continue to push up fares and charges to the limit that the market will bear in order to contain the level of public subsidy.

Announcing the latest round of fare increases which came into effect at the end of March, the railways said a further rise could not be ruled out this year.

However, there is concern within the Board about the impact of continuing tariff increases on traffic volume. Careful analysis of passenger reaction is under way to determine the timing, size and weighting of the next rise.

Grants made to British Rail last year comprised £234.1m. towards passenger services, £66.3m. for the deficit on freight, £10.2m. for research and infrastructure, £9m. for level crossings and £97m. towards funding railmen's pensions.

This was £113m. more than the 1974 grant total, but British Rail points out that in real terms it

Employees over-estimate profits, says survey

BY LORNE BARLING

MOST WORKERS adopt a responsible attitude to their companies, but lack confidence in management and believe they could work harder if necessary, according to a survey carried out by the Confederation of British Industry.

Fewer than 10 per cent. of employees are opposed to profit, but most of those questioned believe that the average company makes between £21 and £40 before tax out of every £100 worth of goods it sells. More than a quarter of managers also believe this.

Profits are at present about 10 per cent. on a turnover basis. But 98 per cent. of employees are in favour of ploughing profits back into companies and 88 per cent. think that it is fair to pay dividends to shareholders.

88 per cent. also say it is important to them to live in a free enterprise society.

The survey, published yesterday, was carried out among samples of 1,038 people identified as shop floor workers and 231 managers from the manufacturing, mining and construction sectors.

The survey establishes that the typical employee is reasonably satisfied with his job and probably believes that his interests are being well looked after by his immediate boss. Most important to his job satisfaction is an interesting and secure job, followed by accomplishment and pay.

He is almost certain to believe that the quality of management can be improved. He is also likely to understand quite a bit about the role of profits in relation to investment and pay, but to over-estimate the size of company profits.

A total of 36 per cent. of employees believe that the company should increase productivity to give workers a share of the profits, but 61 per cent. have no idea how much profit their company makes.

Questions about communications showed that employees want their management to give them more information, and in particular their own immediate work unit. The degree of goodwill towards immediate bosses and shop stewards indicates that they are both good channels of information.

The final question shows that 42 per cent. of both management and workers believe they could do more work without much effort.

In small companies this figure drops to 32 per cent., while in larger companies it rises to 51 per cent.

How much profit does an average company make before tax out of every £100 of goods it sells?

Employees	Managers
£0-£10	2%
£11-£20	13%
£21-£40	27%
Over 40	18%
Don't know	25%
Average response	£31

Comments: Although more knowledgeable about profits than the general public (recent research shows the average response is £40), both employees and managers considerably over-estimate the level of company profits, which on a turnover basis are about 10 per cent.

What do you think your company (a) does with its profits and (b) should do with them?

(a)	(b)
Plough them back into the company	71%
Pay extra to shareholders	16%
Distribute to shareholders	38%
Distribute to directors	23%
Distribute to workers	19%

Comments: Seven in ten workers think that their company's profits are ploughed back and seven in ten think that they should be. There is a good reason for this: companies pay taxes to the Government but the other hand workers think that less profit should be distributed to directors and shareholders and more distributed to themselves.

AA finds safety faults

MORE THAN one-third of MOT test, the association said vehicles examined at the Automobile Association's vehicle inspection centre at West Bromwich, West Midlands, had major safety-related faults. Even so, some might have passed an

achieve plans to increase the tonnage carried by 15 to 20 per cent. over the next two to three years.

The policy of bigger trains moving as unit loads over longer distances would be continued and this year would see the phased introduction of new locomotives.

The limited investment would be concentrated upon locomotive replacement, new wagons for power-station coal movement, high payload steel-carrying wagons and upon renewing the ageing fleet.

The Board repeats the Board's view that the Government imposed target of breaking even on freight by 1978 cannot be met "without prejudice to long-term prospects."

However, studies were underway to examine freight strategy and better utilise available resources.

"The Board are fighting to improve their competitive position and success is heavily dependent on achieving productivity improvements and making better use of resources, test the rail

British Rail warns of higher fares

BY ARTHUR SMITH

INCREASES in passenger fares and freight charges are inevitable, British Rail says in its annual report, which discloses that Government support last year totalled £507m.

The report, published yesterday, is the last to be presented by Sir Richard Marsh the retiring chairman. While great stress is placed upon economies already achieved, British Rail says that short-term expedients could have a long-term adverse effect.

"In spite of the urgency of solving current national problems, it is in the Board's view, vital to preserve a national asset in a form which will meet future requirements within a national transport framework."

Grants made to British Rail last year comprised £234.1m. towards passenger services, £66.3m. for the deficit on freight, £10.2m. for research and infrastructure, £9m. for level crossings and £97m. towards funding railmen's pensions.

This was £113m. more than the 1974 grant total, but British Rail points out that in real terms it

HOME NEWS

Hawker builds new version of business jet

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

HAWKER SIDDELEY Aviation orders, Hawker Siddeley has laid down a production batch of 20 successful HS-125 business aircraft, with long-dated materials ordered for another 20 to offer for delivery from 1977.

With 344 earlier models of the HS-125 already sold, including 200 in North America, the company decided that improvements to its competitors' models required similar developments to its own aircraft to enable it to keep abreast of the market.

The HS-125 has now been replaced by the HS-125-3, replacing the existing Rolls-Royce Viper, and any other improvements incorporated, to make the HS-125-3 a faster, more fuel-efficient aircraft with a much greater range.

The price has risen, however, from the average of about \$6m for the earlier Series 600 model to about \$8.5m for the new HS-125-3, but this is still competitive with other aircraft in the business jet market.

The first prototype of the improved HS-125 will fly in July 1976, and after flight trials expected to win its Certificate of Airworthiness, about next April, in expectation of

Washington Concorde flights increased

BRITISH AIRWAYS is to increase the number of its Concorde flights to Washington to two a week from May 23, much earlier than it had originally planned, writes Michael Donne.

It has been encouraged to do this by the response to its sales campaign in the U.S., with bookings flowing in at a substantial rate, as well as by the need to get the maximum benefit from the 16 months' trial to which Concorde is being limited initially by the U.S. Government.

The inaugural British Airways service from London to Washington on May 23, with a corresponding service from Paris by Air France, subject to outstanding legal hurdles being overcome in the next two weeks.

Hurdles

These hurdles include objections by the Environmental Defence Fund in the U.S. to the legality of the U.S. Department of Transportation's original decision permitting the 16 months' Concorde trial, and other environmental objections from local communities around Dulles International Airport.

From May 29, Concorde flights will leave London for Washington on Saturdays and Thursdays, returning to London on Sundays and Fridays. Flight time will be about 3 hours 50 minutes in each direction, and the return fare will be £704 (present first-class plus 20 per cent.).



Water shortage may only be local, says Shore

BY DONALD MACLEAN

WATER SHORTAGE this summer may cause local rather than national problems, Mr. Peter Shore, Secretary for the Environment, said yesterday.

The severity of the water shortage depends on rainfall in coming weeks, but Mr. Shore stressed after meeting water industry leaders yesterday, the problem should be seen as relevant to certain districts.

There were particularly difficult areas such as Leeds, parts of Lincolnshire, Northamptonshire and Cambridgeshire, Somerset and Devon, Peterborough and South Wales.

National rainfall is placed at some 615 millimetres in the year to end-April, against an average for the period of 803 mm.

In April, the situation was worse in comparative terms, with 19mm recorded, against an average for the month of 61mm.

Company reports rewarded

The Accountants' Awards for 1976 for the best company reports were presented yesterday by Sir Lindsay Ring (left), Lord Mayor of London, to Mr. Peter Prior (centre), chairman of H. P. Bulmer, and Mr. R. G. Cave, chairman of Smiths Industries.

NEDC to review industrial strategy progress

BY ADRIAN HAMILTON

THE PRIME Minister is expected to take the chair at an all-day meeting of the National Economic Development Council (NEDC) on July 7 to consider progress in the first phase of the Government's new industrial strategy.

At the meeting, representatives of industry, unions and Government should have the results of the deliberations of about 40 groups studying problems in individual industries.

The main emphasis of these studies has been concentrated on the short-term problems of bottlenecks in the economic upturn and broader views of the prospects.

Sir Ronald McIntosh speaking at the end of a monthly NEDC meeting yesterday, said that already the main problem areas would appear to be skilled manpower, steel supplies and finance. Of these, manpower problems would seem the most serious and are already emerging in such areas as foundries, machine tools, construction and electronic computers.

On the questions of finance and steel, the picture is more uncertain. While the manufacturing companies are clearly expressing apprehension—particularly the medium-sized concerns—the Steel Corporation and the City institutions seem more confident of their ability to meet the demand in the upturn.

Share dealings analysis

THE Stock Exchange's second one-day transaction analysis — carried out on October 8 last year and published to-day — shows that among London brokers, institutions accounted for 62 per cent. of turnover in domestic equities against 55 per cent. in the previous analysis on August 7, 1974.

For country brokers, private clients accounted for 37 per cent. compared with 50 per cent. in the first analysis.

Self-employed fall behind in income

EVIDENCE of a significant shift in the distribution of incomes "on the self-employed to the wage and salary earner is contained in yesterday's Economic Progress Report from the Treasury.

The report says that between 1974 and 1975 disposable income — the money left after deduction of taxes and national insurance contributions — rose by 22 per cent.

The increase was exactly matched by the rise in prices, so the real disposable income did not change in that period.

Within this unchanging total, however, wages and salaries rose in money terms by 28½ per cent. Estimated income from self-employment rose by only 12½ per cent.

"There has been a significant fall in income from employment as a proportion of total incomes," the report says.

"In 1967, income from employment represented 67 per cent. of gross national product; by 1975 the proportion had increased to 73 per cent."

The counterpart to this rise in the share of income from employment was a decline in the share of company income. Over the past 20 years, about 8 per cent. of gross domestic product has been transferred from the company to other sectors.

The biggest annual fall in the company share was in 1974, but there was a recovery last year when the disposable income of companies rose by 20 per cent. to £7.1bn.

The improvement in Britain's prospects are summed up by the Treasury from data available up to late last month. Economic indicators show that production, and export demand remains particularly strong. Personal consumption has continued to grow probably at the expense of saving.

The number of job vacancies has been rising since the end of last year and there has been almost no increase in the number of registered unemployed since February.

The rate of increase in retail prices continues to decelerate and the current account deficit on the balance of payments was very much reduced in the first quarter.

The black spot has been the sharp fall in the exchange value of the pound.

Better deal sought for managers

FINANCIAL TIMES REPORTER

OTHER country has treated its managers with such "unparalleled generosity" as Britain, Mr. David Orr, chairman of Unilever, said yesterday. In return for working long hours and making decisions affecting the prosperity of millions of working people, the efforts of managers were being constantly denigrated.

They were accused of being lazy and inefficient and, by implication, to be "on the make" in reality, nothing could be further from the truth, he said.

At the company's annual meeting in London, Mr. Orr called on the Government to lift the crushing burden of taxation on those who take heavier responsibilities as soon as the country's economic circumstances permit. Such a move would do

wonders for morale. The contribution of managers was critical to achieving the economic miracle that yesterday, Mr. Denis Healey, Chancellor of the Exchequer, had forecast. Yet there was no other country which had treated its managers so badly.

Managers had seen their differentials eroded, their incentives removed and a massive decline in their real income.

"They know that inflation must be beaten and will support measures to defeat it. They know that this means making sacrifices. They are as ready as any other section of the community to make those sacrifices. But they undoubtedly feel they are carrying more than their fair share of the burden."

Port Talbot plan

BY ADRIAN HAMILTON

GOVERNMENT decision on expansion of capacity at British Steel Corporation's Port Talbot works and the consequential closing-out of steel-making at other still seems no nearer spite 16 months' delay.

Industry Department officials, answering questions at a Commons Select Committee on Rationalised Industries yesterday, could give no hint when the decision might be made.

Most of the investigations had been made into other solutions, according to Mr. P. W. Ridley, deputy secretary at the Department, but Ministers had still to take up their minds.

He and other officials agreed in committee members that the delay in the decision were

damaging both in financial and production terms. But the delays were inevitable because of the nature of the problem which demanded time to explore possible alternatives.

"The issue is primarily one of social and employment considerations," Mr. Ridley said.

There had been a large number of alternative suggestions to British Steel's proposals and the department had had to undertake a series of investigations into these.

Mr. Ridley and Mr. S. J. Gross, Under Secretary in the department's iron and steel division, vigorously denied accusations that the delays were due to the inadequacy of the department's machinery and expertise in reviewing BSC's proposals.

Staff fail in Board bid

BY ERIC SHORT

VO staff members of Friends' Life Office failed to elect to the Board at yesterday's annual meeting. An empty by two other candidates was defeated.

In each case voting was by show of hands but the demand for a poll vote of members present in respect of each candidate was accepted by Mr. E. W. Phillips, chairman of the company. The result will be announced to-morrow.

The candidates had been put up by members of the staff of Friends' Provident called the "76 Reform Group." Objectives involve opening up channels of communication between the Board and the staff in an effort to enable staff to gain influence on the policy-making decisions of the Board. The group hoped to achieve this by putting up their own candidates for election, a move opposed by the Board.

Your part in Britain's industrial revival

Re-think your ideas about new investment, and these incentives could transform your business prospects.

The Areas for Expansion cover a large part of the country where government investment incentives are quietly transforming the pattern of Britain's industry.

Some parts of the Areas are traditional industrial centres with new growth opportunities and some parts have had, up to now, relatively little industrial development. All offer considerable scope for expansion.

Manufacturing firms wishing to expand in these Areas, or move to them, can qualify for the following investment aid:

1. Capital grants of 20% or 22% for new buildings and, in many places, for new plant and machinery.
2. Loans on favourable terms or interest relief grants.
3. Factories with rent-free periods of up to 2 years; low rentals; options to purchase at favourable terms.
4. Removal grants: up to 80% towards costs of moving into the Areas.

From the Secretary of State for Industry:

The Government attaches great importance to new investment which will help to reduce the United Kingdom's regional problems. The Areas for Expansion offer great opportunities for businesses large and small to enter a new phase of expansion. I hope that many more businesses in a position to benefit from the assistance available from the Government will come forward.

For full details about how to claim your share of the investment aid now available, send the coupon below for our two free booklets, or telephone your nearest Industrial Expansion Team. With their extensive local knowledge, they can tell you in confidence about the investment incentives which may apply to your company in their area.

Britain is changing — are you changing with it?

London, tel: 01-211 6486

24-hour answer-service for booklet enquiries only: 01-834 2026

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Northern Region, Tel: Newcastle upon Tyne 27575 (STD code 0632)

North West, Manchester, tel: 061-236 2171

Yorkshire & Humberside, Tel: Leeds 443171 (STD code 0532)

East Midlands, Tel: Nottingham 46121 (STD code 0602)

West Midlands, Birmingham, tel: 021-632 4111

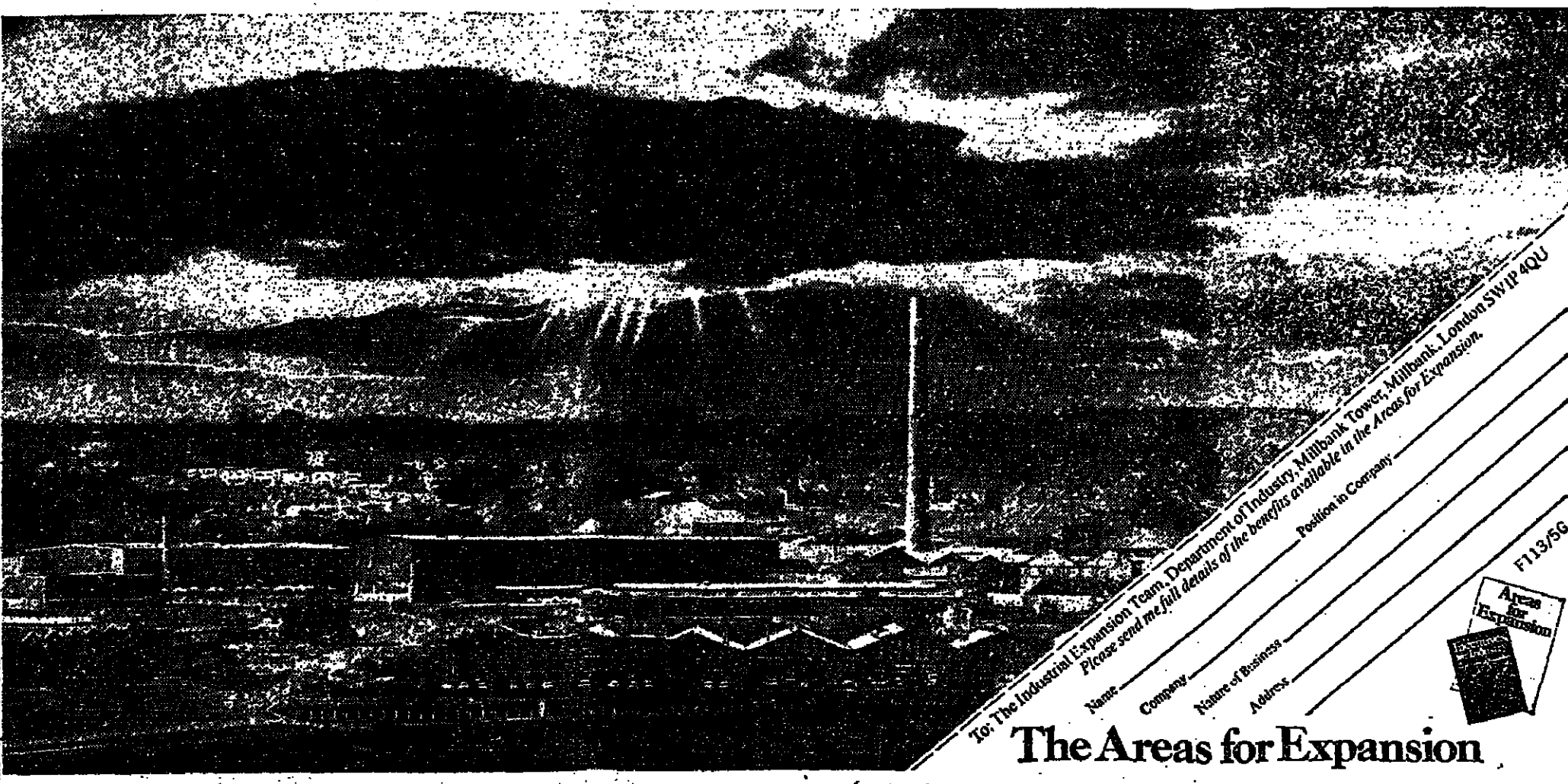
South West, Tel: Plymouth 21891 (STD code 0752) or Bristol 291071 (STD code 0272)

London & South East, London, tel: 01-603 2060 Ext. 221

Eastern Region, London, tel: 01-603 2070 Ext. 359/360

Northern Ireland, Tel: Belfast 34488 (STD code 0232) or London 01-493 0601

ISSUED BY THE DEPARTMENT OF INDUSTRY IN ASSOCIATION WITH THE SCOTTISH ECONOMIC PLANNING DEPARTMENT AND THE WELSH OFFICE.



The Areas for Expansion

With little natural energy resources of its own, Spain is building ten reactors bigger than any in Britain. David Fishlock reports.

Spain leapfrogs into the nuclear era

NO IMAGE more firmly supplants it as the dominant source by 1985. Traditionally, Spain has consumed a greater proportion of its energy as electricity than perhaps any other nation. Most of it is generated by small privately-owned utilities, with the State accounting for only about one-fifth. A non-profit-making consortium known as ENUSA, composed 60 per cent of State-owned interests and 40 per cent of utility interests (the seven biggest), co-ordinates supply and distribution and submits medium-term national plans to the Government.

Spain, almost bereft of untapped indigenous energy resources except for uranium, has elected to go for a nuclear programme on a scale matched only in proportion to electricity demand by France and West Germany. Sr. Juan Villar Mir, Spain's finance minister, announced at the conference that his government planned to invest about \$5bn. over the next nine years.

The National Electricity Plan calls for 22,000 MW of installed nuclear capacity by 1985. For comparison, Germany plans 50,000 MW and the U.K. a mere 15,000 MW.

In addition to three small "prototype" stations, Spain has seven reactors at an advanced stage of construction, all bigger than any attempted by Britain, the first of which are expected to produce their first electricity next year.

In the past year it has awarded contracts for another eight reactors of the same size, nominally 1,000 MW, scheduled to come on-load between 1980-1982. Another eight will be ordered by 1978. Where to-day about half the nation's electricity comes from imported oil, the Government's goal is that nuclear energy should

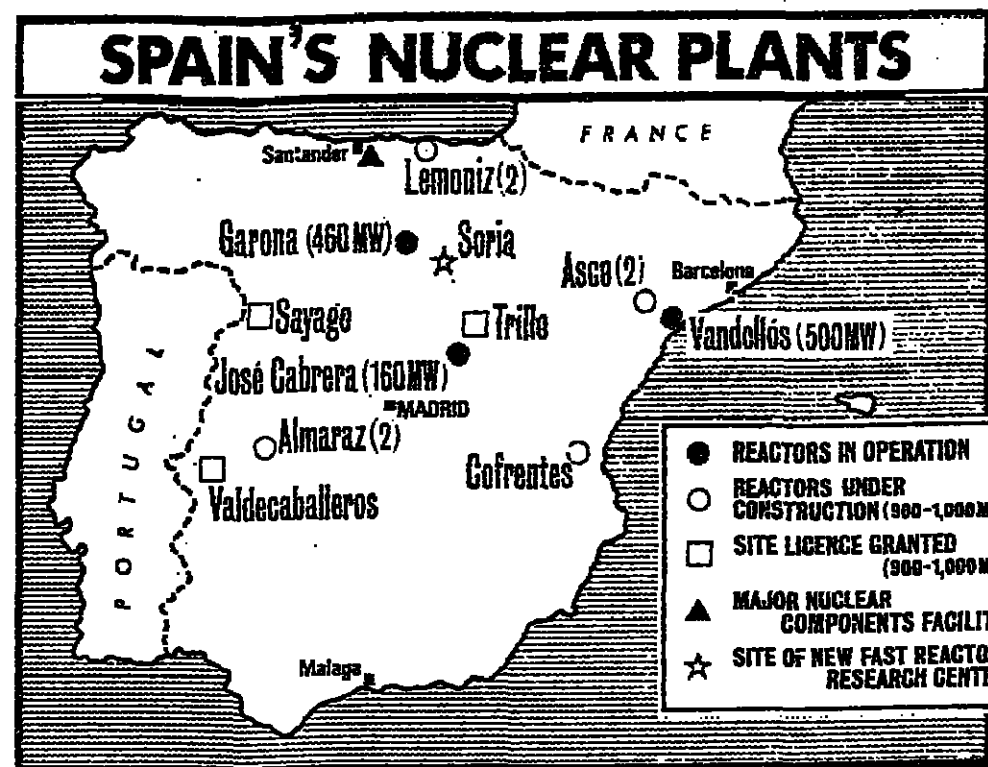
eight awarded) last year the proportion approaches 50 per cent. Moreover, the 1,000 MW turbo-generators for all the new nuclear stations are being built in Spain by Westinghouse Electric Española.

The quest for self-sufficiency in manufacture takes another important step forward this summer, when Spanish industry commissions its first "green field" factory for nuclear component manufacture. A Government edict in 1974 simply declared that by a specified date it would give its blessing to a consortium dedicated to nuclear manufacture. Industry promptly obliged with Equipos Nucleares (ENSA), owned jointly by Babcock and Wilcox Española, Maquinista Terrestre y Marítima, Mecanica de la Peña, and Stein Roubaix es Española.

ENSA's first factory is dedicated to some of the biggest and most demanding of all nuclear components—pressure vessels, pressurisers and steam generators. It is scheduled to deliver Spain's first home-made reactor pressure vessel in 1978. The facility, which is being equipped with Breda (Italian) manufacturing technology, will be licensed to make all four PWR designs and one BWR design available in Europe. It has been designed to fabricate complete sets of heavy components for up to four NSSS a year.

A second factory to be built alongside will be devoted to sculpting the sophisticated stainless steelwork of reactor "internals." The immediate aim is to reduce the imported portion of the NSSS to certain special materials and electronics.

Westinghouse—which makes no secret of the fact that Spain is its brightest market prospect outside the U.S.—is reconciled to the prospect of Spanish in-



dependence within ten or 15 PWR from its German rival Kraftwerk Union. The utility was Spain's first to go nuclear, with a 160 MW Westinghouse reactor. The José Cabrera station, generating since 1968, see Spain joining these nations as nuclear exporters in the 1980s.

For the present, however, its position is strong. In pursuit of the philosophy of "total commitment to a market" it has built up an engineering team in Madrid several times the size of that of its rival U.S. nuclear projects is enough of General Electric, with computer links to company headquarters in Pittsburgh and Westinghouse in Nuclear Europe in Brussels.

Even so, executives admit they were rocked by the decision of the State-owned Unión Eléctrica last year to order a technology "with a commercial

reactor operating in its country of origin. The market is big enough to be attracting five reactor vendors—Westinghouse, U.S. General Electric, Babcock and Wilcox, Framatome and Kraftwerk Union.

Unión Eléctrica stepped out of line in a broad agreement among Spanish utilities to standardise their nuclear requirements. But Sr. Díaz remains confident that the German PWR—itsself originally founded on Westinghouse technology—will not upset the manufacturing schedules. Spanish industry is expected to supply about two-thirds of the value of the complete station—the same proportion as for a new Westinghouse project. And Sr. Díaz stresses that his company is still "very content" with its old nuclear partner.

In addition to cash, uranium supplies remain an uncertainty for a big nuclear programme. Annual demand for enriched uranium is expected to increase nine-fold, from 90 tonnes next year to 830 tonnes by 1985. So far the Government has confirmed only that it has found enough indigenous uranium to meet its full needs until 1980. But last August it authorised the national uranium exploration plan on which it expects £100m. to be spent over the next 10 years.

In Madrid last week nuclear fuel experts admitted that Spain expected to depend on foreign

uranium "to a considerable extent, probably greater than 50 per cent." Currently domestic yellowcake production is about 300 tonnes a year, and is expected to rise to 800 tonnes by about 1979. The latest estimates indicate "reasonably assured" reserves of 10,000 tonnes, with an equal amount "expected to be confirmed, perhaps even substantially surpassed in the near future."

The foundations of a domestic nuclear fuel industry have been well laid by the Junta de Energía Nuclear or Nuclear Energy Board (known in nuclear circles simply as the Junta). This highly influential body—it is deeply embroiled in all Spanish nuclear decisions, including safety and site licensing—has been given responsibility for the new exploration programme.

The accompanying map shows only those nuclear stations for which site licences have already been granted. A further 14 applications have been made to the Junta, which on past performance can take as long as 40 months (in the case of Trillo) to come to its decision. The Junta's responsibility stops short only of commercial exploitation. At its helm as general manager, however, is a man who makes sure that it will go as far down the road towards commercial practice as is required. Sr. Francisco Pascual is a marine engineer who has spent 23 years with the Junta, with only a two-year break when he managed a nuclear engineering group.

Currently, the Junta is advising the consortium ENUSA, set up in 1972 to provide fuel services, on the planning of its first fuel fabrication factory. This is destined for Salamanca province and will have an initial annual capacity of 400 tonnes, increasing to 800 tonnes. On the Junta's advice, ENUSA has licensed both Westinghouse and U.S. General Electric technology for this factory.

For Britain, with no competitive "proven technology" to offer on the reactor side, the only sector in which it can seek big business from the Spanish nuclear programme is the reprocessing of spent nuclear fuel. West Germany, under a joint British Nuclear Fuels already has contracts for the reprocessing of spent fuel from the José Cabrera and Garona reactors.

The U.K. Government gave British Nuclear Fuels permission in March to expand its business in reprocessing, overseas it should follow.

fuels, since when it has begun to mount a strong sales campaign in Spain, in partnership with France and West Germany. Collaborators in the tripartite marketing group United Reprocessors, the Spanish market is expected to grow from 20 tonnes of spent fuel this year to 323 tonnes by 1985. At current prices averaging £133,000 per tonne for reprocessing and another £15,000 per tonne for transport of the highly radioactive fuel, this indicates a reprocessing market worth about \$50m. a year by the mid-1980s, when the big new reprocessing plants in Britain and France are expected to come on-stream.

But the size of the Spanish nuclear programme is great enough for it to play hard to get. Unlike the programmes of Sweden or Switzerland, Spanish nuclear ambitions are held enough to justify a national reprocessing facility of say 1,000 tonnes annual capacity by the 1990s. Spain's participation in the international Eurochem project, and the Junta's own experience of a pilot reprocessing plant, have encouraged ENUSA and the Junta to set up a joint study of a national reprocessing plant, including the spent fuel might be kept safely until the plant was ready.

A prolific by-product of 22,000 MW nuclear power programme will be plutonium which raises the question of Spanish plans for re-using the man-made fuel. The Junta has a small zero-energy experiment called Coral and loops for circulating molten sodium coolant to test fast reactor components. Later this year, says Sr. Pascual, the Junta plans to start construction of a new research centre at Soria, north-east of Madrid, to be devoted to its fast reactor.

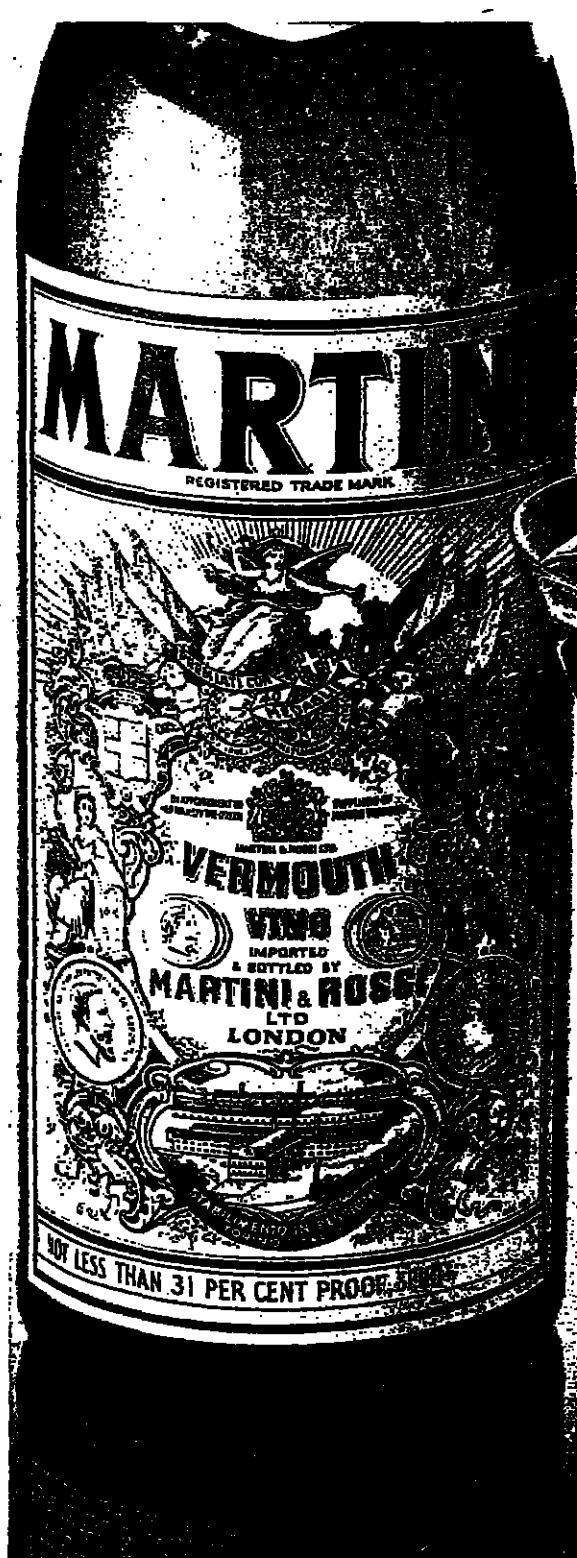
The Spanish electrical utilities themselves do not re-use their own but have links with fast reactor teams elsewhere in Europe. For instance, utility staff have been seconded to the 300 MW prototype fast reactor under construction in West Germany, under a joint German-Benelux project. Spanish tactics for the moment appear to be to keep a watchful brief on all three major reactor projects in Europe—in Germany, France and the U.K.—before deciding which route it should follow.

reprocessing, overseas it should follow.

Imported

The nuclear technology itself is being imported but the Government sets steadily-rising levels for the proportion that must be manufactured on Spanish soil. For Westinghouse Electric, which secured contracts to supply six of the first seven big nuclear steam supply systems (NSSS), the proportion was 15 per cent, at the outset rising to 32 per cent, for the last of the six. For the five that nuclear energy should

NSSS contracts it won for



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NOTICE IS HEREBY GIVEN that pursuant to the provisions of the above-mentioned Indenture, \$950,000 principal amount of the above-mentioned Notes has been referred to lot for redemption on June 15, 1976, through operation of the Sinking Fund at the principal amount thereof, together with accrued interest to and date as follows:

TEMPORARY NOTES OF \$1000 EACH

TRK 374	513	PAT	901	2371	2329	14496	14553	16275	16500	17000	16014	11415	12250	23333
581	222	655	913	2370	2339	14543	16274	16299	16295	17000	16015	11416	12251	23334

DEFINITIVE NOTES OF \$1000 EACH

324	2208	3450	5023	6045	7444	8761	10022	12005	14334	16359	18092	19425	1768	10355	22365
382	2238	3480	5053	6075	7475	8792	10053	12036	14364	16389	18122	19455	1798	10385	22395
440	2268	3510	5083	6105	7506	8823	10084	12066	14394	16419	18152	19485	1828	10415	22425
498	2298	3540	5113	6136	7536	8854	10115	12096	14424	16449	18182	19515	1858	10445	22455
556	2328	3570	5143	6166	7567	8885	10146	12126	14454	16479	18212	19545	1888	10475	22485
614	2358	3600	5173	6196	7597	8916	10176	12156	14484	16509	18242	19575	1918	10505	22515
672	2388	3630	5203	6226	7628	8947	10207	12186	14514	16539	18272	19605	1948	10535	22545
730	2418	3660	5233	6256	7658	8978	10237	12216	14544	16569	18302	19635	1978	10565	22575
788	2448	3690	5263	6286	7688	9009	10268	12246	14574	16599	18332	19665	2008	10595	22605
846	2478	3720	5293	6316	7719	9040	10298	12276	14604	16629	18362	19695	2038	10625	22635
904	2508	3750	5323	6346	7749	9071	10329	12306	14634	16659	18392	19725	2068	10655	22665
962	2538	3780	5353	6376	7779	9102	10359	12336	14664	16689	18422	19755	2098	10685	22695
1020	2568	3810	5383	6406	7810	9133	10390	12366	14694	16719	18452	19785	2128	10715	22725
1078	2598	3840	5413	6436	7840	9164	10420	12396	14724	16749	18482	19815	2158	10745	22755
1136	2628	3870	5443	6466	7871	9195	10451	12426	14754	16779	18512	19845	2188	10775	22785
1194	2658	3900	5473	6496	7901	9226	10481	12456	14784	16809	18542	19875	2218	10805	22815
1252	2688	3930	5503	6526	7932	9257	10512	12486	14814	16839	18572	19905	2248	10835	22845
1310	2718	3960	5533	6556	7962	9288	10542	12516	14844	16869	18602	19935	2278	10865	22875
1368	2748	3990	5563	6586	7993	9319	10573	12546	14874	16899	18632	19965	2308	10895	22905
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1600	2868	4110	5683	6706	8115	9443	10695	12666	14994	17019	18752	20085	2428	11015	23025
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2006	3078	4320	5893	6916	8328	9660	10908	12876	15204	17229	18962	20295	2638	11225	23235
2064	3108	4350	5923	6946	8359	9691	10939	12906	15234	17259	18992	20325	2668	11255	23265
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2876	3528	4770	6343	7366	8786	10125	11365	13326	15654	17679	19412	20745	3088	11675	23685
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4152	4188	5430	7003	8026	9457	10807	12036	13986	16314	18339	20072	21405	3748	12335	24345
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4384	4308	5550	7123	8146	9579	10931	12158	14106	16434	18459	20192	21525	3868	12455	24465
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4848	4548	5790	7363	8386	9823	11179	12402	14346	16674	18699	20432	21765	4108	12695	24705
4906	4578	5820													

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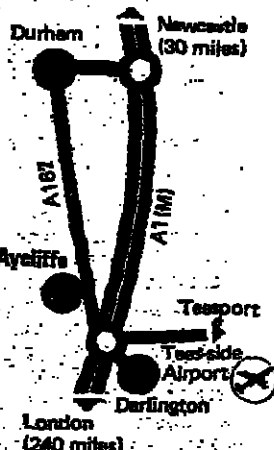
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LABOUR NEWS

NUR executive to meet on ports strike call

BY IAN HARGREAVES, LABOUR STAFF

DEMANDS for a strike by railwaymen at the British Transport Docks Board's 18 ports will be considered in the next few days by the executive council of the National Union of Railwaymen.

About 3,500 rail men from the ports have been refusing to work overtime since the beginning of this week, and yesterday, NUR headquarters in London received requests from members in Hull, Grimsby, Immingham, Southampton and Newport for a national strike to start on Sunday.

Already, the overtime ban has led to hold-ups in container loading at Southampton and problems with berthing ships at Hull. The NUR men involved operate cranes, lock gates and the link spans used in roll-on/roll-off services.

The dispute has three causes: a disagreement on new rates of overtime pay; a claim for extra holiday; and a refusal by the docks board to ensure that the NUR is allowed to operate a closed shop.

A spokesman for the union said the docks board had agreed to base overtime payments on a higher basic rate if the amount of overtime working was reduced. The union had cut overtime, but the pay structure had not been altered.

Commitment

The Board replied that it cannot consider improvements in overtime pay or extra holidays under the terms of the pay policy, as the men have already received the full £6 permitted this year.

The union is demanding a commitment to make the necessary adjustments when pay policy allows.

On the closed shop question, the union points out that the docks board is the only public transport undertaking not to have a compulsory union membership agreement. The Board's view is that it is not its function to enforce closed shops.

The demands for an all-out strike came from the ports with the largest NUR membership. Well over 2,000 men are represented by branches at Southampton, Newport and on the Humber.

A complete stoppage would have a serious effect on freight traffic at these ports.

The joint inquiry into the dispute over how men should be promoted to skilled jobs at Crewe, railway workshops, which led to strikes by the Amalgamated Union of Engineering Workers and the National Union of Railwaymen, opened yesterday in Crewe.

The trouble began when a semi-skilled NUR man was promoted to a job as a metal machinist. The AUEW men struck and agreed to return to work when the man was demoted again, thus sparking off a stoppage by NUR men. The dispute has since spread to other similar cases have been frozen pending the outcome of the inquiry.

NHS staff back 4½% pay deal

By Our Labour Staff

THE Confederation of Health Service Employees decided yesterday to support the 4½ per cent pay policy.

But in voting 20 to five to support the policy, the national executive of the 143,000-strong union added its "grave disquiet at failure to introduce a new prices agreement."

Mr. Albert Spanwick, general secretary, said: "The only price increases we can accept are those which arise directly from increased manufacturers' costs and not those for increased profitability."

Although membership substantially supported the policy, some of the executive claimed that all restraints in the fight against inflation were coming from the union side.

Pit strike move

A COLLIERY official alleged by 1,400 miners to have been "too bossy" was yesterday put on "paid leave for the time being" so that the miners could resume work at Clifton Colliery, near Mansfield, Nottinghamshire.

Union leader attacks rail board policy

THE BRITISH Railways Board already been cut in the past 10 years, Mr. Mackenzie said. "But now already the Board are secretly planning a programme of closures for all regions if more Government money is not provided."

The public was appalled at the direction Government policy seemed to be taking, "particularly since it flies in the face of every Labour Party policy commitment."

Despite the many promises we received, neither the rail Board nor the unions were consulted at any stage of drawing up the document," Mr. Mackenzie added.

Closed shops forecast

By Our Labour Staff

CLOSED SHOP agreements will be "much less brutal" in future because of public awareness of the dangers of injustice to individuals, Mr. Leg Hurston, chairman of the Confederation of Employee Organisations, said in his annual report to delegates yesterday.

But, he warned, continued support for those resisting closed shops was of great importance, especially in education

Now a pat Local authority staff accept £6 on back for Ford workers

BY DAVID CHURCHILL, LABOUR STAFF

ONE OF THE LAST big groups of workers still to settle their pay claim under the present policy yesterday accepted £6 a week increases payable from July 1.

More than 400,000 local government workers—mainly members of the National and Local Government Officers' Association—will receive the increase which was accepted by their representatives at a meeting with employers yesterday.

Last year, local government workers received increases of up to 25 per cent, just before the pay policy came into force. Some local government staff in London are still in dispute over a weighting allowance for living in the capital. Their claim, for a 20 per cent increase in the allowance to keep pace with rises in the cost of living, will go to arbitration next week.

Shift to right

With most of the results of elections to NALGO's 70-strong national executive now declared—those for the North-West area are still to come—it is clear there has been a slight shift to the right.

Secret ballot urged for worker-directors

BY OUR LABOUR STAFF

EMPLOYEE-directors should be elected by secret ballot and not constitute more than one-third of any supervisory Boards, the Association of Investment Trust Companies says in its evidence to the Bullock Committee inquiry on industrial democracy.

The association adds that it does not in any case accept the case for a departure from the traditional single Board structure, but that "if" twin Boards are to be countenanced, worker-directors should not be responsible to trade unions.

Although the association is in favour of "greater involvement" for employees, it takes the view that industrial democracy lies in consultation with employees on matters of special concern to them on which they can make a constructive contribution, rather than in worker representation in the boardroom.

Of particular importance was that all members of Boards should not see themselves as responsible to sectional groups because of the dangers of "internal confrontation."

New Job-centres opening

A FURTHER 175 jobcentres, the agency-style, High Street bureau, which have taken over from the traditional labour exchanges, will be opened during the next 12 months bringing the total to 358. Mr. Richard O'Brien, chairman of the Manpower Services Commission, said

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- Glynwed was affected by the general recession in 1975, with pre-tax profits falling by 34%, and turnover by 5%.
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- In the light of the fact that inflation has borne heavily on shareholders, the Directors have recommended an increased dividend of 4.30p per share, making a total for 1975 of 6.75p (1974: 6.2785p).

	1975 £'000	1974 £'000
Group Turnover	198,217	208,353
Group Trading Profit	14,239	19,738
Interest Payable	3,806	4,028
Group Profit before Taxation, Extraordinary Items and Minority Interests	10,433	15,710
Group Profit after Taxation, before Extraordinary Items and Minority Interests	4,989	7,428
Dividends		
On Preference shares	68	70
On Ordinary shares		
Interim 2.45p per share	1,149	1,143
Final 4.30p per share	2,018	1,787
6.75p per share	3,167	2,930
Earnings per share—Basic	10.15p	15.52p
—Fully diluted	9.93p	14.92p

- Prospects for 1976 depend largely on factors outside the Group's control. Our aim must be to ensure that our investments are made so as to provide the best growth for the future. There seems to us little doubt that the investment decisions in industry should be made by those charged with the management of companies.

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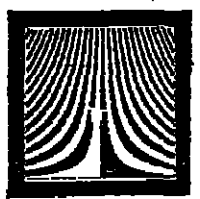
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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

● OPENCAST MINING

U.K. takes big step in draglines

OVER 60 per cent. of the components of a walking dragline to be built at the Sisters open-cast coal site, Northumberland, will be British. This represents a major breakthrough for U.K. technology in this field which has been dominated in the past by American companies.

Build of the machinery, including the walk mechanism, will be built by Ruston Bucyrus, Lincoln. Major fabrications, including the tub, walk shoes and main beams, will be by F. H. Lloyds, of Wednesbury, Staffs. Ropes and chains will also be British, only the electrical machinery will be made in the U.S.

Work has already started to prepare the base on which the new machine will be assembled. Called the 1260-W, it will have a working weight of about 1,500 tons and will "sit" on a 50-foot diameter base. When it walks—at a top speed of about a sixth of a mile an hour—it will use two feet, each 9 foot wide and 54 foot long.

● CONSTRUCTION

Windows go in faster

FIXING WINDOW frames in cavity walls is normally a complicated and time-consuming job. The cavity must be closed with brick frame fixings made in inserted, and joints sealed in mastic. Most of this work can, however, be eliminated by using an extruded rigid PVC cavity closer called "Dacatie," developed by Radway Plastics, of Solihull.

Radical cost reductions are claimed as well as considerable technical advantages. The product, patented world-wide, has proved so successful that Radway is seeking licensees to manufacture and sell it in all countries outside Britain where cavity walling methods of construction are used.

Licensing inquiries are being handled initially by Radway's licensing consultants, Shekell Mooring of Shatterford, Bedford, Wiltshire DY12 1RG (Tel: 02997 2091).

With standard wooden windows, two lengths of "Dacatie" are nailed to each jamb of the window. The window is placed in position on the sill and the two leaves of the wall are built on each side of the PVC extrusion, which forms the cavity closer and acts as a vertical damp-course. Nylon ties, sliding in key-hole slots formed in the extrusion are used to tie the

frame into the brickwork. At least ten hours of skilled work are cut out.

Other sections are available for use with steel or aluminium window or door frames.

Fire-proof timber

HICKSON'S Timber Impregnation Company (GB) is establishing a plant to supply "non-com" exterior treatment as a service to timber fabricators, sheet materials trades and civil engineers.

It will consist of an impregnation unit capable of operating both a vacuum/pressure and a double vacuum cycle, a pre-drying area, curing kilns and an appropriate handling system, all under cover. Experience in plant design has already been gained by Koppers Company, who developed the process in the U.S. and by Non-Com Europe, an associated company within the Hickson Group already marketing the product in mainland Europe.

Flameproofing achieved is equivalent to conventional flame retardants of the phosphate type. But NCX treatment offers major advantages over existing processes.

Decorative timbers such as hardwood paneling, glazing and sheet linings may be flameproofed yet retain their good appearance.

Hickson, Castleford, West Yorkshire WF10 2JT, Castleford 6545.

● WATER SUPPLY

Standby for drought emergencies

BOOSTER pumping services geared specifically to the requirements of water authorities have been put into operation by Sykes Pumps, Woolwich Road, Charlton, London SE7 7AP, to meet the growing and urgent demand to supplement water supplies.

Applications include the boosting of mains to restore falling delivery pressures, the direct feeding of permanent pumping installations where diminishing sources create difficulties of abstraction, pumping into trunk mains for transfer from areas not so severely affected and the direct filling of reservoirs.

Boosting mains is among the more usual applications for emergency pumping services. This normally occurs when a diminishing pressure makes it difficult or impossible to meet the demands at the outer limits of the delivery main. This is overcome by picking up the supply and simply overpumping to increase the pressure within the line.

Typical of a direct feeding application is one which took place in the West Country when a fall in pressure caused a sudden loss of supplies in a village which was at a higher

level than the rest of the area. Two Sykes 3.4 inch (75-100 mm) three stage high pressure pumps were put into position at the failing river source, pumping directly into the main pump-house and chlorination plant and, operating at a total head of some 800 feet (183m), restored supplies.

Sykes is at Woolwich Road, Charlton, London SE7 7AP (01-855 8121).

● METALWORKING

Soldering by battery power

RECHARGEABLE nickel-cadmium batteries power the Model 8.50 soldering iron developed by Engel GmbH—it should be capable of up to 100 operations on one charge. Recharging takes eight hours.

The iron is fitted with a bit for work up to 2.5 sq. mm. and heats to an operating temperature in the region of 350 degrees C in about seven seconds.

Included in the kit is a cleaning pad and screwdriver, as well as the battery charger. Working from the standard mains supply, the recharging unit can be used as a bench holder for the iron.

Made in Germany, the soldering iron is available from Kelgray Products, Bywell House, South Godstone, Surrey (034255 3003).

● HANDLING

Accurate guidance of webs

ANY MACHINE fed by a reel of material (or a web), such as are used in printing, paper, textiles or plastics factories, can run into production bottlenecks if the web is not precisely positioned during its progress through the machine.

This can be due to stretch or lateral deformation due to humidity or heat, among others. Simon-VK has improved its JHRH web guiding system so that the web can be situated up to 15 metres (30 feet) from the sensing head on the machine. This enables the unit to be sited outside hazardous areas which would normally necessitate the use of explosion-proof motors. It can also be re-sited to suit particular working conditions in order, for example, to comply with health and safety requirements.

Existing models can be modified to incorporate these improvements, which are a result of a development programme under-

● FINISHING

Plater runs on linear motors

ONE OF the main displays on M & T Cruickshanks' stand at the Surface Treatment and Finishing Show, will be a new automatic electroplating plant with transporters driven by linear motors. The Show is at the National Exhibition Centre, Birmingham, May 18-21.

The plant is one of two ordered by Prestige for its Burnley factory, where it will nickel-plate components in the houseware ranges using M & T's basic.

Advantages the linear drive has include precise control, reduction

● PACKAGING

Automatic wrap for fibre bale

MIA (Sheffield) has completed a shrink-wrap line for ICI Fibres, Terylene Works, Wiltton. The line is designed to give a heavy-duty, all round wrap to bales of staple fibre on a fully automated output up to 60 bales per hour.

MIA is at Julian Road, White Bales of 500 lb weight in two bank, Sheffield, S9 1FY, 0742.

basic sizes are supplied at random to the MIA line by one head holst where they are pushed through a web of polythene film (300 micron thickness) to separate sealing stations, the first forming a seal behind each bale and the second forming an envelope on each side and spot welding the film into position. The encapsulated bale process through an electrically heated tunnel for completion of the shrink-wrap operation.

Designed to cope with the projected future output of this show the MIA line is capable of output up to 60 bales per hour.

MIA is at Julian Road, White

● DATA PROCESSING

COM bureau has twins

FOLLOWING a five-month evaluation of the Datagraph 4550 minicomputer, from ended COM re-order, UCL Datacom has installed a second, fully compatible machine.

During the evaluation more than five million frames of output were filmed, involving over 400 different client applications. Datagraph software proved extremely versatile and flexible and coped with the most difficult input and output requirements.

UCL is planning to simplify users' problems by removing implementation of COM software from the client main frame to the front end equipment.

UCL, Station House, Harrow Road, Wembley, Middx., HA9 6EB (01-903 4851).

More pads for data

SIX ADDITIONAL input devices and improved software editing are incorporated in the latest Datapad system from Quest Automation, Ferndown Industrial Estate, Staphell, Wimbome, Dorset BH21 7NP, (02017 6111).

The 16 Datapads in the new system, and their accompanying 32-character display units, can be used in a number of ways, simplifying installation in large buildings.

Datapad allows an operator to enter data to a computer without any specialist training. Alphanumeric data can be entered using ordinary handwriting (most styles cause no problem) on a simple format printed sheet. The sheet rests on a pad which, via a minicomputer, recog-

nises and records the entry, and controls the display in front of the operator, who is thus able to verify correct entry. Output is on magnetic or paper tape that can be used to feed any mainframe computer. Price for a 16-pad system and accessories would be about £50,000.

Teaching terminals

TWENTY video display terminals have been supplied to the Ministry of Defence joint services data training establishment at Blandford Camp, Dorset, by Delta Data Systems.

The contract forms part of a complete upgrading of the facilities at the establishment, which provides DP courses to service personnel at various levels. Other moves include the replacement of an ICL 1903 with a time-sharing system based on a DEC System 10.

In considering the input devices MOD decided on the video terminal approach in order to be consistent in the training content with the most likely terminals of future large MOD systems.

Another converter

APPLIED Computing and Software has started a 1900 to 2900 conversion service.

The service for users of new ICL machines will be run by ACS's Conversion Group which has extensive experience of conversion projects on IBM and ICL machines. The software aids include a Plan to Cobol converter and a Cobol to Cobol translator which can convert from a number of machines to a 2900.

ACS, Great Portland Street, London W1N 5AH (01-637 0105).

● MATERIALS

Protective coating

STATED TO be suitable for interior or exterior use, even on damp surfaces, an epoxy emulsion coating has been introduced which is intended for general purpose damp-proofing, protective coating and decorative applications.

Called Wetecote, it is easy to use, and is resistant to fungal growth, dirt and graffiti. Available from Sealcrete Group Sales, Atlantic Works, Oakley Road, Southampton SO9 4PL (070377 7331), it can be used to damp-proof cellars and external floors, as a waterproof membrane prior to laying carpets or tiles; to prevent tanks and pipes from leaking; for sealing timber; proofing concrete floors against water, grease, oil, dusting and chemical attacks; as a release agent for shuttering; and for decorating swimming pools.

● SOFTWARE

Improves throughput

CALLED OPTIMUS, a software package has been introduced by Westinghouse which is stated to improve the throughput of IBM DOS and DOS/VS installations by up to 30 per cent.

It provides the console operator with a set of simple commands which can be used to select which partitions and associated subtasks are to be optimised. The package then ensures that the job mix is dynamically organised to prevent partition lockout and system degradation.

Westinghouse, which is at Burnwood Road, Hitchin, Herts. SG5 1RT (0462 50369), says the system can be installed in a matter of minutes and requires no modification to the supervisor or other IBM software. Purchase price is £950, and the package is also available on a six-month rental contract at £45/month; the company offers a 15-day free trial.

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Designed to cope with the projected future output of this show the MIA line is capable of output up to 60 bales per hour.

MIA is at Julian Road, White

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Please write or phone, in confidence, for a job description and an application form to: W. J. Beechey, Manager, Group Personnel Services, Debenhams Ltd., 1 Welbeck Street, London W1A 1DF. (01-580 4444 ext. 419).

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For a fuller job description male or female candidates should write to John Courris & Partners at 78 Wigmore Street, London W1H 9DQ, indicating briefly their relevance and quoting reference 362/FT.

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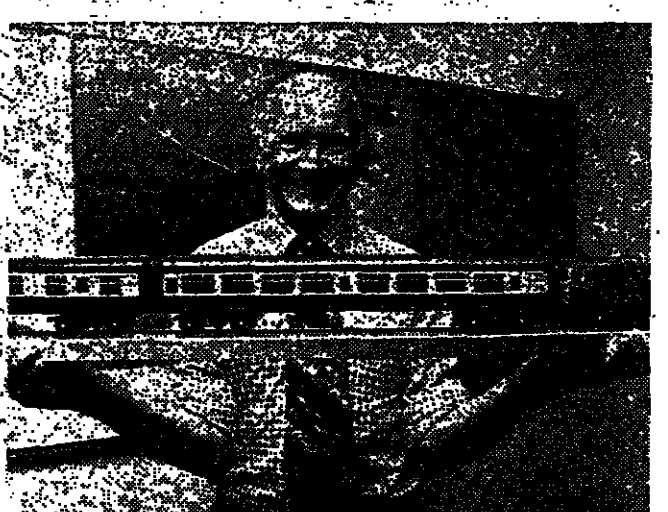
BTA revenue up

BY ANTONY THORNCROFT, MARKETING EDITOR

STERDAY British Rail displays, employing, perhaps, the most significant innovation in its annual report and usual, it made pretty dismal. But tucked away among paragraphs which talked about fits. They covered the contribution of British Transport advertising, which in a bad year the advertising industry managed to push up revenue margins to 14.1m.

The profit for British Rail was under £1.2m, and when this is taken from the bus side is a loss of £1.2m. The overall contribution from British Transport advertising to its joint owners in 1975 will exceed £2m. This has started very well, with a 20 per cent increase in the first quarter of 1976.

There has also been encouragement for the stations which have the space and the traffic flow. Hiring out the corresponding, out the counters began in 1971.



John Nunneley

of 1975. This alone would enable the managing director John Nunneley to rease profits in 1976. But to make sure he is introducing his own innovations. Nunneley has developed a weekly at Waterloo and another at Epsom, both of which are now being used by the A in 1980. His first step was to replace the ten year contracts, which enabled advertisers to hog best outdoor sites on railway d, with rent reviews. He has a home in with outdoor conor. More O'Ferrall, which specialises in super sites, to slot a small number of key sites to the full.

On the railway stations, which contribute around £2m in revenue, Nunneley has concentrated to date on the vital commuter stations, which produce £500,000 in advertising revenue. The monster advertisement for Olivetti at Waterloo is the start in a hoped for recession of more flamboyant.

An exhibition adds to the excitement of a station. So do banners, and Nunneley is currently trying to find advertisers to take up the 30 long banners which could suffer from 30 stations.

On the bus side, which has a revenue of around £1.2m, the biggest news is yet to break, but Nunneley is pleased with winning the West Midlands Passenger Transport Executive's contract to develop the advertising potential on the vehicles under its control, and unlike London Transport, is pressing ahead with painted buses around the country.

But it is not all expansion. Since May 1 BTA has stopped taking any more advertisements for the inside of trains. Those familiar train spots may look effective but only produced a revenue of £15,000 a year, while the costs of maintenance and replacement were much higher.

DISTRIBUTION

Where costs can be caught

BY NICHOLAS BARBER

IN YOUR particular company you may think you are good at your distribution and no doubt you've made great improvements over the past 5 years. The fact remains that the proverbial Man from Mars would be horrified at the following practices: high rates of refusal, long queues at delivery points, high unit costs of small drops, lack of backhaul, failure to co-ordinate reps' calling patterns with the optimum delivery patterns, extra costs caused by the proliferation of lines, fancy packaging and slowness to rationalise the range, excessive number of stockholding points, and sheer inefficiency to the extent that in an interim comparison survey the worst company's distribution costs were 18 times worse than the best. But it is the excess number of warehouses that is so insidious. Suppose you have a choice of two warehouses of say, 50,000 square feet each, or one of 100,000, then if you choose the former, that second 50,000 sq. ft. warehouse may shorten mileage but it does add to costs—it not only carries its own extra overhead structure, but it ties up more stocks and it misses the economies of scale which are achievable in large warehouses.

He would notice how inflexible the trade's distribution pipeline has proved during the recent recession. Up to 80 per cent of a company's distribution costs can be fixed. So if trade drops 10 per cent, the distribution bill doesn't drop 10 per cent, it drops only 1 per cent and the unit costs rise by 9 per cent. The only exception, and you must forgive the commercial, the only exception is for those companies using specialist contractors—because in that case you only pay the contractor for the work actually done, and instead of having your costs 80 per cent fixed they become up to 80 per cent variable.

The Man from Mars might also notice that there is an inherent contradiction in the way the two sides of our trade, manufacturers and retailers, think about distribution. The economies of deliveries are highly sensitive to the size of the drop, so manufacturers impose an economic minimum on the size of the order. But the retailer wants to reduce the size of the order—to minimise inventory costs including interest and stockholding space at the back of the store the retailer wants minimum deliveries per line but at maximum frequency. This contradiction is the "drop-size conflict" and it has not been resolved.

So that is a brief recap of some of the problems of physical distribution and they help explain why in most companies distribution costs have been rising faster than inflation generally. We want to turn now to the reasons underlying the problems. The first reason for many of these problems is that the old transport approach to distribution is still too widespread. Too many companies still see distribution in terms of lorries and vans and they overlook how the different parts of the distribution pipeline are interrelated. Distribution is still the Cinderella of business and Drucker's famous remark that distribution is the last frontier of management remains all too true in many quarters.

We must keep reminding the pundits that ours is a down-to-earth business—while they may use long words like logistics and nonseases. He would also notice the multi-drop distribution vehicles and optimum warehouse layout. Our basic job is concerned with vans and sheds—"shed" is an Anglo-Saxon four-letter word, and if you sat very long in a transport cafe you would never guess the word "van" had only three letters. To be fair, there really has been a swing from the transport to distribution approach over the last five years and it has produced some solid, practical improvement—better van utilisation, higher operator standards, improved warehouse layout, tighter control on order processing and paper-flow, reductions of stockholding points and increasing use of specialist contractors to get the benefits of consolidated deliveries. Yet despite these efforts, distribution costs have continued to rise, at a rate faster than retail prices.

Over the same five years a new breed of distribution manager has tended to replace the old transport manager. Your horny-handed haulier has given way to the modern manager, often younger and certainly better trained in the necessary skills. And besides the skills the distribution manager must have the personality to convince his colleagues in sales, production and finance that he really can maintain that fine balance between service and cost—and to do that he must talk their languages and understand their problems. Precisely because the distribution pipeline is a pipeline from raw material intakes all the way through to the shopping basket the distribution manager must understand all stages of the pipeline and must straddle all the major functions of the modern food company. In other words he must be a general manager—which presumably makes him front runner to be your next MD!

Unfortunately most distribution managers are not seen through quite such rose-tinted spectacles. The long list of problems noticed by the Man from Mars shows that somehow the distribution manager is not really making his presence felt. It appears that all too often around the boardroom table he does not carry real clout compared with the accountants and marketing men. It is often just when it comes to incurring hidden distribution costs, I suspect that it is often in just

that all decisions affecting your distribution service should reflect overall corporate needs rather than the aims of any particular section. After all volume is only one means to the end, which is profit, and profit is a corporate goal.

In fact in distribution, as well as a corporate view, we should increasingly be taking an industry view. We should be viewing the distribution pipeline as a whole and the coming of age pallets is a prime example of the need for this.



Nicholas C. F. Barber

those companies that the voice of the distribution manager is least heard when he points out the extra costs in terms of refusals, expensive peaks, worse service to other accounts, cross-subsidisation between accounts, and so on—his pleas are sacrificed on the high altar of more volume.

The most important reason of all is our failure to analyse our costs properly—in the case of manufacturers the cost of refusals and promotions and rush orders, and in the retailers' case the cost of so many branch orders in terms of extra staff and extra paperwork and extra stock in your branches. Many of these costs are hidden, so it is not enough, to analyse them by overall averages alone—it is important to analyse them in specific terms by account and by type of branch. In all this analysis the golden rule should be this, day evening.

Mr. Barber is managing director of Grocery Distribution and the article is based on a speech he delivered to the south eastern branch of the Institute of Grocery Distribution on Tuesday evening.

News in brief

● THE FIRST session of the Advertising Association Conference will take the form of a debate on whether or not the individual's well-being is more important than the economy's growth. Proposing will be Michel Carpentier, director, Environment and Consumers' Protection Service of the EEC, backed by Eirlys Roberts, deputy director of the Consumers Association. Opposing will be Professor Charles Jackson Grayson, Dean of the school of business administration of the Southern Methodist University, Dallas, and Sir Arthur Knight, chairman of Courtaulds.

● THE TELEVISION audience divided its viewing time in April in the ratio of 52 to BBC and 48 to ITV, according to the BBC audience research figures. The latter share of audience figures, based on the number of sets switched on, puts the viewing ratio at 55 for BBC, 38 for BBC-1 and 7 for BBC-2.

● L'OREAL has announced the launch of a new product, Elseve Balsam, and states that £500,000 plus will be spent on the campaign.

● ROBINSONS, a soft drinks brand leader, is spending £400,000 above the line on the brand this month in its second major consumer promotion this year, and is also launching a new 4-litre pack.

● FOR LAST week's article "Not the best of trends," David Dunbar worked from the December Business Monitor for off-licence figures, which were subsequently corrected. In fact off-licence turnover was up 27 per cent in value and 3 per cent in volume—the point remains that they did better than any other "food" outlet.

● HADDONS WPT is mounting a new campaign for Apollinaris, the German mineral water, which will run in the Press and Capital Radio.

● SKODA (G.B.) has appointed Childs-Greene Associates to handle all advertising and promotion for Skoda cars in the U.K.

● PIFCO has appointed a Manchester based agency to handle its account. Bowden Dyble and Hayes, as from July 1. There was competition from both Manchester and London based agencies.

● GEERS GROSS Advertising has won the John Collier mens tailoring account in competition with Boase Massimi Pollit and The Kirkwood Company.

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Drinks at home

	All GB households	Expenditure on wines, spirits, beer		Household expenditure per annum (£)	
All households	1975	1975	1974	1975	1974
	100	100	100	£	£
	%	%	%		
Social class					
AB (business, professional)	12	18	23	42	54
C1 (non-manual)	22	26	26	33	33
C2 (skilled manual)	28	29	25	29	25
DE (other manual)	38	27	27	20	20

Work—when pay doesn't really rise—is clearly the curse of the drinking classes, as the table above shows. Last year the ABCs took 44 per cent of the drinks-drunk-at-home market while in 1974 they accounted for nearly half. Only the C2s spent more but it is highly unlikely that this covered the rise in drink prices and those who stuck to their 1974 budgets in 1975 must have taken a lot less on board. It is also clear where the ABCs have made some savings. The figures come from Gordon Simmons Research (the study is based on 10,000 diary-keeping households) which also points out that some £150m. was spent last year on drinks brought into the home, a rise of only 2 per cent, on 1974. The amount spent on each visit to grocers, off-licences and other sources increased last year but less was paid over the pub counters for take home drinks. And the last quarter of 1975 accounted for 40 per cent of the total take home market.

Cool customers

BY PAMELA JUDGE

FREEZER CENTRE customers are not so dissimilar from the population as a whole as is sometimes suggested, they go to the centres relatively infrequently and they spend about 40 per cent of their food budget on frozen foods. These are the major conclusions in a report published by the Retail Outlets Research Unit at Manchester Business School. The study is based on detailed interviews with 350 shoppers at Cordon Bleu and Bejam shops.

Most of the centres attract customers from a very wide area, average travel distances being nearly five miles but reaching 9.5 miles. Nearly 70 per cent of the shoppers travelled by car which is a lower percentage than those for supermarkets and discount food stores.

Monthly shopping trips were the most typical but a sizeable proportion of customers were less frequent visitors. Orders of £20 or more were quite common which explained why for many shoppers the visit to the centre was the only or the main reason for visiting the town centre. The main reason for 39 per cent of customers' visits to a centre was the convenience of its location, but prices and the product range were also important influences.

Spending on frozen foods at centres was composed of meat (41 per cent), poultry (10 per cent), meat products (14 per cent), fish (13 per cent), fruit and vegetables (18 per cent), and desserts (8 per cent.). In so far as the two chains were concerned Bejam's customers spent a higher proportion on their frozen food from Bejam's (48 per cent.) than did those of Cordon Bleu (37 per cent.) but the report says that this may be accounted for by the newness of the Cordon Bleu branches and the greater distances travelled in order to reach them.

"Freezer centres and their customers," Retail Outlets Research Unit, Manchester Business School, Booth Street West, Manchester M15 6PB (£7.60).

Account changes

● BARCLAYS UNICORN and its account, Bowden Dyble and Hayes, as from July 1. There was competition from both Manchester and London based agencies.

● GEERS GROSS Advertising has gained four new accounts this week, worth £270,000 in total. The largest account gain is the £100,000 International Synthetic Rubber account; the others are the £50,000 High and Mighty Wilnor Breeden Electronics, £80,000 account, and a new product launch worth £40,000 for the Telex Corporation.

● CHARLES BARKER City will handle the London Life Association account on a combination of billing and grossed fees, expected to total £125,000 for the full year.

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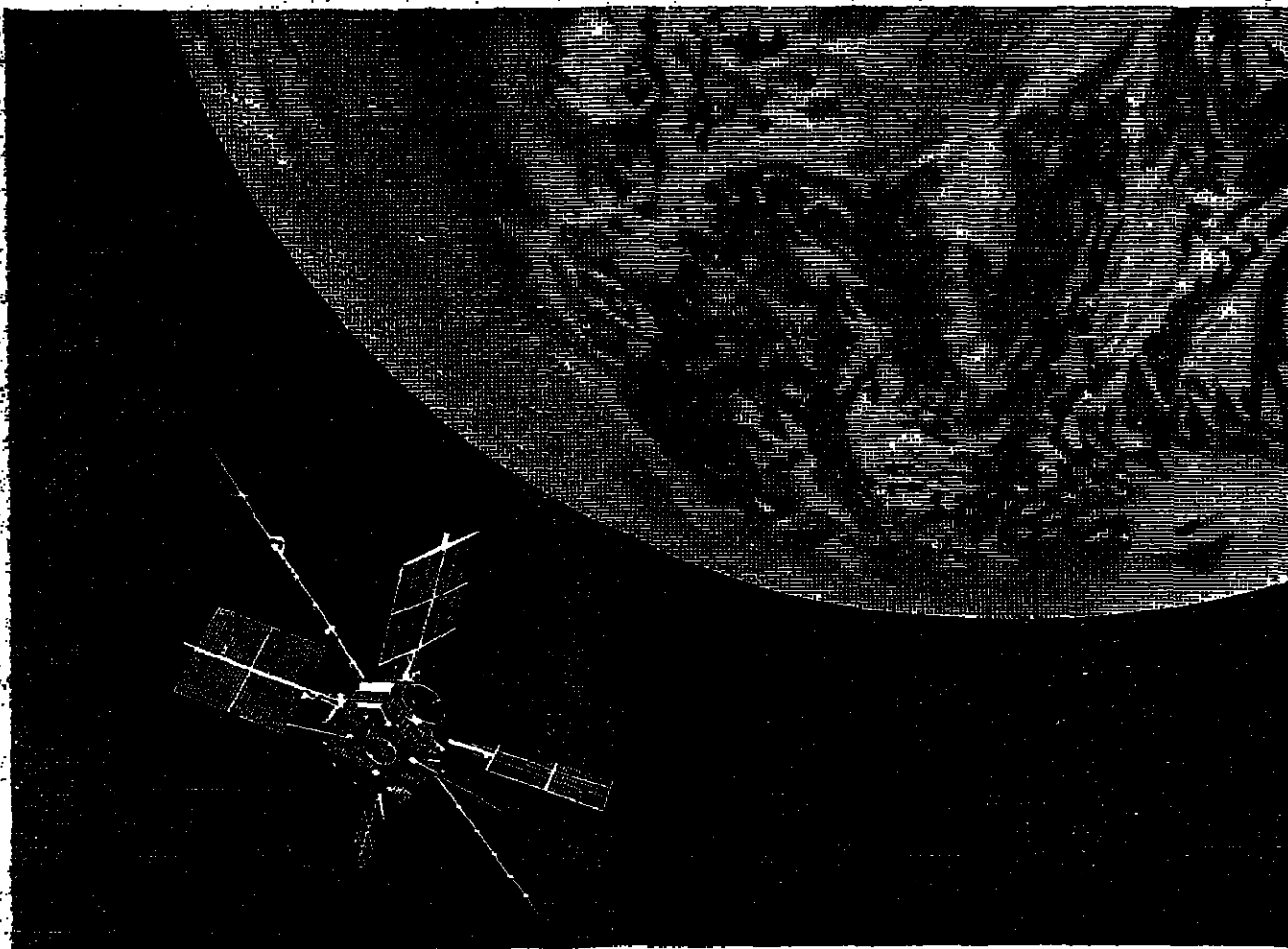
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Or Mr Jack Beckett, Scottish New Towns London Office, 19 Cockspur Street, London SW1Y 5BL, telephone 01-593 2631.

Glenrothes—the new town that really is a town.

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THURSDAY, MAY 13, 1976

The sensible decision

MR. JO GRIMOND'S decision to accept the leadership of the Liberal Party, albeit temporarily, is a sensible one. The party has been severely damaged by the events of the past few months, and a period of further turmoil and internecine strife might lead to its total eclipse. There are very few Liberals who cannot be relieved that their elder statesman has come back to calm things down; as for the rest of the country it has to be said that there is undoubtedly a need for a third party whose policies are radically different from those of the two major national parties. There is room for considerable debate about whether the Liberals are equipped to fulfil this role, but the fact is that as matters stand they are the only ones who are attempting to do so.

New direction

Yet the return of Mr. Grimond is in no way a guarantee of the end of the Liberal's search for a new direction and a permanent new leader. He said yesterday that he would stay only for a couple of months, until the new procedure for the election of a leader is agreed and put into practice. He strenuously resisted all suggestions that he himself would stand in any such election. But for all his excellent qualities Mr. Grimond cannot be said to be a man who is absolutely sure in his own mind whether he wants to be permanent leader or not. Until yesterday his position, repeated on several occasions, was that if he were to return to the leadership of the party he would do so only on condition that he stayed in the job for five or ten years, but never as caretaker. This is precisely the opposite of what he has now done, and in answer to the many questions pressed upon him yesterday he admitted that he might grow to like the job again.

Before he makes his positively final decision on whether or not

to continue as leader for an indefinite period Mr. Grimond has several important tasks to undertake. He must ensure that the run-up to the forthcoming election is conducted as smoothly and efficiently as possible: this is important whether or not he himself becomes a candidate. He must try to guide the party towards a method of leadership election that produces a reasonable result, acceptable to both the party and the country. Its present proposals are perhaps too wide-ranging: there is in them the danger that a popular "grass roots" choice might produce a leader with whom the Parliamentary party might find it difficult to work. On the other hand there is no chance of the majority of party members accepting a closed, M.P.'s-only election, or something too close to that, with good grace. This is an area in which Mr. Grimond's judgment will be put to a severe, and early, test.

Eloquent

The second important task is to steer the party in a direction that a large number of people will find relevant to contemporary needs. Mr. Grimond himself has become an eloquent spokesman for those who insist that modern government (be it Conservative or Labour-led) is too dependent on bureaucracy; his preferred solution is the return of powers and responsibilities to individuals, or small groups of people, or local areas. This is a potentially popular line, and Mr. Grimond is well equipped to pursue it, and to persuade his party to adopt it. All the ingredients exist in present Liberal policies, but even the best friends of the outgoing leader, Mr. Jeremy Thorpe, would not claim that he was an innovator in matters of ideology. Under Mr. Grimond and under the most astute of his possible successors, Mr. David Steel, the party would have a chance to develop and propagate this theme.

Straight down the middle

THE MORE abstract an issue, in general, the more acrimonious the arguments which it provokes. The running argument about the necessity or desirability of a policy of prices and incomes tends to be ideologically fierce just because the idea which it represents is vague, and it takes place inside political parties and other organised pressure groups as well as between them. It is particularly fierce at present inside the Conservative Party, partly for historical reasons, partly because the way in which the idea has been widened by a Labour Government into the "social contract," has both caused the public borrowing requirement to rise to a dangerous level and has greatly increased the power of the trade unions. It was high time for the Shadow Chancellor, Sir Geoffrey Howe, who has himself been closely involved in the changing pattern of Conservative thought on this matter, to work out a practical attitude which most Conservatives could support.

This he has now done, in a speech delivered yesterday, with considerable skill. He stresses that changes in the money supply are the basic cause of inflation, and that policies for interfering artificially with the free movement of prices and wages are likely, if maintained for long, to be economically and politically harmful as well as extremely difficult to manage. It is not excessive wage increases in themselves that cause inflation: it is the readiness of governments to increase the money supply to make these increases compatible with full employment.

Union attitudes

This is unquestionably true: and not the least disadvantage of buying trade union compliance in wage restraint with political favours over a period of years is that it tends to blur perception of the actual mechanism of inflation. Trade union leaders and their members may see clearly enough how excessive wage increases in one industry may lower employment opportunities in that industry, but they find it more

difficult to relate the movement of wages in the country as a whole to the behaviour of unemployment in the country as a whole.

There are some signs, however, that this attitude is changing, and that union leaders, who have always denied that wage claims are responsible for inflation, now realise that they may be responsible for unemployment unless the Government takes offsetting inflationary action—which, as our recent history has shown, can soon reach a level which threatens to destroy the established institutions of society. Because, however, it is a fact of postwar history that the maintenance of full employment (in an extremely generous interpretation of the phrase) has been regarded as a responsibility of government, we cannot move away from old preconceptions overnight.

Profit accepted

Sir Geoffrey proposes that we should move forward from the present position by better public education about the nature of inflation and the use of monetary policy: cuts in public expenditure—with better methods of handling wage claims in the public sector; a sharp rise in industrial profits; and, above all, with a much greater degree of public consultation about economic policy, perhaps through an extension of the National Economic Development Council. This is a policy which all but a minority of Conservatives should be able to accept. It is one to which various Labour politicians and trade union leaders seem gradually to be moving under the pressure of events and one which a surprisingly high proportion of workers would probably find acceptable. According to a survey of employee attitudes recently commissioned by the CBI, only a tiny minority believe that profit is a dirty word or that company profits are immoral. The same survey, incidentally, shows that a considerable number both of workers and of managers feel now excessive wage increases in that they are under-employed one industry may lower employment opportunities in that industry, but they find it more

U.S. labour has been more adaptable than expected to changes in the telecommunications industry.

Inescapable problems of the electronic revolution

By CHRISTOPHER LORENZ, recently in the U.S.

IN THE last five years a wide range of industries has undergone a radical and painful change of character as they have transformed their product lines from mechanical or electro-mechanical designs to electronics. The latest European recruit to the list of industries undergoing this structural change is telecommunications—and the British industry is having to face up to the problems.

Among the first world industries to be affected were office equipment and cash registers: companies like Litton and NCR in the U.S. and Olivetti and Olympia in Europe, have been grappling with the problem for some time. Last week's *Financial Times* reported that one of Europe's leading cash register makers, finally threw in the sponge and went bankrupt after two years of extreme financial strain as it tried to cope with the transformation.

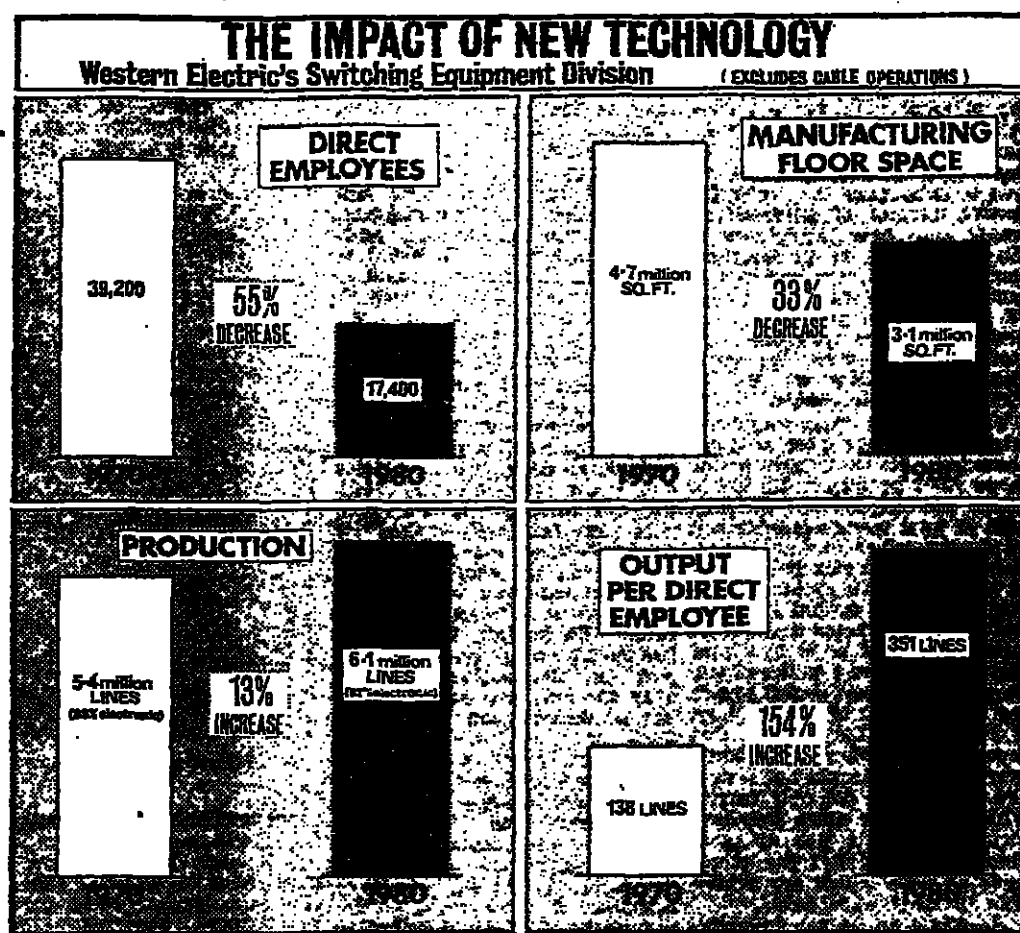
Apart from the need in some cases for new corporate links, in order to spread the load of developing and marketing electronics, transformation of a product line requires a series of changes in the factory as well as the office. Even if carried out over a period of years, they are drastic.

Others will follow the telecommunications industry in the 1980s, but few of them will be as weighty. Not only can many telecommunications products be classed as heavy capital goods (unlike office equipment or even cash registers), but the sheer size of the industry magnifies the problems, both in managerial and national terms.

Britain is affected

The countries most obviously affected are Britain and West Germany, whose Post Offices have committed themselves since 1973 to a shift in orders from electro-mechanical to electronic designs of telephone exchanges, so as to modernise their networks and increase efficiency. The companies most affected are Plessey, GEC and IIT in the U.K., Siemens and ITT in Germany. Sweden's L. M. Ericsson is also directly concerned, in its case largely because of changing demands from overseas customers—electronics is now in demand in every country with a major telephone expansion programme, from Australia to Brazil, France to Iran and Saudi Arabia.

It is exchanges, or "switching" which are the focus of the challenge, partly because the transformation in their design is far more dramatic than in other sorts of telephone equipment, and partly because of



their volume—exchanges since 1963 and 1970 respectively.

As a result, they have both had to deal for some time with the problems which are only now facing most of the Europeans. The lesson of their experience is that people and unions are far more adaptable than the management might have expected (in the U.S., at least), but that the impact of electronics on the manufacturing process may be greater than anticipated by even the most far-sighted planners.

Lower costs

For years, the two companies made electro-mechanical exchanges—either "step-by-step" or cross-bar, its more modern successor—consisting of large and heavy pieces of electro-mechanical equipment. Western Electric set the lead with the introduction of computer software in place of electro-mechanical controls—the so-called "SPC" (for stored programme control). At exchange, Western has already moved through at least three generations of SPC. The first West, the executive vice-

president, says: "We were surprised to find that the value added was major difference is that the first did not use any integrated circuits. The third and latest has an all-electronic, solid-state digital switch, with no moving parts."

At every stage of this advance, the size of the equipment and its labour content have fallen: in the factory, the installation teams, in the customers' maintenance pool and even at the initial drawing board stage. In return, the customer is getting better and more cost-effective service. Western's first SPC exchange, for example, cost no more to buy than its electro-mechanical predecessor, but offered far more facilities to subscriber and telephone company alike (including better reliability), and cost less than half as much to maintain.

The key to the impact of all this on the manufacturers is the way in which their buy-in and added-value ratios are turned upside-down by the onset of electronics. Automatic Electric has had to make the most drastic transformation of all, directly from step-by-step to SPC, since it never made cross-bar. Executives at its headquarters at Northlake, near Chicago, report that the direct labour content has fallen from about a third to a tenth on the new type of equipment. At exchange, Western has already moved through at least three generations of SPC. The first West, the executive vice-

cent, for crossbar, 60 per cent. for the first SPC generation, and 75 per cent. for the latest, digital, product.

The impact of electronics on the size of Western's switching labour force is illustrated on the left. The targeted output for 1980, in terms of lines, is 13 per cent. higher than in 1970, but it will need only 43 per cent. as many direct employees, and only two-thirds the factory space. The number of indirects will fall just as sharply—due partly to automation in offices and accounts departments—and the installation employee force will fall to only a quarter.

The shift in the composition of the total switching labour force is underlined by the fact that the number working on skilled jobs will increase by about 600. Many of the new people will be writing exchange control programmes, replacing the much larger number on the shop floor who used to construct and wire together the traditional control "hardware" for step-by-step and crossbar exchanges.

By the time Western's output is entirely electronic there will have been a further, though smaller, decline, and the process will continue as design improvements are made.

Even so, TXE 4 requires at least 40 per cent. less labour than crossbar, and the British telecommunications industry's labour force will fall by at least a third by 1979, from over 90,000 about a year ago. The recession in P.O. orders has accelerated the change, and made it more painful.

To the European visitor, the ease with which the two U.S. companies have accomplished the transformation is surprising. Executives at Northlake admit that "the morale problem" among their employees was bigger than expected, but many workers have been prepared to accept lower job grades as they moved to less skilled jobs on electronic equipment. In spite of the presence of a dozen unions, Northlake's labour relations have been good (the company has had only three strikes in 19 years in the Chicago area), and there have been no demonstration disputes over the shift to electronics. Western's situation has been further eased by having only one union per plant.

Modern plants

Both Automatic Electric and Western had planned to accomplish this drastic change in numbers and skills over many years, and with the minimum of redundancy—each has a 12 per cent. annual labour turnover in normal times. But, like the British and the Germans, they were caught short by the recession, and a sudden slump in orders. Mainly through natural cost-cutting and voluntary redundancy, Automatic Electric has cut the labour force at its Northlake switching plant by 25 per cent. since 1971. Western was hit much harder, and through plant closures, and large-scale redundancies has cut the number of direct employees on switching by over half since 1970, to 19,000. So, much of the programme for this decade has already been carried out. Within these overall "net" figures, there has been an even greater change, with some leavers offset by new recruits. Mr. West reckons that only about two-thirds of his direct switching labour force in 1980 would have been with the company ten years earlier.

The severity of these changes in the U.S., especially when compounded by the recession in orders, lend some support to the strategy of the British Post Office. It has purposely moved slowly into the electronic era through an intermediate design, TXE 4, rather than go direct to computer-control, which could have had an even sharper impact on its suppliers.

Neither company has opened new factories (except for a pilot Western plant in Illinois), contrary to the current strategy of many of their European counterparts. The good labour record may be part of the explanation, but another is that only one of their existing major electro-mechanical plants is more than 20 years old, again a contrast with many of the European.

Another contrast concerns the composition of the labour force. "With fewer heavy machine operations, we thought there would be a shift" from men to women, recalls Mr. West, but the composite figure for all Western's switching plants has stayed steady at just over 60 per cent. Most European companies still expect a marked shift, however.

Even if the U.S. and European industrial relations costs are different, there are many other common denominators. One is the cost of redundancies, as shown by Plessey's recent profit figures and by those of Western over the past two years. As the Europeans will discover in the next five years, another is the cost of converting factories to electronics: £18m. was spent at Northlake alone, more than the original cost of the factory. Multiply this on a world-wide scale, and you get some measure of the magnitude of the current industrial revolution in telecommunications.

MEN AND MATTERS

Accounting for tastes

Some genteel differences of opinion, ventilated in a general air of puzzlement, were evident in the City's Mansion House yesterday when a couple of company chairmen stepped up to accept awards for the quality of their report and accounts. Straight away, that presented outsiders at the lavish ceremony (Lord Mayor and all) with a bit of a problem: the award scheme has been going 24 years "to encourage the preparation of clearer and more informative annual reports and accounts," but these are the only criteria offered.

So the panel of judges, declining to be more specific, put yesterday's recipients themselves in a bit of a quandary. Richard Cave, chairman of Smiths Industries, was duly grateful but mystified why his group had collected one of the awards given by *The Accountant* magazine.

Perhaps it was all to do with the inclusion of inflation adjusted accounts in the main body of the report, which enabled Smiths to show three different profit figures—or, on another modish theme, Cave wondered if it had been something to do with the issue of a separate document for employees. That was full of coloured diagrams and laymen's explanations of knotty things like deferred taxation. Well done, Smiths, but what then of the other winner, elder maker H.P. Bulmer? That company had not attempted to include inflation accounting, and chairman Peter Prior was distinctly unkind about the preparation of specially simplified accounts for the workforce. He thought it "a patronising and almost insulting assumption

to imply that the average man in the shop floor is less intelligent than the average shareholder."

Michael Wheeler QC, chairman of the judging panel, did give some hint of how he and his colleagues felt when he disagreed on Prior's worker-report standpoint. Wheeler felt such efforts did have a "role to play." And it appears likely that accounts which do not attempt to offer inflation adjustments will not after this year find favour.

High, low

Opening shortly in New York's Empire State Building is a museum of superlatives. The museum is intended to be a permanent fixture and one of its functions is to restore the flagging tourist revenue: income from this source has dropped off apparently since the building ceased to rate as the world's tallest. (That distinction now rests with the Sears Tower in Chicago.)

But the museum will also be a monument to the Guinness Book of Records which has done more than any other single publication to put superlatives on the map. In fact it is the record book people led by Norris McWhirter who have organised the affair, and McWhirter himself is flying out to the U.S. this week to supervise progress. Also flying out is a life-sized model of the world's tallest ever man—Robert Wadlow from Alton, Illinois, who reached a height of 8 feet 11.1 inches and died in 1940. As part of the publicity surrounding the opening, the statue, which cost £1,800, will be met by the man himself as the smallest man on earth. That is Mihaly Meszaros, a famous Hungarian circus midwife, who, according to the Guinness book, stands 32 inches tall. What the book doesn't say, but the encyclo-



"Trying to cash in on the nostalgia boom!"

paedic mind of Norris McWhirter has retained, is that Meszaros speaks only half a dozen words of English—two of which are Jesus Christ.

Unhealthy

What is your idea of a dangerous job? Coal mining, perhaps, or dodging trains to repair the railway track? According to Charles Margerison and Michael Fordham, being a company director is an extremely hazardous occupation. They put the position in a chillingly direct way: almost one in three members of the Institute of Directors will not live to collect a pension. Margerison and Fordham are assistant directors at Bradford University's Management Centre, and to-day they produce some unpleasant statistics on the physical health in Britain's Boardrooms. "The director,"

they declare, "can be his own worst enemy. He stands by and lets it all happen. Of course, he fights the political battles at work—to get more staff, to secure rewards for his men and himself, to get more resources. But the battle he rarely fights is on behalf of himself."

Their researches show that only a quarter to a third of directors are doing "anything like enough to keep themselves physically fit." On the other hand, about 75 per cent. reckon they are doing enough to keep themselves mentally competent to do their work. A lot of the Bradford pair's findings, published in the latest issue of *The Director*, are of the no-surprise sort (the director's work "usually involves sitting down" and so on), but the conclusions are intriguing. A senior executive can be on his chair for 80 per cent. of the working week, which means physical inactivity for 75 days a year.

One last cautionary tale. Margerison and Fordham say there is a plant belonging to a major British company opened 25 years ago where no first level supervisor has been around to collect a pension. Some moved away, "but a lot didn't have the choice."

Hard to refuse

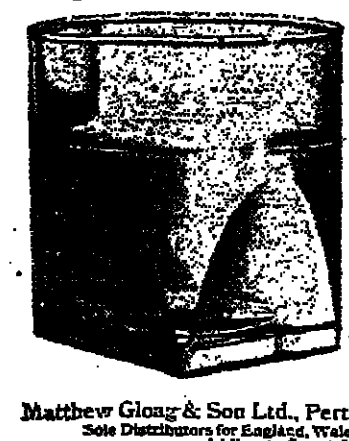
We have all come to regard America as the land of the hard sell, but a small ad. in the *Herald Tribune* puts a new perspective on the concept. It reads: "Divorce in 24 hours. Mutual or contested actions. low cost. Haiti or Dominican Republic. For information send \$3.75 for 24-page booklet/postage/handling." With a bargain offer like that who can afford to stay happily married?

Observer

The FAMOUS GROUSE SCOTCH WHISKY

Quality in an age of change

Your first sip of Famous Grouse whisky will tell you why it costs a little more than its rivals. We scarcely need to spell out the ancient pedigree of this mellow, balanced blend—for here is bottled history. Enough to say that Famous Grouse whisky is the cumulative creation of one distinguished family who have been blending fine whiskies since 1800. So call it taste, discernment, what you will, this is the whisky for you.



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ECONOMIC VIEWPOINT

BY SAMUEL BRITTON

The green pound in your pocket . . .

BETWEEN JANUARY and April, the wholesale price of raw materials purchased by manufacturing industry rose by over 10 per cent. If measured at an annual rate, during the same period the price of products increased by the food industries rose by just under 20 per cent. The big discrepancy is largely due to the behaviour of the "green pound" which governs certain food prices under the Common Agricultural Policy. In contrast to the ordinary pound, the "green pound" has not been devalued since October 1975.

If the green pound had fallen by the full amount of sterling depreciation, wholesale prices of those foodstuffs where EC intervention effectively overrode the price would be 19 per cent. higher, retail food prices perhaps 5 per cent. higher and the retail price index about 1 to 2 per cent. higher. Indeed, the behaviour of the green pound is likely to be at least as much different from the short term behaviour of the rate of the next of incomes policy, which may not be saying very much.

The basic features of the green pound are in fact simple: it is the mechanics, exceptions, administration and anomalies which provide the nightmares. It is as if we had a normal exchange rate, with one for the great bulk of transactions and another specially high rate for agricultural products. The differential could be maintained by subsidising agricultural imports and putting a levy on farm exports.

In a food-importing country, such as the U.K., the subsidies could exceed the levies. The differential between the green pound and a straight

forward dual exchange rate is that the net cost of the subsidies is paid out of the EEC Budget, rather than by the British Treasury. That is really all there is to it. Germany maintains an opposite kind of dual exchange rate, with a lower rate for agriculture than for other transactions. Net payments by the Community to beneficiaries of "green" currencies are running at £300m. per annum (out of a total Budget of £2bn. £240m.) of which the U.K. is receiving about £200m. per annum and Italy about £100m.

Now for a tiny fraction of the complications. The agricultural price levels which are lowered in the U.K. by the green pound and raised in Germany by the green mark are not—also—world market prices. They are so-called "common prices" fixed by Community Ministers in Brussels and enforced by a network of intervention boards.

Common prices are fixed in "units of account." Since June 1973, the unit has been defined in terms of the currencies of the countries in the joint float, better known as the "snake"—now Germany, Benelux and Denmark. On May 5, 1976 there were 1.45487 units of account to the pound.

Green currencies first arose when the French devalued and the Germans revalued in 1969. The French were not prepared to see the cost in francs of their food rise by the full amount of the depreciation, and the Germans were not prepared to see the price of their exports fall. Subsidies were therefore provided for French consumers and German producers.

The official name for the green exchange rate is the

HOW THE SYSTEM WORKS

British import of 100 kg German skimmed milk		
System applicable		
	June 1973 to May 16 1976	From May 17 1976
Market price in Germany	DM 213.83	DM 213.83
Less German Monetary Compensation Adjustment	DM 22.54	DM 22.54
Less British Monetary Compensation Adjustment	—	DM 46.19
British c.i.f. price in DM (1)	DM 290.29	DM 244.10
British c.i.f. price in £ (2)	£ 61.97	£ 52.11
Less British Monetary Compensation Adjustment	£ 9.86	—
Net landed price in U.K.	£ 52.11	£ 52.11

(1) Imports transport costs

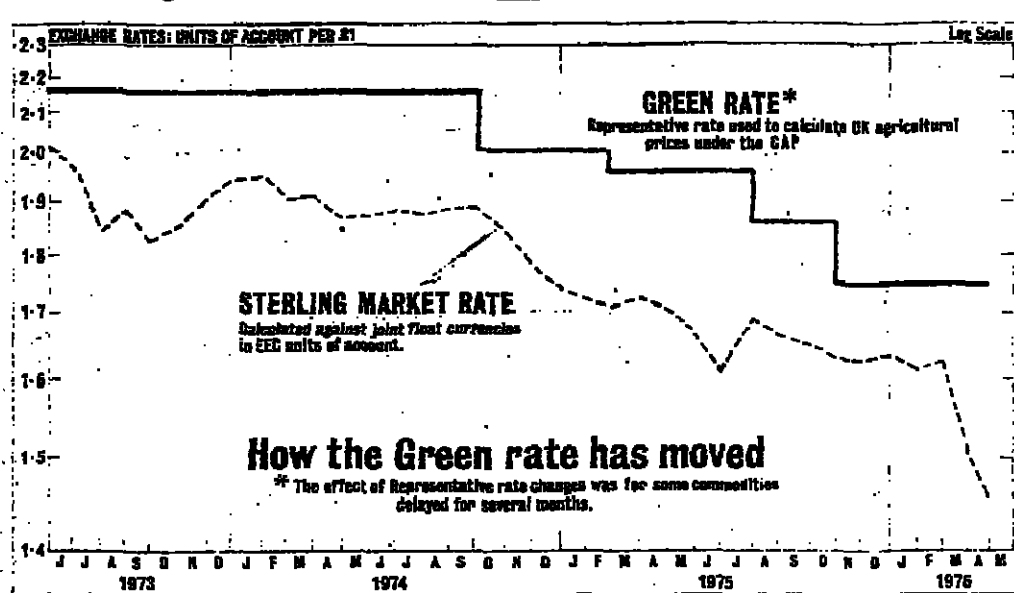
(2) Converted at official market rate

representative rate. This is in only 290.29 marks. The German exporter therefore received a subsidy of 73 per cent. to bring his receipts up to 313.83 marks. The U.K. representative rate stands at 1.7556 units of account to the pound compared with the market rate of 1.45487.

The mechanics of the green pound are illustrated by the table. It will be best to start with the left-hand side. The example is for skimmed milk shipped from Germany to the U.K.

The CAP price for 100 kg of skimmed milk was 90.16 units of account on May 11, 1976. A variable sum known as the monetary compensatory amount or MCA, is paid to keep both the mark and sterling prices constant despite foreign exchange market fluctuations. The green rate is simply the ordinary exchange rate plus or minus the MCA.

On May 11, 1976, 90.16 units of account were equivalent to



account, different from those used for the CAP. Exchange rates for budgetary purposes are defined by ancient pre-Smithsonian parities. The strong currencies are undervalued for the purpose, and the weaker currencies overvalued. There are 24 budgetary units of account to the pound.

The budgetary unit is used simply as a yardstick for measurement. But because of the anomalous conversion rates, the EEC Farm Budget appears to cost less if more operations are conducted in the strong currencies, although the contribution of each country in its own money remains identical. For this reason the EEC Ministers have decided to switch the MCA subsidies for the U.K. and Italy from the importer to the exporter, as shown on the right hand side of the table, which leads to a fictional saving of nearly £150m. in a full year.

The result is the German exporter receives an extra subsidy of DM46.19 (shown in the third line of the table), which is used to reduce the import price into the U.K., and the end result is identical. But there will now be a presentational difficulty. British Ministers will no longer be able to point to £200m. of receipts from the Community for MCA purposes. Instead, CIF import prices will be lower, and the U.K. Intervention Board will no longer have to make payments to British importers.

It would be very superficial to conclude from the figures in this article that the Common Agricultural Policy has, contrary to expectations, turned out to be a source of benefit for Britain. EEC prices are above world market levels. The savings on the food bill through the green pound are just a partial offset against being deprived of the right to buy food in the cheapest market.

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Letters to the Editor

British Steel needs Cardiff

from the Vice-Chairman, Iron and Steel Institute.

Sir—There are one or two very important points that have to be considered by the Select Committee on Nationalised Industries investigation into British Steel as far as the current investment programme is concerned.

As far as Guest, Keen and Naylor's Cardiff requirements are concerned, steel coming from the south which has been found to be out of specification—not uncommon in steelmaking—has been sent back for re-dressing at an extra cost of £5 a ton. Some 10 tonnes were recently sent back to the plant for re-dressing. A close customer-producer relationship like that of GKN and the Moors has yet to be established by BSC and GKN.

The modernisation scheme which was put to BSC for East Wales was never seriously considered by Sir Monty Kingston or the decision team because Sir Monty wanted the tonnage of steel to make his five large complexes economical: to be more than 100,000 tons per year.

The extension into steelmaking private steelmakers also needs urgent investigation as the production is only taking from 10 to 15 per cent of the country's order book. The mini-steelworks which are being built by private steelmakers, mainly in the closure areas, are going to be the availability of scrap—indeed the price of scrap is a major problem for BSC.

We also hear now of the ability of a private company, taking over the blast furnaces of Shotton or East Wales, from the private sector, to produce a steel of a quality which is a terrific boost to the stability of the mini-steelworks as the shortage of scrap shot prices up sky high. As mini-works are built the steel will be reflected in the price.

he other alternative to make mini-works profitable is for private sector to build a pellet producing plant. This was allowed for in the Iron and Steel Institute's plan for the East Wales Council put forward by BSC obviously has ideas on this as it has an option on a site at Cardiff for such a plant. It recently renewed with difficulty.

Lord Bewick said East Wales would not close before 1980 and only then if BSC could not meet its requirements. It is quite true that BSC and GKN are going to be a joint venture, as Lord Bewick said, that under present BSC strategy these investments cannot be met without additional investment. Additional investment has to be made at Cardiff where tonnage requirements for the plant have to be met.

Thurston, Brunell Place, Warrington, Cheshire.

The company

Mr. R. Merrick, Terry Dodsworth and John Leslie in their excellent "The choice executive market" (May 10), failed to mention one aspect of companies which understandably are irritated to the (greater) extent of non-company cars. While one must agree that the ability of a company car is vital for the business efficiency of the representative and categories of managers of necessity must travel, increasing the car use of large and small com-

panies bursting with company cars. These cars are very rarely used on company business being almost exclusively "household" vehicles regarded as the individual's personal car. How on earth can the work force equate "company car" with its implied use for the benefit of the company with their knowledge of mine and managers never using the car at any time other than as a personal vehicle.

That the Chancellor has chosen to tax what is nothing more than an expensive perk to a very few people who could afford to buy them is to be applauded. There are many of us who wish him more power to the elbow in eradicating such dodges that abound. After all, the man with the weekly wage packet is seen to pay his tax and if he wants a car he has to pay for it—after tax.

R. V. Merrick, Blue Pigeons, Worth, near Deal, Kent.

Fight against inflation

From Mr. G. Schwartz.

Sir—In 1974-75 I used 16 per cent. less electricity and paid 21 per cent. more than in 1973-74. Similarly, I used 9.2 per cent. more gas and paid 21 per cent. more for it. I made 22 per cent. fewer telephone calls and paid 6 per cent. more for them. My National Insurance contributions have increased by 31 per cent. and I have paid 10 per cent. more for postage, potatoes, coffee, etc., just to mention a few. I am glad that the Chancellor tells us that we are beating inflation.

He could have fooled me! G. Schwartz, 26, Avenue Road, Highgate, N.6.

A tax on tourists

From Mr. N. Baker.

Sir—I cannot allow the letter from John Seakings (May 10) to pass without pointing out the obvious benefits to the tourist industry to this country and arguing against the tourist tax to go unchallenged. In particular his suggestion that the problems of annoyance to the residents of London are better, not worse, at least as far as London is concerned would be regarded as totally laughable by the residents of Bayswater and Paddington.

It is particularly noticeable this year that following the latest devaluation of the £, the hordes of disrespectful, rude and noisy tourists from Germany, Holland, Scandinavia and America at the cheaper end of the market have increased substantially. The consequential disturbances suffered by residents of this area have correspondingly grown.

But on Mr. Seakings' general point there are substantial grounds for believing that the tourist industry have been grossly over-exaggerated in the past. Residents of inner London have been forced out by the growth of hotels, artificially encouraged by the last Labour Government's social and environmental cost which may never be measured. Those actually employed by servicing the tourist industry are particularly in an area of second or third grade hotels such as the State sector. "Oh, mich" is the mood of those who remain. For the nation's political and economic health this must come to an end. As a first step the heads of the companies making the six largest donations to the Conservative Party could say: "Not a bean until you stop

tourist industry are remitted to the immigrant workers' country of origin and families in that country.

Costs in terms of local authority resources are difficult to measure but can only be very substantial indeed. Extra refuse collection, additional road sweeping, extra man-power to try to enforce fire health and safety, food and restaurant regulations are required. Additional manpower and resources are required to deal with the heavy traffic flow, parking of coaches and policing of streets at night. Extra litter, damage to pavements, lamp standards and trees are only some of the ways in which residents' amenities are reduced and the environment of inner London becomes less tolerable year by year thanks to tourism.

The bland assertions of Mr. Seakings and his ilk who have a vested interest in tourism, are not supported by the experience of residents at any rate in this part of inner London. We do not believe that the true costs and benefits of tourism have ever been properly analysed. Nicholas Baker, 2, Leicester Square, W.2.

Business and the Tories

From Mr. G. Young.

Sir—Mr. Geoffrey Rippon, Sir Keith Joseph and your editor of May 10 are right—even at the price of acrimony—to raise the issue of relations between business and the Tory Party. Over the past year Mrs. Thatcher and those who are pledged to call her "Mentor" must have eaten at least a hundred boardroom lunches at which City figures, industrialists and others have tried to extract what exactly will be the practical economic policies of the new Conservative Government.

In spite of all the fine phrases about free enterprise, personal initiative, cutting the public sector, etc., there has been a total refusal by the Conservative Party to commit herself to any group which has links with some sixty constituency associations across England and Scotland receives the same tale from disaffected local businessmen. The same unwillingness to specify a Tory plan for progressive denationalisation of State enterprise, to set out priority public expenditure cuts, to close down the various Nover-Parker bodies which have grown up in the last decade. "You'll have to wait until we're back in office," we are told. And when we say that this no way to win an election, back comes the usual MP's bleat: "But you don't understand. . . . Of course we don't."

The annual Conservative conference tells the same tale. A complacent platform party, no embarrassing questions for discussion, safe speakers selected by the Central Office manipulators and a loyal but uninspiring audience. Not a single leading personality from industry, commerce, or banking.

It is of course part of a deeper estrangement between business and politics which became obvious in the latter years of the Macmillan regime and has got steadily worse. Since take-home pay is much the same for those earning £15,000 and over, some businessmen (and women) inevitably break ranks and go for the honours and perks of the State sector. "Oh, mich" is the mood of those who remain. For the nation's political and economic health this must come to an end. As a first step the heads of the companies making the six largest donations to the Conservative Party could say: "Not a bean until you stop

waffling and get down to brass tacks. And the almighty aid of business leaders should stop saying: "Of course in my position I cannot stick my neck out." Instead they should go to the annual Tory jamboree and insist on setting time on the rostrum to enunciate the facts of economic life. They will be delighted at the audience response. Something will have been started. G. K. Young, Torky Action, P.O. Box 890, W.14.

Ministers and the Mandarins

From Mr. C. Tugendhat MP.

Sir—As an MP who has never been in government and therefore has no axe to grind, I should like to comment on Peter Hennessy's article "The Ministers and the Mandarins" (May 10).

It is, of course, right that Ministers should carry the responsibility for their decisions, and not seek to hide behind civil servants. But the quality of ministerial decisions must usually depend on the quality of the advice they receive. Lord Barber, for instance, has been widely blamed for the monetary policy pursued during his Chancellorship. But he and the Conservative Party have paid a heavy price for it. But what about the Treasury? Was he acting in accordance with, or against, the recommendations of his advisers and to what extent were their forecasts responsible for his misjudgements?

Senior civil servants are now paid substantially more than Ministers, and are indeed among the few people in this country whose remuneration compares favourably with that of their counterparts in other countries. They also enjoy a quite unusual degree of job security. Yet, neither Parliament nor the public is in a position to judge the extent to which they are responsible for what goes wrong. Whatever the 19th century traditions may lay down, this cannot be right. The interests of good government—whichever party is in power—would be better served if Parliament and the public knew more about the advice given by civil servants, and more about what happens to those who consistently get things wrong.

When men and women are paid large salaries out of public funds, and wield great influence over public affairs they should be prepared to accept some degree of public accountability. Christopher Tugendhat, House of Commons, S.W.1.

Moonlighting tactics

From Mr. J. Cripps.

Sir—If the temptation (Mr. Hall, May 10) to moonlight for undeclared receipts, not just of cash but in kind, fails to be resisted then surely equally illegal acts have been committed.

Even a *quid pro quo* fails to be legally and morally impeccable if undeclared. Surely the correct tactic is to minimise taxable profit by maximising capital expenditure allowable and revenue expenditure desired. Return on assets will be relatively unimportant provided what is acquired is covered by the moonlighting income. After all, if the moonlighter already has a salary he will not be looking for further income. All he wants is to spend money without, for tax purposes, earning it. Jeremy A. G. Cripps, 21, Mill Lane, N.W.8.

To-day's Events

Result expected of ballot for two vacancies on Parliamentary Labour Party/Government Liaison Committee.

Scottish Conservative Party conference, Perth. Replies to debate by Mr. Edward Taylor (Opposition spokesman on Scottish affairs) on education; by Sir Geoffrey Howe (Shadow Chancellor of the Exchequer) on taxation; by Mr. Francis Fynn (Shadow Agriculture Minister) on agriculture; and by Mr. Alec Buchanan-Smith (Shadow Scottish Secretary) on unemployment in Scotland.

Details expected to be published of Equity Capital for Industry project.

Islamic Conference of Foreign Ministers, Istanbul.

President Tito of Yugoslavia on official visit to Greece.

House of Commons Select Committee on Race Relations and Immigration hears evidence from West Indian community, Runnymede Trust and editor of West Indian World.

Industrial Society conference: "Europe—Supervisory Boards in Practice," 3, Carlton House Terrace, S.W.1.

Association of British Chambers of Commerce annual general meeting, Birmingham. Guests at its annual dinner include Sir Bill, committee.

House of Lords: Public Lending Right Bill, third reading. Local Government (Miscellaneous Provisions) Bill, second reading. Endangered Species (Import and Export) Bill, report stage.

OFFICIAL STATISTICS

Finished steel consumption and stock changes (first quarter—provisional).

COMPANY RESULTS

Lloyds and Scottish (half-year). Philips Lamps Holding (first quarter). Royal Dutch/Shell (first quarter). Royal Insurance (first quarter).

COMPANY MEETINGS: See Page 24.

SPORT

Golf, Piccadilly Tournament, Fimham Park, Coventry.

Midland Bank will be taking care of business at the Budapest International Spring Trade Fair.

As we are a participant in European Banks International (EBIC), a group of 7 great independent European Banks, you'd expect us to be there for an event of such importance.

Mr. G. B. Grattan-Guinness, our Group representative from Frankfurt, will be there from May 20th-25th to help ensure your trip is a profitable one. There will also be an EBIC representative on hand for the entire Fair.

If the occasion arises where you think you could use a little friendly, free advice, talk to either of them. They can be contacted at the Fair at EBIC House, Row A, 1st Floor, Office Number 102/103.

And if you have any questions on overseas trading that you'd like answered now, contact Midland Bank's Panel for Overseas Trade Development in London 01-606 9944.

Midland Bank International

Midland Bank Limited, International Division, 60 Gracechurch Street, London EC3P 2EN.

COMPANY NEWS + COMMENT

Folkes Hefo on target at £3.96m.

COMPARED WITH an interim forecast of profits in the region of £3.8m, John Folkes Hefo, the Midlands engineering group, has turned in a pre-tax balance of £3.96m for 1975. This represents an increase of £411,000 on the previous year.

The dividend is raised by the maximum permitted—from 1.0825p to 1.1019p net with a final of 0.78019p.

Turnover 1975 1974
Trading profit 2,528 2,599
Depreciation 6,543 6,512
Interest 1,011 1,044
Income tax 1,062 1,017
Directors' remuneration 124 145
Auditors' remuneration 33 34
Unrealised mortgage loss 3,569 3,569
Net profit 1,912 1,673
Taxation 1,912 1,673
Unrealised mortgage loss 164 84
To shareholders 432 398
Profit dividends 432 398
Ordinary 432 398
Forward 432 398

An analysis of profit before tax and unsecured loan interest shows: Engineering £3,770,000 (£3,378,000), merchanting £387,000 (£235,000), and housing loss £148,000 (£3,000 profit), making £4,011,000 (£3,612,000).

The housing division profit of £33,911 in 1975 has become a loss by making a provision of £200,000 to reduce certain housing land in estimated realisable value, the directors point out.

Total borrowings decreased from £7,800m at December 31, 1974 to £4,450m at December 31, 1975.

● **comment**

A full year pre-tax rise of 11 per cent has left John Folkes Hefo's 1975 profits slightly ahead of the half-time forecast of doubled interim profits. All of the increase has come from a £437,000 reduction in interest charges: as expected at the halfway stage when profits were 25 per cent eased considerably in the second six months. This reflected both a £300,000 property write-off on the housing side and a sudden deterioration in activity on the heavy forging side which had made most of the running in the first half. No further housing write-offs are expected and there are now signs that profits have begun to pick up: the group is aiming to increase starts by roughly 50 per cent this year to around 450. The lighter engineering side is also showing signs of increased activity and although the first half of the year is unlikely to show any significant change in group profits, FFI is looking for a sharper increase in the second half. The debt equity ratio has now been cut to around 82 per cent, against 90 per cent at half-time and with borrowings expected to be trimmed further this year—by perhaps £1m—the NV shares at 22p, yielding 7.8 per cent, are not without support.

Statement, Page 24

Jersey General

Net profit of Jersey General Investment Trust was up from £329,438 to £374,704 for the year ended April 30, 1976.

Final dividend per £1 share is 6p gross, making 10p (9.5p) total. Including the full dollar premium net asset value is 288p (261p).

INDEX TO COMPANY HIGHLIGHTS

COMPANY	Page	Col.	COMPANY	Page	Col.
Allied Irish Banks	24	5	Glynwed	31	1
Aquascutum	24	5	Hewlett (F.) & Son	24	5
Bell (Arthur)	31	4	Hill (Charles)	24	7
British-Borneo Ptim.	22	6	I.C.I.	22	5
British Syphon	22	6	Investors Capital	24	6
BTR	31	1	London Asiatic Rubber	22	5
Central Manufacturing	22	2	MacLellan (P. & W.)	24	6
Coates Group	24	5	Pearson Longman	25	1
Combined Eng. Stores	25	4	Pearson (S.)	25	1
Deritend Stamping	22	3	Smurfit (Jefferson)	24	8
External Trust	31	6	Telephone Rentals	31	5
Fogarty (E.)	31	2	Tozer Kemsley	24	8
Folkes (John) Hefo	22	1	Unilever	22	7
Foster (John)	25	5	United biscuits	24	7
Friends Provident	31	2	Walker (C. & W.)	24	6

CMT off £0.6m. at midway

FIRST HALF 1975-76 profits of Central Manufacturing and Trading Group show a sharp reduction from £1.86m to £1.36m, but on present indications chairman Mr. N. V. Hickman believes that the result for the second half will represent a "marked improvement" over the figure for the corresponding period of 1975 when a pre-tax balance of £1.4m was achieved.

The chairman explains that in the first half all the group felt the impact of increasing costs. The national level of economic activity which had begun to decline in the second half of last year continued in the first quarter of 1975-76 and saw the lowest point of trading conditions which were intensified by de-stocking and extra holidays.

The second quarter saw improved demand and as a result profitability increased compared with the first quarter. The first six months reflects, therefore, the full impact of the severity of the recession.

Looking to the second half, Mr. Hickman reports that a further improvement has taken place in the third quarter and he anticipates the fourth quarter moving out of the recession more briskly as industrial confidence returns. The group is benefiting from a much improved order intake, especially in steel stockholding and also from the recent rise in the steel price.

can be sustained beyond the short term, CMT would expect to be in a position in 1976-77 to take full advantage of capital expenditure undertaken over the past years.

Earnings per 10p share are stated to be down from 5.3p to 3.5p in the first half. The interim dividend is raised from 1.105p to 1.19p net—the directors expect to recommend a maximum permitted prospective dividend of 2.3847p for the year, which would compare with 2.16791p.

With less than three months of Central Manufacturing's year to run, the anticipated improvement in the second half, after the 32 per cent pre-tax drop in the first six months is clearly well based. There has been a strong recovery in turnover, and in orders in steel stockholding which will also benefit from the recent price increases, while industrial services are also on the upturn: both these divisions were responsible for most of the mid-term profits drop. No earnings per share of around 5p (10p in 1974-75) may be on the cards which will pay the shares at 50p, down 3p, on a prospective pre of 3.7 and cover a yield of 7 per cent, 3.8 times.

Statement, Page 25

Latter half downturn at Deritend

AFTER RISING slightly from £740,000 to £753,000 in the first half, pre-tax profits of Deritend Stamping finished the year to February 28, 1976 down from £1,690,284 to £1,332,255 on turnover of £18,930m, compared with £18,080m.

1975 1974
Sales 21,128 22,733
Industrial services 7,813 6,842
Steel, etc. 10,315 15,891
Tubes, fittings, etc. 1,081 1,149
Light engineering 1,746 1,223
Drop forgings, etc. 741 782
Trading profit 1,390 2,186
Industrial services 671 829
Steel, etc. 438 715
Tubes, fittings, etc. 195 253
Light engineering 162 168
Drop forgings 121 139
Interest payable 323 224
Profit before tax 1,257 1,862
Tax 121 386
Net profit 735 996
Providing the recovery in the U.K. economy takes place and

the directors say that sales were similar despite the depressed market, but profits were reduced due to pressure on margins. "We appear to have reached the bottom of the depression and the

new year has commenced satisfactorily," they add. Earnings are shown to be down from 32p to 25p per 50p share. The dividend total is lifted from 7.6p to 8.2p net with a final payment of 5.2p.

● **comment**

Deritend probably reached the trough in the second half when pre-tax profits slumped 37 per cent, leaving full-year profits 20 per cent lower and margins a full two points down at 7 per cent. After losing £80,000 on redundancy costs last year, the group is still working at only 23 per cent capacity and, although the order book is improving now, any real recovery prospects in the current year will depend on the progress of the national economy. In addition, the group remains to some extent vulnerable to the industrial problems of British Lloyds, which accounts for about 20 per cent of its motor industry orders. A first profits contribution, however, can be expected this year from the new aluminium castings company, which is reportedly already doing well from aerospace and missile industry orders. The dividend is covered three times while the p/e is 5.8 on the shares at 48p. The yield is 8.9 per cent.

British Syphon falls £1.2m.

Profits of British Syphon Industries fell sharply from £617,205 to £71,362 in 1975, after being down from £406,514 to £23,372 in the first six months.

In view of more hopeful prospects for 1976 an interim dividend for 1975 is declared of 0.3p per 20p shares together with a final of 0.7073p, to make a maximum permitted total of 1.0073p net, compared with 1.166p.

Chairman Mr. J. M. Anderson says that the long-awaited upturn has begun to materialise and this together with the demand for the company's new products, is being reflected in current trading.

While unable to predict for the year as a whole, he reports that currently the company is trading at a level which indicates a return to the profitability enjoyed in previous years.

● **comment**

British Syphon carried on with its development programme—while cost £75,000 last year—in spite of a 36.5 per cent fall in trading profits on a sharp downturn in volume sales. The pre-tax figure is 58 per cent, lower after higher interest payments which now account for more than 80 per cent of trading profits. By reversing the interim decision on a dividend payment the Board is clearly more confident about prospects. This gave a boost to the shares which rose 31p yesterday to 24p giving a 4 1/2 of 34 and a prospective yield of 8.2 per cent, but on 1975 earnings the proposed total dividend is uncovered. The current upturn is largely on the drinks dispensing and cooling side which fell last year to 38 per cent of total profits against more than 33 per cent in 1974 as a result of economy measures carried out by the major customers.

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Allied Irish Banks	4.32(a)	July 1	3.80	8.12	8.25
Altifund (Cap.)	0.24	July 22	0.22	0.44	0.53
Altifund (Inc.)	4.75	July 22	4.38	9.13	6.33
Belgrave Assets	0.23	June 28	0.23	0.46	0.53
British Borneo Petrol.	3.63	July 5	3.3	6.93	3.04
British Syphon	1.0073(b)	July 5	1.1	2.17	2.17
Central Manufacturing Int.	1.19	July 5	1.1	2.29	2.33
C. and W. Walker	1.26	—	1.23	2.49	2.76
Deritend Stamping	0.32	July 13	4.8	5.12	5.7
External Trust	1.3	July 2	1.45	2.75	2.67
John Foster	0.81	July 14	0.81	1.62	1.62
John Folkes Hefo	0.78	Aug 2	0.35	1.13	1.02
Chas. Hill Bristol	2	June 20	2.6	4.6	2.6
Jersey General Trust	6(a)	July 8	3.5	9.5	9.5
Lon. Asiatic Rubber	0.3	July 21	1.72	2.02	2.1
Meru Group	1.93	July 1	0.29	2.22	2.22
Messina (Transvaal) Int.	20(c)	July 5	6	11	10
Transatlantic and Genl.	1.31	July 2	1.33	2.64	2.7

Dividends shown pence per share net except where otherwise stated.

(a) Equivalent after allowing for scrip issue. (b) On capital increased by rights and/or acquisition issues. (c) Gross. (d) Comprising interim 0.3p and final 0.7073p, payable June 10 and October 1 respectively. (e) South African cents.

ICI first quarter rise to £115m.

WITH THE one-for-eight rights issue to raise £200m, Imperial Chemical Industries reports a continuing recovery in the volume of sales and sales in the first quarter of 1976, and a pre-tax profit increase from £73m to £115m.

Sales were some 25 per cent higher at £209m, split as in the U.K. £37m, an increase of 22 per cent, and overseas £172m, up by 27 per cent. The f.o.b. value of exports improved from £147m to a record £190m.

The directors warn, however, that increasing costs arising in part from the recent fall in the value of sterling will be felt in subsequent quarters.

In the absence of unforeseen circumstances, they propose to raise the net dividend total from £11.24p to £14.70p on the increased basis. At the gross level this represents an increase of 23 per cent, for which Treasury permission has been obtained—the directors plan to bring the interim and final payments more into balance.

Profits before tax of British-Borneo Petroleum Syndicate increased from £365,164 to £589,384 in the year ended March 31, 1976.

The charge for tax in the first quarter of 1976 consisted of £24m, of corporation, £11 overseas and £1m on principal associated companies, less a credit of £2m for investment grants.

Pre-tax profit consisted of dividends £459,361 (£474,827) and net profit on realisation of investments, short-term interest and other income £246,703 (£274,743) and was after administration expenses £33,854 (£36,097). Interest on Eurocurrency loans £81,006 (£70,653) and exploration expenses £1,710 (£27,536).

After tax of £212,750 (£180,700) and tax on franked investment income, £108,993 (£100,344) net profits were £321,691 against £310,922.

Lon. Asiatic Rubber down £1.2m.

TURNOVER for 1975 of London Asiatic Rubber and Produce Company decreased from £13,32m to £13,72m, and pre-tax profits fell from £6,11m to £4,9m, after £1,94m against £2.86m in the first half.

Earnings are shown to be down from 5.4p to 6.6p per 10p share. The final dividend is 1.89568p net for a 2.29785p (2.10022p) total.

1975 1974
Rubber turnover 6,017,708 7,461,949
Palm oil and kernel 1,706,361 1,615,985
Total 7,724,069 9,077,934
Interest 1,332,255 1,332,255
Profit before tax 1,332,255 1,332,255
Taxation 1,332,255 1,332,255
Net profit 0 0
Other income 48,822 48,822
Profit before tax 1,332,255 1,332,255
Malaya and U.K. tax 2,297,850 2,100,220
Net profit 1,332,255 1,332,255
Interest 1,332,255 1,332,255
Proposed final 1,332,255 1,332,255
Over-all relief 40,925 40,925
To general reserve 1,332,255 1,332,255
Carried forward 235,486 235,486

LIT refused 'hammering' compensation

The Stock Exchange has refused to compensate London Intercontinental Trust for money lost following the hammering of Milton Butler Priest in March 1974.

The company had applied for a payment of £173,435 out of a total gross debt of £209,933, but three weeks ago the Stock Exchange turned down the application. As a discretionary fund, LIT must abide by this decision; no reasons for the refusal have been given, although leave to appeal has been granted.

The recovery of this money is a pre-condition of LIT obtaining a reorganisation of its shares, which have been suspended since the hammering. In addition, the company does not anticipate that any distribution will be made by the liquidators of Milton Butler in the immediate future. Milton Butler were brokers to a £1m public issue of LIT shares in 1972 and acted as investment managers.

LIT's pre-tax profits for the half-year in March 31 1976 were £431 (£2,188) and accumulated losses on parent company's investments amounted to £488,131 (£487,030).

Altifund pays more

ALTIFUND is raising the dividends on the Income and Capital shares from 0.33p to 0.57p and from 0.3165p to 0.3375p respectively, with Goals of 1.75p and 0.2375p net.

Gross revenue for the year ended March 31, 1976 amounted to £293,885, compared with £287,265 while the net taxed figure came to £170,011 (£165,150).

1975-76 1974-75
Gross revenue 293,885 287,265
Revenue before tax 293,885 287,265
Taxation 123,874 121,110
Net revenue 169,911 166,155
Dividends 169,911 166,155
Forward 33,974 33,974
Total assets 1,014,140 1,014,140
Net asset value per 50p income 101.41p (101.41p), and 102.6p (113.7p) per 50p capital share.

ISSUE NEWS AND COMMENT

Newcastle Water £4m. pref. offer

Arrangements have been completed for an offer for sale by tender of £4m. of 8 per cent Redeemable Preference Stock 1981 in Newcastle and Gateshead Water Company at a minimum price of 285 per cent.

The stock is payable as to £10 per £100 nominal not later than May 19, with the balance due on or before June 23. Tenders for the stock must be for a minimum of £100, and above that in multiples of £100.

Dividends on the stock will be paid half-yearly on January 3 and July 1 each year with the first payment covering the period from May 19 to December 31, 1976, of £42.25 per cent net.

Brokers to the issue are Seymour Pierce and Company.

● **comment**

Compared with the last few issues, the minimum tender price on Newcastle and Gateshead's offer has been clipped a point to 285 per cent, where the grossed-up running and redemption yields are 12.33 and 12.86 per cent, respectively. This move in the price is a reflection of the underwriters' concern over any uncertainty in sterling which could undermine the market between now and next Wednesday. So the brokers have pitched the offer price to give a little more flexibility should the market turn weak. Nevertheless, to buy a comparable stock in the market now, such as East Worcestershire, would cost 285 per cent, and the size of this issue should encourage some institutions to take an interest which would normally leave the smaller offers alone. So without any market weakness, the offer should be well taken up by the next week, this offer

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See Lex

British-Borneo advance

PROFITS before tax of British-Borneo Petroleum Syndicate increased from £365,164 to £589,384 in the year ended March 31, 1976.

The charge for tax in the first quarter of 1976 consisted of £24m, of corporation, £11 overseas and £1m on principal associated companies, less a credit of £2m for investment grants.

Pre-tax profit consisted of dividends £459,361 (£474,827) and net profit on realisation of investments, short-term interest and other income £246,703 (£274,743) and was after administration expenses £33,854 (£36,097). Interest on Eurocurrency loans £81,006 (£70,653) and exploration expenses £1,710 (£27,536).

After tax of £212,750 (£180,700) and tax on franked investment income, £108,993 (£100,344) net profits were £321,691 against £310,922.

Option fund launched by Tyndall

The Tyndall investment management group is to launch The

American Stock Options Company. This is an open-ended, Bermuda-based investment company denominated in U.S. dollars. For U.K. investors with sterling, a feeder company based in Jersey will shortly be available which will seek a listing in London.

The U.S. brokers to the company are E. F. Hutton, the second largest U.S. brokers, and one of the leading firms operating in American-listed options. The U.K. brokers are Hedgeswick Stirling Grambar and Company.

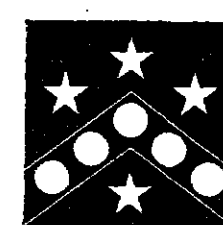
The broad objective of the company is capital appreciation in U.S. securities markets commensurate with a conservative degree of risk. Options will only be used to further this objective. It is anticipated that approximately 75 per cent of the assets will be held in blue chip U.S. stocks. Up to 25 per cent will therefore be available in trading in options. However, a liquidity of 5 per cent will always be maintained.

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S. Pearson & Son

“I am pleased to report an encouraging improvement in the Group's 1975 profits...”



LORD COWDRAY'S STATEMENT TO SHAREHOLDERS

I am pleased to report an encouraging improvement in the Group's 1975 profits, although there is still a long way to go before we, like most British companies, recover the ground lost in real terms since 1973. We can nevertheless derive some satisfaction from the fact that all our principal companies have managed to cope well with the

recession and most have maintained their investment programmes and controlled their cash very tightly, so that we are now ready and able to take advantage of any improvement in the British economy and in world trade.

Total profits for 1975 were £25,019,000 before tax (1974 £20,427,000). Attributable profits after deducting minority interests and pre-acquisition profits were £18,774,000 (1974 £14,288,000). Earnings were £8,306,000 (1974 £6,424,000) after tax of £10,468,000 (1974 £7,864,000). The taxation provision is at the high rate of 55.8 per cent of profits, due chiefly to losses, notably in an overseas associated company, for which tax relief can only be obtained against future profits of the activities concerned.

We are recommending a final dividend which will increase the total dividends for 1975 to the maximum permitted (5.54223p compared with 5.09122p for 1974).

Of the principal Group companies, Lazard Brothers substantially exceeded its 1974 profit, and although this owed a good deal to a recovery in the value of dealing investments, all the main sectors of the bank's business

moved ahead strongly. Doulton achieved a notable improvement in profits and Pearson Longman, despite severe difficulties in its newspaper businesses, came nearer to its 1974 profit level than had seemed likely at the half year, thanks to excellent results from the three book companies, Longman, Penguin and Ladybird. In North America we decided to make two important new investments which we believe will have a major long term impact both on the direction of our activities there and on their profitability.

The national effort to reduce the rate of inflation at least to the general level of our competitors, and keep it down, must be sustained vigorously. While restrictions on pay and prices were necessary to cope with the inflation of 1975, the problem of working out more stable and lasting methods of dealing with these matters remains. More drastic action may also be required to reduce the enormous Government and payments deficits which have built up over the past five years. I do not believe that import controls would provide a remedy to the latter, and I welcome the Government's resistance to such measures. Certainly this company has based much of its development on the export of goods and services and would suffer severely from trade restraints. We are of course also much affected by the Government's industrial policies. Our managements have had to cope with such a huge increase in legislation and controls, and so many changes of policy, that the time and expense involved has diverted too much effort from productive operations. In addition, the public sector has loaded the rest of the economy with disproportionate cost increases. What would really help us would be action to restore confidence that the private sector will be allowed and encouraged to earn a reasonable return on its investments and thus permit the improvement of the country's productivity and performance.

Having referred particularly to the burdens now placed on our managers, I should like to pay special tribute to their loyalty and resilience. I hope that they may soon be permitted to benefit from the results of their efforts.

My thanks also go to employees throughout the Group who, in whatever capacity, have contributed towards the progress made in 1975 and upon whom our success in the future depends. We are developing our methods of involving employees more fully in discussing the problems and policies of the companies where they work and I am sure this will benefit the Group.

I am reluctant, as in my previous annual statements to you, to attempt a forecast of the current year's results. I can however report that the Group has made an encouraging start in 1976.

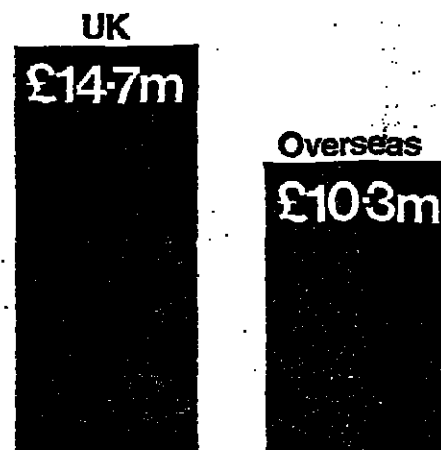
It was with great regret that we had to announce at the end of last October that owing to ill health Lord Poole had relinquished his position as the Group's Chief Executive and his directorships of the Group's subsidiaries. My colleagues have asked me to express their great appreciation for all his past services and I would like to express my own deep gratitude for his unswerving loyalty and dedication ever since he joined the Group in 1948. It is no exaggeration to say that he has been the principal architect of our expansion over the last 25 years. Subject to approval by the shareholders, it is proposed that our subsidiary Whitehall Securities Corporation should make a substantial payment to Lord Poole as compensation for the termination of the holding of his office on account of disability.

Lord Gibson has assumed the duties of Executive Deputy Chairman, and Mr. J. P. Medd, Chairman and Managing Director of Doulton & Co., has joined the board. The Hon. M. J. Hare has also taken up full time executive duties at the Group's Head Office.

The Year's Results

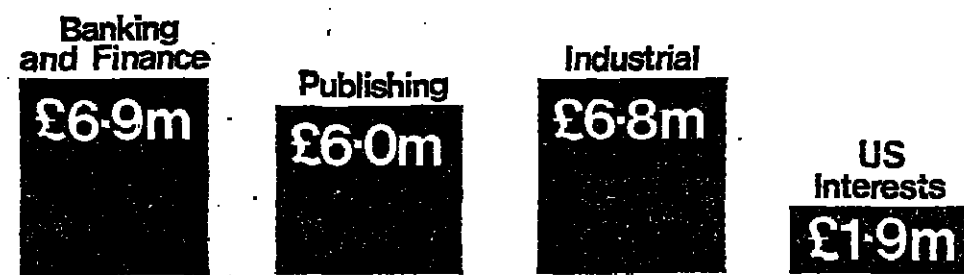
Group profit before taxation	£25,019,000
Less minority interests and pre-acquisition profits	6,245,000
Attributable profit before taxation	18,774,000
Less taxation	10,468,000
Net surplus including £3,658,000 extraordinary items	11,964,000
Preference dividend	17,000
Ordinary dividend	3,777,000
Surplus retained including £3,040,000 to capital reserve	£8,170,000

Pre-Tax Profits UK and Overseas*



*Before deducting minority interests.

Pre-Tax Profits from principal activities*



*After deducting minority interests but before Head Office charges.

Group Interests

The Pearson organisation comprises four main divisions employing about thirty thousand people with capital employed in excess of £200m.

BANKING AND FINANCE Lazard Brothers & Co., Bain Dawes.

PUBLISHING Pearson Longman Group: Financial Times, Westminster Press, Longman, Penguin, Viking Penguin, Ladybird.

INDUSTRIAL Doulton Group: Royal Doulton Tableware, Doulton Engineering, Doulton Glass Industries.

OVERSEAS INTERESTS Ashland Oil (U.S.A.), Camco (U.S.A.), Château Latour (France).

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Encouraging start by S. Pearson

AN ENCOURAGING start has been made to the current year by S. Pearson and Son, the group's chairman, in a position to take advantage of any improvement in the British economy and in world trade, states chairman Viscount Cowdray.

Referring to 1975 when pre-tax profits recovered from £20.43m to £23.02m, he says that the profit increase was on a basis that the group has a long way to go before it recovers the ground lost in previous years since 1973. All the years, the banking division in principal companies have coped well with the recession and most have maintained their investment programmes and controlled their cash very tightly.

In North America the group made two important new investments—Viking Penguin and Jones which have recently affected the group's earnings. The chairman believes that the group will have a long way to go before it recovers the ground lost in previous years since 1973. All the years, the banking division in principal companies have coped well with the recession and most have maintained their investment programmes and controlled their cash very tightly.

Pearson Longman outlook

LORD GIBSON, chairman of Pearson Longman, reports that the group has made a "fair start" to the current year.

The results from the newspaper companies are still inadequate but there have been some signs of recovery in advertising. The book publishing businesses remain buoyant and given reasonably stable conditions in their markets overseas they should have a good year, the chairman states.

In 1975, group pre-tax profits were lower at £3.85m, compared with £10.51m, on a turnover of £108.55m, (£102.70m). The chairman explains that the book companies had a record year, while newspaper companies and most of the associates suffered from lower volume of advertising and from higher costs which could not be wholly offset by the raising of advertising rates and selling prices.

Referring to the Financial Times proposed development plan, the chairman says that since other newspapers have followed suit, negotiations of the FT plan have been delayed by discussions on a national basis. He feels it is important that the FT resumes very soon detailed discussions on its own scheme so that action to implement it can proceed.

Although the "calamitous fall" in profits from local newspapers over the past two years has meant that funds for capital investment have been scarce it is intended to move ahead steadily with a long-term programme of modernisation so that advantage can be taken of a future upturn.

On the subject of the freedom of the Press the chairman stresses that this can only be guaranteed by the existence of a diversity of newspapers and the independence and authority of individual editors. He stresses that "Charter or no Charter" the group is determined to maintain a policy of editors having full authority over the contents of the newspapers for which they are responsible.

In their review the directors state that the Financial Times group's profit reduction was caused partly by a lower contribution from some of its associates and more seriously from a sharp profit decline in the newspaper itself where the figure was only £745,000, the lowest for some years.

This was due to a shortfall in advertising revenue and some loss of circulation coupled with sharply higher costs, particularly from the public sector.

The results of Westminster Press were adversely affected by a general trade recession and the continuing increase in costs which higher revenues could not match. In addition there was a loss of £2m of revenue from an industrial dispute and an exceptional loss from a new venture at Beck and Partridge. Here, a special provision of £300,000 was required to cover possible losses from a new venture in transfer printing for textiles.

In the Arab world Longman strengthened its already excellent trading position despite the serious situation in the Lebanon which had only a marginal effect on sales. Although there will be some shortfall there in 1976 Longman expects this to be more than compensated by a better performance elsewhere in the Arab world—especially in Egypt.

European sales showed only modest growth but they should accelerate in 1976 and succeeding years.

Meeting of the company—A 63.36 per cent. owned subsidiary of S. Pearson and Son—is at Millbank Tower, S.W., June 4, at 11.30 a.m.

Chairman's statement, Page 27

CES strong and optimistic

IN HIS annual statement, the chairman of Combined English Stores Group, Mr. Murray Gordon, tells holders that conditions are likely to remain difficult for some months to come, but he is optimistic that there will then be an improvement and that by Christmas, the most important time for most of the group, the improvement will be considerable.

For the longer-term, Mr. Gordon believes that CES operates in the most attractive sector of the retail trade, and he is confident that the group will continue to grow and prosper.

The accounts show that the group is in a strong financial position and held over £5m in cash at the end of its year.

As reported on April 1, pre-tax profits rose from £2.5m to a record £4.35m, in the year to January 31, on sales of £51.43m, against £43.3m. The final dividend is 1.50p per 12½ share, making 2.63p against 2.47137p net.

In the course of the year £2.01m was spent on additions to fixed assets mainly representing the cost of leasehold premises and fixtures and fittings for new units for ladies' fashion accessories and menswear divisions.

Salisbury's handbags and fashion accessories produced record sales and profits. A further 13 shops were added to the chain, making 114.

Collingwood the County Jewellers had a good year, adding seven shops to the chain, Harry Fenton produced a highly satisfactory profit in a difficult year for the men's wear trade. A further 15 shops were opened, bringing the total to 167 units.

Since the report was prepared, CES has announced that Mr. R. W. Rowland and Mr. F. A. Butcher of Lomho have joined the Board, with Mr. Rowland becoming deputy chairman, following the purchase by Lomho of 800,000 shares from Mr. Gordon's own holding. Mr. Gordon retains 680,000 CES shares.

The accounts show that the chairman and two other directors waived emoluments totalling £28,705.

Meeting, the Dorchester, W., on June 9 at noon.

John Foster in profit

SPINNERS and weavers John Foster and Son has recovered from a first-half loss of £275,362 and finished the year to February 22, 1976 with pre-tax profits of £49,556 compared with £49,572 previously. Turnover amounted to £2.7m, against £1.62m.

In their interim report, the directors said the loss (against £247,007 profit) reflected a downturn in activity and acute pressure on margins. They anticipated that second half results would show an improvement on the first six months and produce a modest profit.

Stated earnings per 25p share are 0.6p (3.6p). The dividend is a single 0.6125p—there was no interim. The previous total was 2.8875p and included a final of 2.03125p.

The year's figures include depreciation allowance of £241,743 (£202,620).

Turnover: £2,700,000
Associated profit: £49,556
Profit before tax: £49,556
Tax: £2,200
Minorities: £3,433
Extraordinary dividends: 8,425
Attributable: 4,257

The Central Manufacturing & Trading Group Limited

INTERIM RESULTS

	Half Year to 31 Jan 76	Half Year to 31 Jan 75	Year to 31 July 75
External Turnover	£21,138,000	£22,755,000	£43,037,000
Trading Profit	£1,590,000	£2,198,000	£3,953,000
Interest Payable	£333,000	£336,000	£689,000
Group Profit before Taxation	£1,257,000	£1,862,000	£3,264,000
Corporation Tax (estimated)	£222,000	£866,000	£1,388,000
Group Profit after Taxation	£735,000	£996,000	£1,876,000
Net Earnings per Ordinary Share of 10p	3.9p	5.3p	10.0p

Group profit before tax for the six months ended 31st January 1976 was £1.26m as compared with £1.86m for the corresponding period of last year. Several factors have contributed to this lower level of profit. All the companies in the Group have felt the impact of increasing costs, particularly those from nationalised industries. The national level of economic activity which had begun to decline in the second half of last year continued in the first quarter of the current year. The second quarter saw an improvement in demand and as a result there was an increase in profitability compared with the first quarter. The first six months trading reflects, therefore, the full impact of the severity of the recession.

Looking to the second half, a further improvement has taken place in the third quarter and we anticipate the fourth quarter moving out of the recession more briskly as industrial confidence returns. We are benefiting from a much improved order intake, especially in steel stockholding and also from the recent rise in the price of steel. We believe on present indications that profits for the second half will show a marked improvement over the corresponding period of last year.

The Directors have declared an interim dividend of 11.90% net, payable on 5th July 1976 to shareholders on the register on 1st June 1976, and the Directors would hope to recommend the maximum dividend allowable of 23.8457% net for the year ended 31st July 1976.

12th May, 1976.

Norman N. Hickman, Chairman

GMT Steel stockholding and metal processing. Industrial services. Tubes, fittings and fabrications. Drop forgings and castings. Light engineering. 303 Halesowen Road, Dudley, West Midlands.

RECENT ISSUES

EQUITIES

EQUITIES												
Issue Price	Amount	Paid	Remainder	1976		Stock	Closing Price	Div. per Share	Yield %	Amount	Time to Maturity	Yield %
				High	Low							
10.50	F.P.	23 1/2	23 1/2	Barry Pacific-Pd.	1.65	23 1/2	34	46	1.5	1.5	1.5	1.5
	F.P.	21 1/2	21 1/2	Bravest S.A.	1.65	21 1/2	28	46	1.5	1.5	1.5	1.5
		21 1/2	21 1/2	C. Inc.	1.65	21 1/2	28	46	1.5	1.5	1.5	1.5

BIDS AND DEALS

Bolands urged to accept

Barrow Milling has written to shareholders of Bolands urging them to accept a new increased offer of three Barrow Ordinary shares plus 104p cash for every eight Bolands Ordinary. The cash offer is extended to May 25—otherwise it is unchanged.

Barrow forecasts pre-tax trading profit for the year 1976 of not less than £250,000 exclusive of dividend of £13,000 due from its Bolands shareholding.

BRITISH INDIAN TEA

Jorcha Holdings, a subsidiary of Camellia Investments, has acquired 57,725 Ordinary shares in British Indian Tea representing 22 per cent. of the capital. This purchase, together with an indirect interest held through a 32 per cent. holding in Jorcha Tea, gives Jorcha a 32 per cent. stake in BIT.

Walter Duncan and Goodrich, indirectly (also through Jorcha Tea) and directly holds over 30 per cent. of BIT. Camellia is currently seeking advice on whether it is obliged to bid for BIT.

ICH ARRANGEMENT
International Computers (Holdings) has formally entered into the arrangement, first announced on March 23, under which ICH and Control Data, a subsidiary of America, set up a joint company.

Under the terms of the deal, certain business products operations of Control Data and William Reed (a subsidiary of ICH) will be transferred into a new company called Control Dataset.

LYONS SELLS STAKE IN FOX'S BISCUITS

J. Lyons has sold its 25 per cent. stake in Fox's Biscuits to Northern Foods. The stake of 310,000 shares, which J. Lyons has held for a number of years, changed hands recently at the then market price of 123p. Fox's share price has been strong performer this year rising from a low of 80p to 130p, up 5p, last night.

The chairman of Fox's Biscuits, Mr. S. C. Oldham said yesterday that his company had been "entirely remote from these negotiations". A director of Northern Foods, Mr. J. R. Clayton, explained that there was no intention to make a full scale bid for the company, but that the deal was "one of those opportunities that come along in an allied trading area."

ARTAGEN PROPS.

Following the formal offer from Sun Life, shareholders of Artagen Properties are advised by their Board to reject the bid. A letter setting out detailed arguments will be posted shortly.

WILLIAM REED

Acceptances received by Birmingham and Midland Counties Trust in respect of its offer for shares of William Reed amounted to 23,410 (9.30 per cent.), which together with the 1,007,000 shares already

EDINBURGH IND.

Edinburgh Industrial Holdings has sold two subsidiaries, W. H. Shaw and Aspley Saw Mills, for £391,070. This consists of £272,404 cash and repayment of loan accounts totalling £217,966. The majority of the proceeds will be used to reduce bank borrowings. Net assets of the two companies involved were £375,989 and pre-tax losses for the year to November 1, 1975, were £23,721.

ALLTHREAD

Tretharvel, which groups the wire-drawing activities of the Luxembourg steel company Arbed, has taken a 31 per cent. stake in the British distributor of industrial fasteners, the Allthread Group of High Wycombe.

The British company has now reached the stage when it cannot sustain the pace of expansion without additional resources.

FERRY PICKERING

The Ferry Pickering Group announces that acceptances have been received in respect of £18,200 Preference shares in Ferry Pickering Boxes (76.5 per cent.) and £20,134 Preference shares in W. Pickering (73.1 per cent.). Both offers remain open until May 24, each offer is conditional upon 50 per cent. acceptances otherwise both offers will lapse.

MINING NEWS

Anglo hopes to revive Tenke Fungurume

By KENNETH MARSTON, MINING EDITOR

PLANS are being studied which might enable the big Tenke Fungurume copper project in Zaïre to be brought to production, although on a somewhat smaller scale initially than had been envisaged. Disclosing this in his annual statement to shareholders of Anglo American Corporation, Mr. Harry Oppenheimer reckons that it will be some months before definite conclusions can be reached.

The \$600m. (£360m.) venture is still regarded as "probably the most attractive undeveloped copper orebody known at present." It was suspended in January as a result of financing problems arising from low copper prices, the Angolan war, inflated costs and Zaïre's financial crisis. At the time some \$200m. had been spent on the venture whose partners include the Anglo American group and Charter Consolidated, each with a 14 per cent. stake.

Commenting on the 30 per cent. recovery that has taken place in the London price of copper over the past three months Mr. Oppenheimer says that the price must rise "a great deal more" before it reaches a level at which mines can be successfully opened and adequate future supplies can be assured.

He retains his confidence in the long-term outlook for gold and points out that the group is spending some £700m. (£436m.) on the expansion of its South African gold and uranium operations. As far as the group's industrial interests are concerned, all have raised earnings in the past year and have gone ahead with expansion plans "that will be of major significance for the future."

The expected upswing in the South African economy is "still not under way, but the recovery in base metal prices has begun. Mr. Oppenheimer makes no forecasts, but it seems reasonable to expect a further rise in Anglo's earnings this year, despite the likelihood of a smaller contribution from gold. Inevitably, however, the course of the share price is likely to be influenced by African political considerations and Mr. Oppenheimer's views on the latter are reported on page 8.

SOARING COSTS IN AUSTRALIA

The Australian Mining Industry Council executive director, Mr. Paul Phillips, says that the projected cost of the 40 largest planned Australian mining projects has jumped from \$8bn. (£3.4bn.) to about \$13bn. (£10.2 bn.) since December 1974.

He blames inflation for the increase and also the former Labor Government's mining policies. 8.37 per cent. stakeholder Mr. Ian MacGregor, says that 1976 several projects have been reassessed at a larger scale and value, but that the economic but if they are to go ahead the Government will have to consider incentives for local capital accumulation to meet Australian equity requirements, he adds, and that Australia can

BOARD MEETINGS

The following companies have announced dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividend. Official indications are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's meetings.

TODAY
Interim—Barrick Gold, Brierley, Lloyds and Scottish Highland Industries, National Bank of Australia, Northern American Trust, Northern Investment Trust, Scotch Whisky, Southern Railway, Southern Railway of Canada.

TOMORROW
Interim—Atlas Electric and General Trust, Benth International Holdings, English and Canadian Investment, S.P.A. Corporation, W. G. Smith, Frank C. G. Smith, Smith, King and Company, Sydney Group, (Publishers), Western Bank, Royal Australian Trust.

FUTURE DATES

Interim—Barrick Gold, Brierley, Lloyds and Scottish Highland Industries, National Bank of Australia, Northern American Trust, Northern Investment Trust, Scotch Whisky, Southern Railway, Southern Railway of Canada.

TRADE
June 10
June 11
June 12
June 13
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June 27
June 28
June 29
June 30

not afford to push out foreign investors.

Saying that the Australian dollar is overvalued from the mining industry's point of view, Mr. Phillips suggests a dual exchange rate with one for capital movements and another for current account transactions.

Messina is recovering

THE SOUTH African and Rhodesian copper and industrial group, Messina (Transvaal) is lifting its interim for the year to September 30 to 20 cents (12.5p) from 15 cents. The total distribution for the previous financial year was a reduced 35 cents.

Bearing out the chairman's forecast made in January, net profits for the past six months have increased to Rm. £2.8m. or 34.6 cents per share, from Rm. £2.7m. in the same period of 1974-75 when the total amounted to Rm. £2.5m.

The company states that if the present improved level of copper prices is maintained in the current half-year a further increase in profits can be expected. The shares were 290p yesterday.

AMAX ON THE RISING TRAIL

The chairman of America's Ammax mining group (in which London's Selection Trust has a 3.37 per cent. stake) Mr. Ian MacGregor, says that 1976 "should be a good year and, if the assessed at a larger scale and value, but that the economic but if they are to go ahead the Government will have to consider incentives for local capital accumulation to meet Australian equity requirements, he adds, and that Australia can

In these days of soaring capital costs which pose a major problem for the financing of new mining operations, most of the Ammax operating assets are relatively new. From 1966 to 1973 the net value of our property, plant and equipment rose from \$18m. to \$147m. (£90m.), approximately 60 per cent. of which has been put in place during the past three years.

Mr. MacGregor takes the view that massive government spending contributes to high inflation, depression of the economy and unemployment. "New and better incentives are needed so that the bright young people of today may have the same opportunity as their parents to work and create new jobs by producing more for the benefit of all Americans." Perhaps, as a Scotsman, he is also thinking of his fellow Britons.

BHP joins the Peabody bidders

IT IS NOW well over a year since America's Kennecott Copper was ordered by the U.S. Federal Trade Commission to divest itself of Peabody Coal. Last December it was reported that Kennecott had entered into a conditional letter of intent for the sale of Peabody but to whom was never stated and nothing has been heard since.

Now comes news that Australia's Broken Hill Proprietary has entered the battle for the ownership of Peabody by joining a consortium put together by America's Newmont Mining which is to bid for the company. A spokesman for BHP is reported to have said that his company is interested in all or some of Peabody's Australian coal interests in Queensland, notably the large Nebo coking coal project.

The Nebo project is being developed by a consortium consisting of Peabody with 58 per cent. Australia's Thales Holdings with 22 per cent. and Japan's Mitsui with the remaining 20 per cent.

Thales has already joined the battle with Peabody by entering last September into a consortium of 13 U.S. utilities in bidding for the company. The Thales-Peabody-Mitsui partnership is already a major exporter of coal to Japan and holds contracts for 72.8m. tonnes for the Nebo project when it comes into operation.

The Australian Government said recently that the project would be allowed to proceed when Australian equity holdings therein reached 53 per cent. In Sydney, a spokesman for CSR said that his company was also interested in the coal assets but did not say how far this had been taken.

A Japanese feasibility study on the development of the Monywa copper mines in Burma has confirmed the existence of about 60m. tonnes of ore with a grade of 0.8 per cent. copper. Japan is reported to be showing interest in importing the ore and it is thought that it would be feasible to build a milling plant with a 10,000 tonnes per day capacity at a cost of \$100m. (£54.6m.).

An operating loss in both February and March has been incurred by the London Tin group's Kramat Tin as a result of the dredge having to dig through tailings to new ground. Virgin ground was reached at the end of April and bore values indicate that higher outputs may be expected from May onwards. Meanwhile, the company does not propose to declare any further dividends in the year to last March, leaving the 1975-76 total at 40 cents (\$47p) compared with 30 cents for the previous year.

U.K. ECONOMIC INDICATORS

	Unit	1976	1975
General		1,281.1	1,254.9
Unemployed	'000s	119.7	109.0
Unfilled vacs.	'000s	4,848	5,905
Currency resv.	\$bn.	14,196	14,008
Bank advanc.	\$bn.	197.0	207.3
Manuf. prod.	1970=100	111.2	108.5
Mar. Feb.		111.2	108.5
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Oct. Oct.		111.2	108.5
Sep. Sep.		111.2	108.5
Aug. Aug.		111.2	108.5
Jul. Jul.		111.2	108.5
Jun. Jun.		111.2	108.5
May May		111.2	108.5
Apr. Apr.		111.2	108.5
Mar. Mar.		111.2	108.5
Feb. Feb.		111.2	108.5
Jan. Jan.		111.2	108.5
Dec. Dec.		111.2	108.5
Nov. Nov.		111.2	108.5

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and maintain
profit lowerPre-tax profit
tops £2 million
for first time

Pearson Longman Limited, 1975:

Record achievements by book companies, lower trends in the newspaper business

Extracts from the statement by the Chairman, Lord Gibson

For Pearson Longman the trends in 1975 were the same as those of the preceding year. The book companies with their high proportion of overseas sales were relatively little affected by the state of the British economy and had a record year, both in terms of turnover and of profit before taxation. On the other hand, the newspaper businesses and most of our associated companies suffered from a lower volume of advertising and from higher costs which could not be wholly offset by the raising of advertisement rates and selling prices.

In consequence the group profit before tax was £9,889,000 which compares with the profit before tax for 1974 of £11,510,000. The profit after tax and after deducting profits attributable to minority interests, but before deducting extraordinary items, was £4,618,000 against £5,368,000 in the preceding year. For the group as a whole, there was a welcome improvement in the trend of profits in the second half of the year.

Highlights from the 1975 Report

Turnover	£108,650,000
Profit before taxation	£9,889,000
Taxation	£5,076,000
Minorities	£195,000
Extraordinary items	(£218,000)
Attributable	£4,400,000
Preference dividends	£22,000
Ordinary dividends	£2,009,000
Retained earnings	£2,369,000

The high reputation of the Longman Group in educational and medical publishing and the world-wide spread of its activities give it great stability and it made a major contribution to Pearson Longman earnings in 1975. Ladybird Books, too, continued its remarkable success and achieved record sales and a useful advance in profits. Penguin had a very successful year in both home and overseas markets.

In November Penguin announced a major expansion of its international publishing arrangements. In conjunction with our parent company, S. Pearson & Son, a majority interest was acquired in The Viking Press of New York, into which company Penguin's subsidiary Penguin Books Inc. was merged. The resulting combination of Viking's strength as hard cover publishers and Penguin's expertise in the paperback field is expected to yield important benefits.

The *Financial Times* took an important new initiative in July when the management put forward a detailed and radical development plan to take advantage of the new technology now available in the newspaper industry so as to cut production costs and enable the company to reverse the underlying downward trend in profits which has become apparent.

Westminster Press has already introduced advanced production systems in many of its local newspaper offices.

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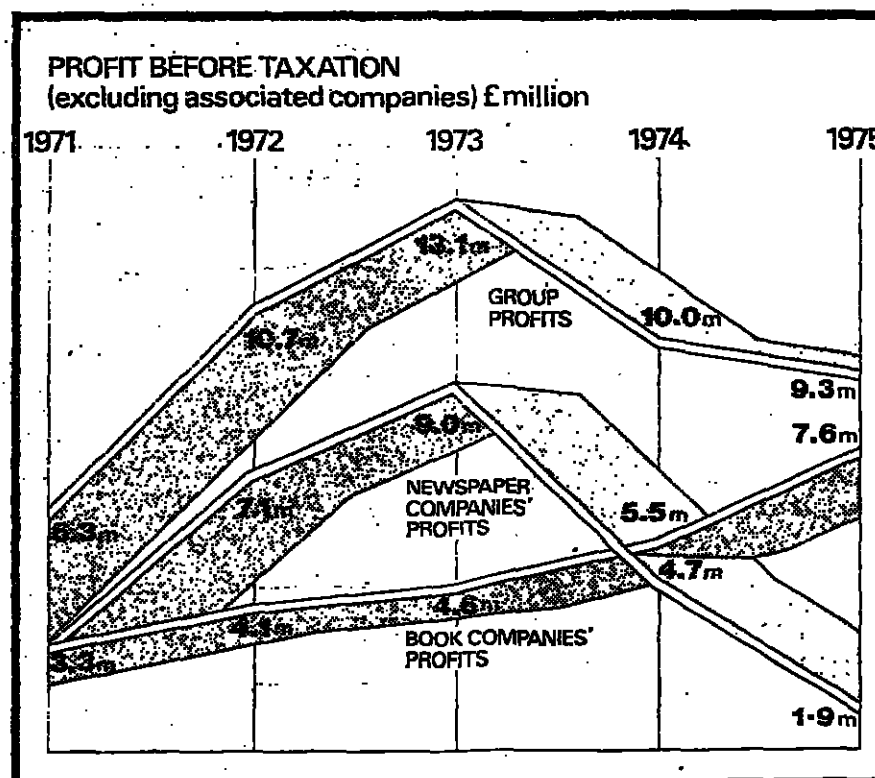
LONGMAN

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PENGUIN

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LADYBIRD



Although there is scope for further progress in this direction the nature of the business, with over twenty production offices using a wide variety of equipment and each with differing requirements for technical sophistication, precludes a comprehensive development plan.

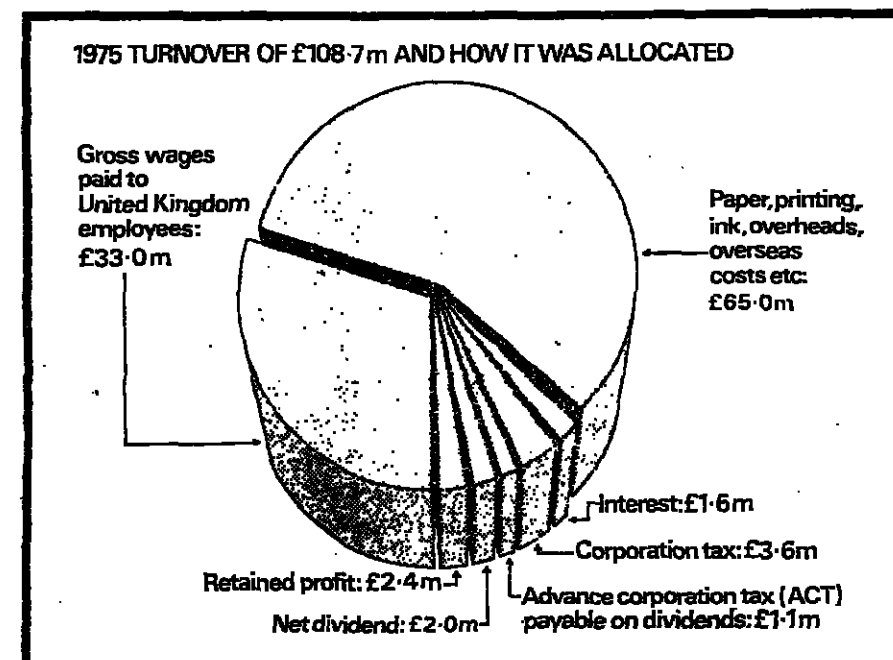
Inflation

Pearson Longman needs to earn much higher profits if it is to maintain its assets, let alone generate real growth. The

main condition for an improvement is a further substantial reduction in inflation. In view of stiffening customer resistance, we cannot always rely on price increases even if they are permitted.

Dividends

The ordinary share dividend inclusive of tax credits totalled 6.817p per share in 1974. Dividends as proposed for 1975 will total 7.497p per share inclusive of tax credits, the maximum the law will allow.



Conclusion

The group has made a fair start in the present year. The results from our newspaper companies are still inadequate but there have been some signs of a recovery in advertising. The book publishing businesses remain buoyant and given reasonably stable conditions in their markets overseas they should have a good year.

I should like to conclude by thanking on your behalf all those who are employed in the group.

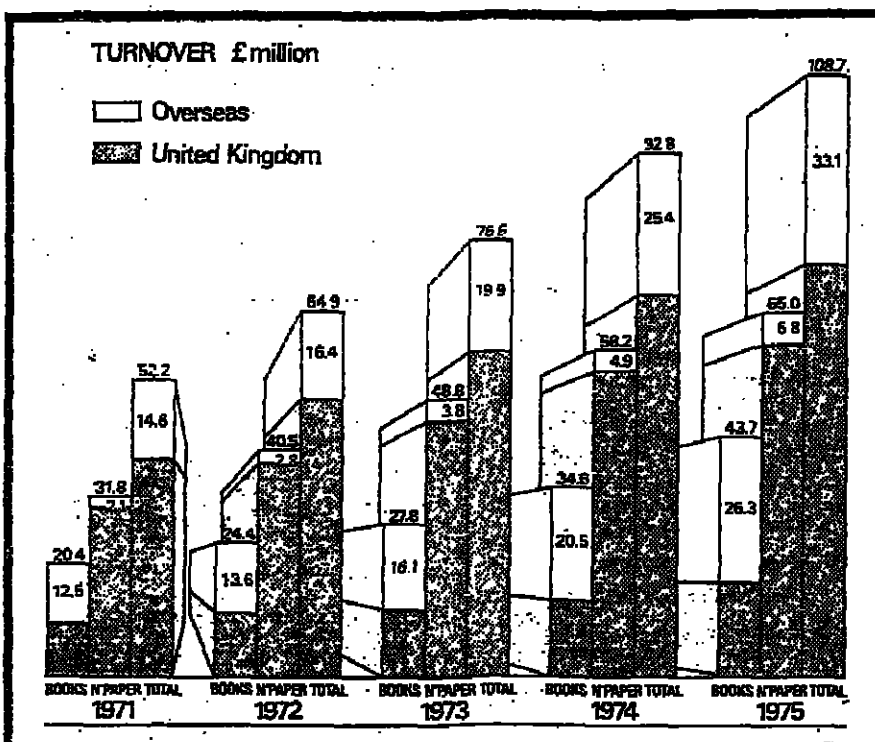
The Annual General Meeting will be held in the Vickers Conference Suite at Millbank Tower, Millbank, London SW1P 4QZ, on Friday, 4th June 1976, at 11.30 a.m.

To: The Secretary, Pearson Longman Limited, Millbank Tower, Millbank, London SW1P 4QZ.

Please send me _____ copy/copies of the 1975 Report and Accounts.

Name _____

Address _____



INTERNATIONAL COMPANY NEWS + EURO MARKETS

Bayer expects higher world sales in 1976

BY NICHOLAS COLCHESTER

BONN, May 12.

BUOYED by the general improvement in the world chemical business, Bayer of West Germany expects its world turnover this year to be up to one-fifth higher than the sales of DM17.7bn. that it achieved last year. Sales of the parent company, Bayer AG, should be up by 12-15 per cent. on last year's DM8bn. and thus back to their 1974 level.

Announcing these forecasts, the company chairman, Prof. Herbert Gruenewald, saw a clear improvement in profit for



Prof. Herbert Gruenewald

the year 1976 and a corresponding increase in dividend from last year's DM7.00 per share (DM5.50 in 1974).

Profit during the first quarter rose 50 per cent. to DM217m. before tax. The parent company's sales in the first three months were up by 17.6 per cent. to DM2.46bn. on the strength of a 12 per cent. increase in home sales and a 22 per cent. increase in export sales abroad.

The turnover of the world group rose by 21.2 per cent. to DM5.23bn.

Bayer now produces more abroad than it does in West Germany and the increase in sales by overseas operations was the strongest feature of the first quarter—24.5 per cent. to DM2.22bn.

Despite the slump in chemical sales in 1975, Bayer continued to invest vigorously, spending DM1.9bn. compared with DM1.5bn. in the previous year.

This year, investment will be down to DM1.7bn. of which DM1700m. will be devoted to Bayer AG. Professor Gruenewald suggested that this expenditure would be again in 1977, saying that Bayer's five-year plan called for the investment of DM1.8bn. a year.

The profit situation has improved because of the rise in Bayer's use-of-capacity which is currently standing at around 88 per cent. Problems remain in the fibre area where current prices are still too low to cover manufacturing costs. There is also some uncertainty over the outcome of the chemical industry wage talks, which could be adversely affected by the management's point-of-view by the tough line adopted by the German printing unions.

The Bayer chairman guessed at the Press conference that the company would not quite repeat the DM392m. after tax that Bayer AG reported for 1974. This suggests to observers that the company may repeat its DM3 per cent. dividend of 1973.

Apart from the fibres business, Bayer's other loss-maker remains its involvement in the Metzeler group of companies, makers of tyres and plastic foam products. In 1975 Bayer had to give these companies DM62m. to help them cover a DM17m. loss. This compared with support of DM248m. in 1974. The companies made a small loss in the first quarter, mainly in the tyre business, and Dr. Gruenewald hoped to have the company turned round by 1977.

Presenting the annual report for 1975, management went over the details of the rights issue that will take place in May and June. The aim of the issue is to increase the proportion of equity capital to balance sheet total from 46 per cent. to 50 per cent. for the parent company, and from 27 per cent. to 30 per cent. for the world group.

To raise DM440m. Bayer will make a one-for-ten rights issue that will remain open for subscription between May 20 and June 10. The offer price is twice par—DM100 per share compared with the recent share price of around DM140. The issued shares will receive one-half of the 1974 dividend.

The Bayer report for 1975 shows that profits after tax fell by 46 per cent. for the world group, while Bayer AG's earnings dropped by 24.2 per cent.

Peugeot to take full control of Citroen

BY ROBERT MAUTHNER

PEUGEOT, the French motor car manufacturer, which early last month increased its stake in the Michelin-owned Citroen Company from 38 per cent. to 90 per cent., will assume total control of its erstwhile rival through a new bid announced to-day.

The Peugeot bid for the remaining 10 per cent. share in Citroen is being made on the basis of one Peugeot share for five Citroen shares, with new shares eligible for dividends from January 1, 1976. Peugeot shares closed on the Paris Bourse last night at Frs.295.20 and Citroen shares Frs.57.

The transaction will raise

Peugeot's capital to Frs.653.5m. (about £77m.), made of some 8.3m. shares of Frs.70 nominal and give the group majority control of 180 companies and a stake in 20 others. Of these, 100 are in France and 80 in other countries. The new group will have a total workforce of some 175,000, of which 150,000 are in France.

Peugeot's chairman, M. Francois Gautier, said to-day that he expected the group's consolidated net turnover to reach Frs.32bn. in 1976, in the current year, some 16 per cent. up on 1975. With a production of some 1.25m. vehicles in 1975, the merged company has already

become France's largest motor manufacturer, preceding even the State-owned Renault Group. In spite of Peugeot's initial reservations about taking over the ailing Citroen Company, no one has any doubts to-day that it has made a satisfactory deal.

Thanks partly to the commercial success of the new CX models and Peugeot's strict financial management—400 Citroen employees have been dismissed and nearly 2,000 others retired early—Citroen has emerged from the doldrums during the past 12 months.

Its losses in 1975 on increased sales of 35 per cent. compared

with the previous year amounted to Frs.304m., about one-third of the 1974 shortfall. Nor has Peugeot been obliged to finance either Citroen's losses or the cost of the reorganisation of the new group, which have been fully covered by huge Government loans and financial contributions from Michelin.

M. Gautier said to-day that in spite of the merger, the two companies could retain their "diversity" and operate separate sales networks. It is, however, the link-up and rationalisation of production and other activities.

PARIS, May 12.

Geneen says ITT may have made Chilean payment

BY STEWART FLEMING

NEW YORK, May 12.

MR. HAROLD GENEEN, the chairman of International Telecommunications, Inc., said to-day that the company and Telegraph (ITT) could have sent \$350,000 to support "the democratic anti-Communist cause" in Chile.

But he claimed that U.S. Government authorities "knew of and encouraged at that time" funding of this type by several corporations as further the U.S. Government's own objectives.

Mr. Geneen, who has previously denied knowledge of such payments, said that this new information "is not consistent" with his own previous knowledge of ITT's activities in Chile.

He claimed, however, that the action was entirely lawful and was for the purpose of protecting the company's \$183m. investment in Chile.

Mr. Geneen claimed that the company had no information to suggest that the money was used to support any "irregular or violent action." He added that such political contributions would be legal under both Chilean and U.S. law.

ITT has been accused of plotting to prevent the election of and later to overthrow the Government of the late Chilean President Salvador Allende.

While in the past denying that the company did anything illegal or unethical in Chile, ITT has said it did offer funds to the Central Intelligence Agency to

and its officers of charges that it had contributed illegal payments and engaged in illegal acts relating to the 1970 Presidential election in Chile.

At that time ITT said that it would sign a pledge to shareholders each year to the effect that it had not taken part in partisan political activity. An ITT spokesman said that this reaffirmed existing policy of political non-partisanship.

Earlier this month the company was granted a court order protecting it from public disclosure of information which the Securities and Exchange Commission is requiring it to produce as part of the SEC's investigation and a related foreign and domestic payments.

Mr. Geneen's statement admitting the possibility of political payments in Chile came at the company's annual meeting in Phoenix, Arizona. At the same time the company also released its first quarter profit figures showing a rise in net earnings from \$180.6m. in the first quarter of 1975 to \$192.2m. in the first quarter of 1976.

Fully diluted earnings are 32 cents a share against 28 cents. Mr. Geneen said that he expected the company to resume its historic growth rate this year after last year's decline which was the first since he became chief executive in 1959.

Mr. Geneen said that the results reflected a "sharp recovery" in the profits of the Hartford Insurance Group's figures. He added that the company had engaged in the illegal political activities. The Continental Banking operation also performed strongly.

Beijerinvest anticipates a 20% improvement in earnings

BY WILLIAM DUFFLORCE

STOCKHOLM, May 12.

BEIJERINVEST, the Swedish holding company with fast growing trading and industrial interests, expects to increase earnings 20 per cent. in 1976, provided the anticipated business recovery occurs.

The company's managing director, Anders Wall, writes in the final account for 1975. Last year Beijerinvest took over a number of companies in the iron and steel branch, including the Kockums iron foundry.

A share portfolio worth Kr.575m. at the end of the year will give the group a long-term earnings stability, according to Mr. Wall, who promises that expansion will be increasingly directed abroad. He sets targets of a minimum equity/debt ratio of 35 per cent., an average return on capital employed before tax of 20 per cent. (compared with just over 10 per cent. last year) and the issue financed mainly from the maintenance of substantial liquid assets. At the end of 1975 the per cent. holding in the Pripis group's holdings in cash, short-

term bank deposits and loans were Kr.252m. (\$35.25m.) compared with Kr.70m.

A purchase of 100 shares in Beijerinvest in 1971 cost a dividend of Kr.12,000 and received a dividend of Kr.300. By participating in the company's expansion, the shareholder has received a dividend of Kr.16,300 and two bonus issues the holding would have increased to 420 shares. At the end of 1975 these would have been worth Kr.75,900 and would pay a 1975 dividend of Kr.2,500. Over the past five years, the total yield (dividend plus price increase) on Beijerinvest shares has averaged 35.7 per cent. a year.

Moët-Hennessy Moët-Hennessy SA announced that for the first nine months of the financial year ending June 30, portfolio revenues and income were Frs.13.8m. Reuter reports from Paris. The company said in the first 1976 calendar quarter net turnover was Frs.255.5m.

Solvay has 59% profit fall, cuts dividend

BRUSSELS, May 12.

CONSOLIDATED net profits of Solvay dropped 59 per cent. in 1975 to Frs.1.2bn. from Frs.2.97bn. in 1974, and operating earnings declined to Frs.7.82bn. from Frs.11.54bn. announced.

The company proposed a 1975 dividend of Frs.170 net per class A and B share and of Frs.88 per class C share, down from Frs.185 and Frs.74 in 1974, respectively.

Profits of the parent company declined 91 per cent. to Frs.1.29bn. from Frs.1.853bn. the company stated.

Consolidated sales rose to Frs.80.26bn. in 1975 from Frs.78.39bn. in 1974 and operating earnings declined to Frs.7.82bn. from Frs.11.54bn. announced.

The company ascribed the profit decline to the general economic recession in 1975 and said this affected all sectors of the company's activities. The decline for Solvay was more severe during the second half of

1975 than in the first half, it added.

After reaching a low point at the end of 1975, business began to turn up again during the first months of 1976, the statement said.

The annual meeting to vote on the dividend proposal was scheduled for June 15.

AP-DJ

General Motors Eurobond issue

GENERAL MOTORS Acceptance of Canada has launched a \$300m. seven-year Eurobond issue. The indicated coupon is 8 1/2 per cent. and the leader manager Morgan Stanley International.

Ecuador plans to float a bond issue of 25m. bolivars (\$3.2m.) in Venezuela next month, Reuters reports from Quito. Sr. Cesar Robalino, Ecuador's finance minister said this is the first step in a series of foreign borrowings to finance domestic development projects following the end of talks on the possibility of a \$90m. loan from U.S. banks.

On the U.S. bond market, Brazil is expected to launch \$80m. of unrated 10-year Eurobonds next month. Reuters reports from Tokyo. But it denied a Press to launch a \$1.5bn. issue later this month possibly at a coupon of 6 1/2 per cent. Finland has launched a DM100m. 8 per cent. eight-year Eurobond issue via Dresdner Bank.

SELECTED EURODOLLAR BOND PRICES

MID-DAY INDICATIONS

STRAIGHTS	8 1/2	9	9 1/2	10
Ambulac 10yr 1987	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1987	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1988	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1989	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1990	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1991	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1992	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1993	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1994	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1995	100 1/2	101 1/2	102 1/2	103 1/2

NOTES

STRAIGHTS	8 1/2	9	9 1/2	10
Amstar 10yr 1987	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1988	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1989	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1990	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1991	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1992	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1993	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1994	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1995	100 1/2	101 1/2	102 1/2	103 1/2

CONVERTIBLES

STRAIGHTS	8 1/2	9	9 1/2	10
Amstar 10yr 1987	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1988	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1989	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1990	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1991	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1992	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1993	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1994	100 1/2	101 1/2	102 1/2	103 1/2
Amstar 10yr 1995	100 1/2	101 1/2	102 1/2	103 1/2

Boustead placement

Boustead Holdings said it proposes to issue 5.7m. shares of 0.50 ringgit nominal value to investors at 2.50 ringgit a share. The placement is subject to approval by the Malaysian authorities and shareholders.

The annual meeting to vote on the dividend proposal was scheduled for June 15.

Polish deal

Cit-Alcatel SA said it has signed a protocol with the Polish electronics company Elektron, agreeing to establish a joint company to promote sales of the French time division switch system "E 10." Reuters reports from Paris. A company spokesman said the company has agreed to contribute anything to Westinghouse's earnings. Even before the radical change in top Westinghouse management last year, there had been repeated rumours that part of the ACEC stake would be sold.

Three factors have now combined to force the issue. First, the demand has slumped and there is again severe overcapacity in the European power generation industry. Second, ACEC was very badly hit, making losses of B.Frs.351.3m. and B.Frs.81.7m. in 1973 and 1974 respectively. Third, Westinghouse has "trimmed out" a number of operations that were unpromising or did not fit into its long-range plans "to quote

Taisho plan

Taisho Marine and Fire Insurance Company said it is studying a plan to increase its capital from the present ¥18,000m. Reuter reports from Tokyo. But it denied a Press to launch a \$1.5bn. issue later this month possibly at a coupon of 6 1/2 per cent. Finland has launched a DM100m. 8 per cent. eight-year Eurobond issue via Dresdner Bank.

Takeover rejected

The Canadian Government rejected a proposal by Cariboo Industries, Inc., a subsidiary of Hanson Trust of Great Britain, to purchase control of Crawford-Collingwood, Ont. division of Indian Head Inc. Reuter reports from Ottawa.

Weekly net asset value

on May 10th 1976

Tokyo Pacific Holdings N.V.

U.S. \$ 37.34

Tokyo Pacific Holdings (Seaboard) N.V.

U.S. \$ 27.24

Listed on the Amsterdam Stock Exchange

Information: Plentien, Holding & Pierson N.V., Herengracht 214, Amsterdam

Source: Kilder, Peabody Securities.

Source: White Wolf Securities.

Source: White Wolf Securities.

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Source: White Wolf Securities.

Westinghouse plans more European cuts

BY CHRISTOPHER LORENZ

WESTINGHOUSE is planning a further cutback in its European interests, it revealed yesterday. It is now negotiating with a Belgian consortium for the sale of most of its 67.3 per cent. holding in ACEC of Charleroi.

Westinghouse bought the stake in 1970, partly from the Empain group, at a time when it was building up its European interest in power generation equipment, and when European electricity demand was expected to increase substantially.

ACEC is best known for its generators, transformers, motors and gas turbines. It has seldom contributed anything to Westinghouse's earnings. Even before the radical change in top Westinghouse management last year, there had been repeated rumours that part of the ACEC stake would be sold.

Three factors have now combined to force the issue. First, the demand has slumped and there is again severe overcapacity in the European power generation industry. Second, ACEC was very badly hit, making losses of B.Frs.351.3m. and B.Frs.81.7m. in 1973 and 1974 respectively. Third, Westinghouse has "trimmed out" a number of operations that were unpromising or did not fit into its long-range plans "to quote

its new Chairman, Mr. Robert E. Kirby, at the annual meeting, "the financial problems Westinghouse suffered in recent years."

In Europe, Westinghouse has already got out of its French and Belgian elevator operations and sold two-thirds of its 48 per cent. interest in Framatome, the French nuclear reactor manufacturer (though this was partly due to strong pressure from the French Government). The sale, in addition, of most of its ACEC stake would bring its European power equipment policy more into line with that of its major competitor, US General Electric, which since the war has relied on licensees and affiliates rather than direct manufacture.

The Westinghouse statement said the Belgian consortium comprised both private industry and Government interests. Reuter reported that industry sources in Belgium said the French Empain Schneider group was the most likely private bidder (its chief, Baron Empain, is Belgian), but that a Government stake was not excluded. At present, the rest of the equity is held by Societe Generale de Belgique and the public. Empain has been bidding up its interests in the last few years, mainly in France.

This advertisement appears as a matter of record only.

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Credit Suisse White Weld Limited

Deutsche Bank Aktiengesellschaft

Union Bank of Switzerland (Securities) Limited

Alahli Bank of Kuwait (K.S.C.)

Algemeine Bank Nederland N.V.

A. E. Ames & Co.

Amsterdam-Rotterdam Bank N.V.

Arab Finance Corporation S.A.L.

Astra & Co.

Beche-Halevy Smart Inc.

Julius Baer International

Banca Commerciale Italiana

Banca del Gottardo

Banca Nazionale del Lavoro

Banque di Roma

Bank of America International

Bank für Gemeinwirtschaft

Bank Gutzwiller, Kurr, Bungeer

Bank Leu International Ltd.

Bank Mees & Hope N.V.

Bankers Trust International

Banque des Marchés Lampre

Bankhaus H. Aufhäuser

Banque Bruxelles Lambert S.A.

Banque de Commerce S.A.

Banque de Commerce S.A.

Banque Française du Commerce Extérieur

Banque de l'Indochine et de l'Extr.

Banque Internationale de Luxembourg S.A.

Banque Internationale de Luxembourg S.A.

Banque Générale de Luxembourg S.A.

Banque de l'Indochine et de l'Extr.

Banque Louis-Dreyfus

The Financial Times Thursday May 18 1976

Ulster lies uneasy under direct rule. Giles Merritt reports

Free for all in Belfast

NORTHERN IRELAND is looking well this spring, but all is not as well as it looks. The province at least appears to have withdrawn from the verge of civil war, notwithstanding a rowing number of isolated bombing incidents, the breakout of eight Republican prisoners from Long Kesh, and the arrest of the Republic of SAS counter-insurgent troops.

But the seeming improvement, for what it is worth, is precarious and does not hide the underlying problems. Maybe it is only the full before the storm respite. For two months in the province has been governed from Westminster under direct rule, new-style. To almost all sections of its political opinion, direct rule is an unwanted, undemocratic yoke, and the British Government is now entering a testing time during which its men, often for conflicting reasons, will be actively trying to shrug it off.

Ulster's knockabout politics have come to a sudden stop. Mr. Merlyn Rees, the Northern Ireland Secretary, warned that when the 78-seat Constitutional Convention broke up on March 17 without agreeing on a revised power-sharing government, the local politicians would be out of a job. He has been true to his word. With no forum for debate, no doubt, except in the streets, rather than in local assemblies, their capacities as ex-convention members.

The only real argument in favour of announcing an indefinite period of direct rule was that the Ulster politicians, had they been allowed to continue, would have provoked the tensions that caused violence, whereas quiet but firm administration, direct from Westminster, would have a sedative effect politically.

That is exactly how it has been. Mr. Rees' civil servants have talked energetically of last summer's direct rule, the economic stricken province, and pretend that because paramilitary violence is largely out of sight, it is also out of mind. Appearances are deceptive. Beneath the surface the politicians and the paramilitaries are examining ways of knocking direct rule off balance and discrediting it, while the Provisional IRA is as usual planning that "one last shove" that will wash British public opinion and lead to withdrawal.

Moreover, though rioting has subsided, and the bombs usually do not go off without previous warning, violence persists. Bombings in the province are tumbling steadily back to the record level of 1973. More than twice as many bomb attacks are being launched by the Provos this year than last. The monthly average is now 120, including bombs defused and those failed to explode. Last year it was just over 50. In 1974 the average was 150 a month, but because then there were many warnings, bombs that killed civilians indiscriminately, and caused last autumn military planning sometimes led to 20 explosions in a day. 76 has so far seemed a relief. The killing rate, too, is still high. Paramilitary and sporadic, it therefore largely ignored all but the immediate circle of the victim who often just liked down the wrong street at the wrong time, each murder nevertheless a potential trigger capable of detonating a new crisis. So far this year, 10 people have died, including members of the security



Mr. Merlyn Rees inspects security arrangements in Belfast.

forces, as against 76 in the first four months of 1975.

But the present style of death and destruction is one that the British Government can cope with. Compared with the widespread rioting and disruption of earlier years which brought life in Ulster to a standstill, and which the authorities seem to hope will never return, today's violence is shots off-stage. It is a precarious situation, and one which all sectional interests other than the British Government have a vested aim in ending. Mr. Rees has to work out his notice until mid-summer, following Mr. Callaghan's surprise decision not to bring him back to London in the new Government for the time being. He naturally hopes that he can do so quietly. Unfortunately for him, he is still in the position of an unwanted referee with the contestants, meaning all shades of opinion from moderate to hardline on both sides of the divide. Impatient to toss him out of the ring so they can carry on with a free for all that each is convinced he must win.

Mr. Craig

Worse still, they know that they must do so quickly. Every one, from Stormont, Castle through the spectrum of Loyalist politicians and the paramilitary Ulster Defence Association to the Provisional IRA, appreciates that if direct rule cannot be dislodged by the summer it will become increasingly secure.

To begin with the respectable, Mr. William Craig wants, and intends to get, a return of the inter-party talks between the United Ulster Unionist coalition and the mainly Catholic Social Democratic and Labour Party. Mr. Craig, the Vanguard Loyalist leader, is the militant-turned-moderate who almost clinched an emergency power-sharing coalition deal with the SDLP last autumn and was consequently pitched out of the UUUC at the Rev. Ian Paisley's behest.

Mr. Craig now believes that there is enough support for him inside the official Unionist Party, largest and least committed element of the UUUC, to justify a resumption of talks. He also believes that the SDLP is feeling the draught of

direct rule enough to return to the negotiating table even at the risk of yet another Loyalist put-down. The SDLP deputy leader, Mr. John Hume, and Mr. Paddy Devlin have indeed increasingly been paying visits to Dublin of late, perhaps seeking parental reassurance, but it seems improbable that they are at Mr. Craig's beck and call.

Ideally, Mr. Craig would like to Downing Street to convene new inter-party talks. But Mr. Callaghan listens to Mr. Rees in these matters, and Mr. Rees will adamantly oppose any further discussion of devolved government during his closing caretaker period. Relying on the enhanced stature he gained last year, in Britain at least (for in Ulster his Vanguard Party looks an increasingly ramshackle platform), Mr. Craig is prepared to call for talks on his own initiative.

At first glance it may all sound hopeless, even naive. Mr. Craig, however, has one trump card up his sleeve and that is the Ulster economy. There is no disguising that it is desperately sick and Mr. Rees' Ministry is at present trying to squeeze rescue funds out of Whitehall. Mr. Craig will argue that devolved government, implying agreed political stability, is the only key to resumed foreign investment.

His support, he believes, must come not only from Unionists who now wish they had listened last year when he read out the economic warnings on the wall, but also from Ulster's lengthening queue. The calculation is that whatever may suit Westminster, it cannot ignore widespread and concerted demands in Northern Ireland of inter-party talks.

Such a general clamour, this time not for coalition talks, but for a return of the old Unionist Government at Stormont is also the aim of Mr. Ernest Baird, leader of the United Ulster Unionist Movement. Mr. Baird was Mr. Craig's not-so-trusty lieutenant in the Vanguard Party, who last year led a mass defection on the emergency coalition issue and formed his UUUM. Like Mr. Craig, he knows that time is not on his side. Mr. Baird thinks he must convince the UUUC of the need for direct action before apathy sets in. Mr. Craig reckons he

must enlist their support before the vacuum of direct rule forces the coalition into back-biting disintegration.

Mr. Baird does not know exactly what he wants, for a return to the old Stormont is now an impossible dream, but he knows what he does not want and that is power-sharing or direct rule. Confused and resentful, he has like so many Protestant Loyalists, one last resort—the UDA. Largest of the Protestant private armies but given by its own internal feuds, it is the Joker in the pack.

Ulster does not seem too concerned about being increasingly run by officials, because its Ministers are often absent and over-stretched, and because it is under-represented by 12 rather than 20 MPs at Westminster. The obsessive questions are whether the British are on the one hand planning sly integration and, on the other, stealthy withdrawal. The SDLP leader, Mr. Gerry Fitt, has lately warned the Government that if the line between direct rule and integration becomes any more blurred he may desert Labour in the division lobbies.

Indeed, if indefinite direct rule is to be knocked off course it could well be in Westminster rather than through violence in Ulster. The bi-partisan relationship between Government and Opposition does not extend to the economy. If Mr. William Craig is correct in his prediction that unemployment in Ulster will hit 18 per cent. by the end of the year, compared with the present record level nudging 10 per cent., then Tories already deeply concerned about economic policy in Northern Ireland would be in open revolt. The search for a solution could be on again by Christmas.

NOTICE OF ISSUE

Application has been made to the Council of The Stock Exchange for the Undermentioned Preference Stock to be admitted to the Official List.

ABRIDGED PARTICULARS

Newcastle and Gateshead Water Company

(Incorporated in England on the 11th day of May, 1863, by the Newcastle and Gateshead Waterworks Act, 1863)

OFFER FOR SALE BY TENDER OF £4,000,000

8 per cent. Redeemable Preference Stock, 1981

(which will mature for redemption at par on 31st May, 1981)

Minimum Price of Issue £98 per £100 Stock

This Stock is an investment authorised by Section 1 of the Trustee Investments Act, 1961, and by paragraph 10 of Part II of the First Schedule thereto. Under that paragraph the required rate of dividend on the Ordinary Capital of the Company was 4 per cent. but, by the Trustee Investments (Water Companies) Order, 1973, such rate was reduced to 2.5 per cent. in relation to dividends paid during any year after 1972.

The Stock will be entitled to a dividend of 8 per cent. per annum without deduction of tax. Under the imputation tax system the associated tax credit, at the rate of 35/65ths of the distribution, is equal to a rate of 4 4/13ths per cent. per annum.

A deposit of £10 per £100 of nominal amount of Stock applied for must accompany each Tender, which must be sent to Lloyds Bank Limited, Issue Department, P.O. Box No. 287, 51, Gracechurch Street, London, EC3P 3DD, in a sealed envelope marked "Tender for Newcastle and Gateshead Water Company Stock" so as to be received not later than 11 a.m. on 19th May, 1976, before which no allotment will be made. The balance of the purchase money is to be paid on or before 23rd June, 1976. Tenders must be for a minimum of £100 of Stock and above that in multiples of £100.

STATUTORY AND GENERAL INFORMATION

The Company incorporated by Special Act of Parliament in 1863 and under numerous Acts and Orders dating from 1863 to 1975, supplies water under statutory powers in the Metropolitan Boroughs of Newcastle upon Tyne, Gateshead and North Tyneside and the County districts of Berwick upon Tweed, Alnwick, Tynedale and Blyth Valley; from time to time water is supplied in bulk to the Sunderland and South Shields Water Company and to the Durham County Division of the Northumbrian Water Authority. In addition, water is taken in bulk from the Coquet Water Board and reciprocal arrangements are in operation with the Tynemouth Division of the Northumbrian Water Authority for the supply of water in bulk. The Company's arrangements with the Northumbrian Water Authority are contained in an Agreement dated 7th March, 1974.

The length of the mains operated by the Company is some 2,696 miles serving a population of over 783,000 and the daily consumption of water supplied for domestic, industrial and public use currently averages between 49 and 50 million gallons and is increasing.

Copies of the Prospectus, on the terms of which alone Tenders will be considered, and Forms of Tender may be obtained from:—

Seymour, Pierce & Co.,
10, Old Jewry, London, EC2R 8EA

Lloyds Bank Limited,
Issue Department, P.O. Box No. 287, 51, Gracechurch Street, London, EC3P 3DD
and
Collingwood Street, Newcastle upon Tyne, NE99 1RH.

and from the Company's principal office, P.O. Box No. 10, Allendale Road, Newcastle upon Tyne, NE6 2SW.

Take our bus to Frankfurt. Look in our Yellow Book.



If you'd like to fly on our Airbus, take our flight LH037 leaving Heathrow 1855, arriving Frankfurt 2020. All flights have first-class seats, and it's best to make sure of your return flight, before you go. Frankfurt depart LH034, 1635; Heathrow arrive 1805.



Lufthansa
German Airlines

Lufthansa. The more you fly.

Notice of Redemption

Dow Corning Overseas Capital Company N.V.

8 1/2 PER CENT. GUARANTEED DEBENTURES DUE 1985

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Indenture dated as of June 15, 1971 under which the above described Debentures were issued, Citibank, N.A. (formerly First National City Bank), as Trustee, has drawn for redemption on June 15, 1976 through the operation of the Mandatory Redemption Provision of the said Indenture, \$400,000 principal amount of Debentures of the said issue, bearing the following distinctive numbers:

COUPON DEBENTURES OF \$1,000 PRINCIPAL AMOUNT

31	1	291	3310	4323	5265	6007	7125	8285	9579	11032	12263	13346	14334	15261	16229	17507	18180
1	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123
124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141
142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159
160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177
178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195
196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213
214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231
232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249
250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267
268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285
286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303
304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321
322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339
340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357
358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375
376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393
394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411
412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429
430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447
448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465
466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483
484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501
502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519
520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537
538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555
556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573
574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591
592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609
610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627
628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645
646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663
664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681
682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699
700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717
718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735
736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753
754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771
772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789
790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807
808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825
826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843
844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861
862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879
880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897
898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915
916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933
934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951
952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969
970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987
988	989	990	991	992	993	994	995	996	997	998	999	1000					

APPOINTMENTS

Sir Eric Drake joins BP Canada

Sir Eric Drake has been elected a director of BP CANADA. Sir Eric retired as chairman of the British Petroleum Company in November last year and relinquished his directorship of the company at that time.

Mr. Selwyn R. Lewis has been appointed a director of BREMAR HOLDINGS. He joined the bank in 1973.

Mr. D. J. Sharratt has been elected to the Board of CENTURY ALUMINIUM COMPANY and becomes production director.

Mr. F. R. Wales will be joining CANNON ASSURANCE as chief actuary on June 1. Mr. Wales is Bedford will take over and Mr. Douglas Fisk succeeded Mr. Lemon as managing director of Cassey Irvine and Co. Mr. Lemon will continue on the Boards of British and Commonwealth, Cassey Irvine and other subsidiary companies.

Mr. D. R. W. Watts has been re-elected president of the

FEDERATION OF CIVIL ENGINEERING CONTRACTORS. Mr. S. E. Baucher, the former vice-chairman, becomes chairman and Mr. P. Galliford vice-chairman.

Mr. Dennis A. Snow, chief engineer, overall division of Sketchley, has been elected president of the INSTITUTION OF PLANT ENGINEERS for 1976-77. He was previously vice-president.

Consequent upon a re-allocation of duties within the BRITISH AND COMMONWEALTH SHIPPING group, Mr. A. E. Lemon will relinquish operational control of the group's shipping activities from May 17, when Mr. G. F. succeeded Mr. Lemon as managing director of Cassey Irvine and Co.

Mr. Derek Hinks has been appointed group marketing director and Mr. Douglas Fisk director of NEWAGE ENGINEERS, part of the Charterhouse Group. Mr. Hinks was previously a director of the Newage electrical division and Mr. Fisk was also a divisional director until his appointment last September as group planning manager.

Sir John Nicholson, chairman from 1957 to 1971, intends to

G. K. G. Stevens joins Unilever Boards

Mr. G. K. G. Stevens was elected a director of UNILEVER G. P. Turner & Co. and G. P. Turner (Life & Pensions) at the annual general meeting of the companies held in London and Rotterdam yesterday.

Mr. R. J. S. Mawson, who has joined the FIRST FINSBURY TRUST GROUP, was previously managing director of Airfix Footwear. In his new capacity he will be deputy chairman and chief executive of the ALPHA LEATHER GROUP, comprising Alpha Leather Co. Light Leather Co., Freeman Horn Co. and Capehorn. Mr. J. A. R. French, managing director of First Finsbury Trust, has been elected chairman of Alpha and its subsidiaries in place of Sir Douglas Clague, who has resigned as a director.

Mr. D. C. Rennison has been appointed an assistant director of G. P. TURNER & CO. Mr. F. A.

Budden becomes secretary of G. P. Turner & Co. and G. P. Turner (Life & Pensions) at the annual general meeting of the companies held in London and Rotterdam yesterday.

Mr. D. F. Y. Macdonald is to succeed Mr. E. S. Readwin, who has reached normal retirement age, as chairman of Manville and Chastace, the BOOKER McCONE subsidiary in St. Lucia. Mr. Macdonald is at present managing director of Bookers (Malawi) and will be taking up his new appointment in July. Mr. D. G. P. Taylor, at present administrative director of the merchants division of the Bookers (Malawi), will also assume the chairmanship of Bookers (Malawi), at present held by Mr. J. N. W. Hearder, chairman of the merchants division.

Mr. Grant Liddell has been appointed a director of STREETS



THE SOUTH AFRICAN BREWERIES LIMITED

(Incorporated in the Republic of South Africa)

PRELIMINARY RESULTS AND FINAL DIVIDENDS FOR THE YEAR ENDED 31ST MARCH, 1976

EARNINGS AND DIVIDENDS

The unaudited results of The South African Breweries Limited and its subsidiary companies for the year ended 31st March 1976, compared with those for the year ended 31st March 1975, are as follows:

	1976 R'000s	1975 R'000s
Turnover:	1,181,000	888,900
Operating Income:	83,000	70,300
Taxation:	27,500	23,400
	55,500	46,900
Attributable Group interest in net earnings of a subsidiary not consolidated:	1,200	800
Operating income after taxation:	56,700	47,500
Attributable to outside shareholders in consolidated subsidiaries:	11,100	10,600
	45,600	36,900
Preference dividends:	4,500	4,300
Operating income attributable to Ordinary shareholders:	41,100	32,600
Ordinary dividends	19,800	16,100
Retained Earnings	21,300	16,500
Earnings per share	20.7 cents	18.3 cents
Ordinary dividends per share:		
Interim:	2.5 cents	2.5 cents
Final:	7.0 cents	6.5 cents
Total:	9.5 cents	9.0 cents

Earnings per share of 20.7 cents exceeded those of the previous year by 13% and dividends totalling 9.5 cents were declared. Earnings and dividends compare with those of 20.1 cents and 9.5 cents per share respectively included in the circular dealing with the acquisition of Stellenbosch Wine Trust Limited ("SWT") dated 19th December 1975.

The inclusion of the turnover of SWT for the six months ended 31st March 1976 makes the turnover figures reflected in the statement not strictly comparable, but, excluding the effect of SWT, comparable turnover rose by 18%—a growth rate fractionally ahead of that of the economy. Margins were not maintained at the levels of those of the previous year mainly because of the increasingly competitive nature of the market place and the effects of the anti-inflation manifesto.

All subsidiaries and divisions increased profits.

ORDINARY SHAREHOLDERS EQUITY

This has increased during the year by R86m. The increase is attributable to the R31m. of retained earnings, R67m. to the acquisition of SWT less R2m. in respect of sundry other charges, being mainly the effect of extraordinary items.

FINANCIAL RATIOS

The gearing ratios at 31st March 1976 approximated to those at 31st March 1975 with the ratio of current assets to current liabilities being improved.

FUTURE PROSPECTS

No significant real growth in consumption expenditure is expected in 1976 but the South African economy should be in an upward phase by March 1977. Overall, an inflation rate between 10%-12% is predicted.

Higher company taxation, increased excise and sales duties and increasing costs are again likely to erode profit margins in what is certain to be a more competitive market place.

The current economic climate calls for restraints and sacrifices on the part of many sectors of the community and your directors believe this is acceptable in the short term in order to ensure longer term growth in a stable economic climate. It is therefore believed that shareholders should accept that it is unlikely that there will be growth in earnings per share. However, the Group Management has set the objective of again improving on the past year's results, which, if achieved, will in your directors' view represent a most creditable performance.

2 Jan Smuts Avenue,
JOHANNESBURG, 2001.
12th May 1976.

By Order of the Board,
B. C. WAIGEL,
Group Secretary.

DECLARATION OF FINAL DIVIDENDS

NOTICE IS HEREBY GIVEN THAT at a Meeting of the Board held on 12th May, 1976 the following dividends, in respect of the year ended 31st March, 1976, were declared payable on or about 9th July, 1976 to shareholders registered at the close of business on 28th May, 1976.

ORDINARY SHARES

A final dividend of 7.0 cents per share, which together with the Interim Dividend of 2.5 cents per share paid on 28th December, 1975, represents a total for the year of 9.5 cents per share (last year's total dividend 9.0 cents per share).

PREFERENCE SHARES

Final dividend calculated in respect of the six months ended 31st March, 1976—6.2% CUMULATIVE, of R2 EACH

A dividend of 6.2 cents per share.

7% CONVERTIBLE REDEEMABLE CUMULATIVE, of R1 EACH

A dividend of 3.5 cents per share.

Maiden dividends calculated in respect of the six months ended 31st March, 1976—8% REDEEMABLE CUMULATIVE, of R1 EACH

A dividend of 4.0 cents per share.

7% CUMULATIVE, of R1 EACH

A dividend of 3.5 cents per share.

The foregoing dividends are declared in the currency of the Republic of South Africa. Warrants in payment will be posted on or about 9th July, 1976 to members at their registered addresses or in accordance with their written instructions and will be despatched from the office of the Transfer Secretaries in Johannesburg to all payees except those to whom payment will be made from the office of the London Secretaries of the company (Barnato Brothers Limited, 27 Austin Friars, London EC2N 2EY). Any instructions which will necessitate an alteration in the office from which payment is to be made must be received on or before 28th May, 1976.

Payments from the office of the London Secretaries of the company will be made in United Kingdom currency calculated by reference to the rate of exchange ruling on 28th June, 1976 or at a rate not materially different therefrom.

South African Non-Resident Shareholders' Tax at the rate of 12.633% and United Kingdom Income Tax will be deducted from the dividends where applicable.

The Transfer Books and Registers of Members in respect of the shares which are the subject of this notice will be closed from 29th May to 6th June, 1976, both dates inclusive.

2 Jan Smuts Avenue,
JOHANNESBURG 2001.
27 Austin Friars,
LONDON EC2N 2EY.

By Order of the Board,
B. C. WAIGEL,
Group Secretary

12th May, 1976

Anglo American Corporation of South Africa, Limited

(Incorporated in the Republic of South Africa)

'South Africa should strive to enable the majority to share in the opportunities of the free enterprise system'

H. F. Oppenheimer

Extracts from the statement by the Chairman Mr. H. F. Oppenheimer

The year 1975 was a very difficult one and the upswing in the South African economy which had been expected to occur early in 1976 is still not under way. In the circumstances it is satisfactory that the Corporation's net profit should have risen by 12 per cent to R84.7 million and that it was possible to raise the dividend by four cents to 33 cents a share. Equally significant is the fact that during the year we embarked upon a number of important new projects which will ensure the continued growth of the Group.

South African economy

It is difficult to predict when an improvement in the South African economy will take place. The very severe budget that has recently been introduced is bound to restrict domestic consumption and private investment still further. The recovery, when it comes, will in all probability be export-led and fortunately, as I indicated when discussing our industrial and diamond interests, there are already signs of an improved demand for some South African products overseas. In 1975 South Africa continued to spend much more abroad than it earned, with the result that the deficit on current account almost doubled from R880 million to R1 616 million. Private consumption last year rose by only 3.1 per cent compared with 5.6 per cent in 1974 and 5.5 per cent in 1973, whereas Government consumption (including defence expenditure) rose by 14.1 per cent compared with 11.4 per cent in 1974 and three per cent in 1973. Obviously it was Government expenditure and not private consumption that lay at the root of the overspending. The situation was of course aggravated by the fall in the price of gold. Receipts from the sale of gold were only marginally lower than in 1974 but expenditure was geared to substantially higher expectations. In 1973 receipts from gold rose by R608 million and in 1974 by R786 million and this trend was apparently expected to continue.

In his budget this year the Minister of Finance has made a commendable effort to slow down the growth of government expenditure and to finance the country's needs in a non-inflationary way. His ability to do so however is limited by the ever-increasing needs of defence. Plainly adequate provision for the country's safety must be an absolute priority and the defence appropriation for this year—which was almost 40 per cent higher than in 1975—will be generally accepted as necessary. Nevertheless the economic growth required for our prosperity and indeed for our social and political stability is hardly reconcilable with such rapidly increasing defence expenditure. The conclusion seems inescapable that the improvement of relations with our African neighbour states is more than a political and military need—it is also an economic necessity. It is encouraging therefore to see that the Angolan civil war, with all the implications for South Africa, has not deflected the Government from its policy of conciliation and détente, though it may very well have made its implementation more difficult.

Discrimination

The developments in Angola and Mozambique pose problems for South Africa, not only in regard to external relations and defence but to its internal policies also. It cannot have been surprising that a substantial part of our Black population should have sympathised with the aspirations of the peoples of Angola and Mozambique to free themselves from Portuguese rule. What is striking and disturbing is that they should apparently have shown an almost complete indifference to the implications of the decisive role played by communist troops and advisers in Angola, to the fact that Mozambique is being organised as a full communist state and that there is a strong possibility that the same may be true of Angola. South Africa, although it has a substantial element of state-controlled industry in its mixed economy, has always been strongly oriented towards the free enterprise system and depends for its economic strength on a powerful, dynamic and imaginative private sector. In the long run that system is not going to be successfully defended and developed in South Africa unless a large proportion of the people, particularly those with leadership potential, see it as offering them more than any of the alternatives. At present the vast majority of the Whites and a substantial proportion of the Blacks favour the free enterprise system, but there are many Blacks who, denied the opportunity to participate in the decision-making processes and share equitably in the benefits that the development of our natural resources have produced, tend to identify it with a political and social establishment which they regard as unjust and oppressive. Nor is this surprising. For the Whites, despite some unwarranted encroachment by the State, our economic system is associated with freedom. Whites are free within reason to start businesses and to develop them in whatever way they deem fit. They can move freely from one occupation to another. They can participate in recognised negotiating machinery which protects their interests. They can own properties, borrow on them and improve them. They are reasonably free from frustrating, arbitrary and humiliating bureaucratic control and generally speaking their educational, economic and social circumstances permit them to develop as individuals to the best of their ability.

Features of the Consolidated Financial Statements

	1975 R'000's	1974 R'000's	1973 R'000's
Issued ordinary capital and reserves	439 422	388 834	345 349
Investment income	81 194	73 298	51 017
Equity earnings	84 428	75 460	57 954
per share	84.1 cents	57.4 cents	44.6 cents
Dividends on ordinary shares	43 449	38 100	31 176
per share	33 cents	29 cents	24 cents

Investment comparisons by prime source

	Value*		Income	
	Percentage		Percentage	
	1975	1974	1975	1974
Gold	41	56	47	44
Diamonds	13	9	15	17
Copper	3	2	4	9
Coal	5	3	2	3
Platinum	2	2	1	3
Other mining	5	5	2	2
Industrial	18	14	17	16
Finance	10	7	11	6
Property	3	2	1	—
	100	100	100	100

*Excluding interests attributable to outside shareholders in subsidiary companies.

Blacks, on the contrary, are subject to all kinds of restraints in the establishment of businesses and enterprises, in movement, in the organisation of collective bargaining and in the ownership of property. Discriminatory legislation and excessive bureaucratic control impinge on important areas of their daily lives, preventing them from participating in the opportunities for and the rewards of ability and hard work. Educational facilities, living conditions, security and transport facilities are all markedly inferior to those available to Whites. The fact is that the Blacks are not truly part of our free enterprise system at all. For those of us who believe, as I do, that this system offers far greater potential for developing the wealth of South Africa and far greater scope, freedom and opportunity for the individual than any other, the situation is alarming. To my mind South Africa, particularly its commerce and industry which depend fundamentally on the continued existence of free enterprise, should strive in every way to enable our non-sharing, non-participating majority to share in the opportunities and participate in the decision-making of the system. Clear and unmistakable evidence of a major move in this direction would also be of very considerable significance abroad; without it our Government's external policy of conciliation and détente can scarcely hope to succeed.

There are a number of forces present in the South African situation which ought to give impetus to such a move. The Government has stated in unequivocal terms that it is opposed to racial discrimination. In the years ahead such acute shortages of skilled manpower are anticipated that it seems evident that the main impediment to the continued growth of the South African economy will be our human—and financial—resources; not lack of viable projects. Yet rapid growth is essential if Black aspirations are to be provided for without undue threat to White security. Some steps towards the removal of restraints and greater participation by Blacks have been taken already, but they are far too limited and tentative to meet the needs of the situation.

It would be foolish to pretend that it will not be enormously difficult to evolve means whereby the Black people of South Africa can participate in decision-making at all levels, and share equitably in the opportunities and wealth of our country. Even if policy was focused conscientiously on these matters immediately, the objectives could not be achieved for many years to come, and unorthodox and imaginative approaches would be needed in the meantime. Nevertheless the attempt must be made, and the experience of others confronted by similar situations indicates that provided it is genuine and determined, very significant progress can be made in a much shorter time than at first seems likely.

Labour policies

Fortunately the real earnings of Black workers have continued to improve, particularly in the mining industry. Overall the real increase last year, excluding the agricultural sector, is estimated at 10.6 per cent; excluding the mining industry the increase was 2.1 per cent and in mining as a whole it was as high as 44 per cent. In considering these figures it must be borne in mind that until recently wages in the mines were far lower than in manufacturing industry and that even now this disparity has not been fully eliminated. There have been no serious outbreaks of industrial unrest amongst the Black employees of our Group since January 1975, when the disturbances were not directly connected with conditions on the mines but were associated with the Lesotho Government's introduction of a compulsory scheme of deferred pay for its citizens. There is no doubt that the improvement in industrial relations is largely due to better pay and the other measures we have been taking. It would be most unwise, however, to assume that there is no further danger of trouble or that nothing more remains to be done. Another very welcome consequence of the rise in wages has been the remarkable increase in the number of South African Blacks coming to work on the mines. On the gold mines of our Group, where the proportion of South African Blacks has been higher than in the industry as a whole, South Africans constituted 29 per cent of the Black workforce of 111 000 at the end of February 1974.

Two years later, when the workforce had increased to 120 000, the proportion from South Africa had risen to more than 44 per cent.

Since the formation of the Corporation's manpower resources division early in 1975, a great deal of work has been done in developing Group policies in this field. Particularly pleasing is the growing co-operation between head office and Group companies in the implementation of these policies, which while they may be researched and worked out at head office, cannot be successfully adopted without the sympathetic understanding and involvement of the operating management. Perhaps the most wide-spread achievement of the past year has been the implementation of a uniform system of job evaluation and the development of new pay structures in all our mines and in most of our industrial companies. There has also been considerable progress in the establishment of briefing groups and committees for downward and upward communications respectively. These have not proved uniformly successful however and further efforts in this field are essential. Our training activities have been greatly expanded with the emphasis on the preparation of Black workers for more skilled occupations. Various measures are in hand, including the provision of better and more attractive accommodation, to mitigate the hardships inseparable from the migrant labour system and happily there is also every prospect of our being able to increase considerably the number of Black mineworkers who may live with their families on the mines. Notwithstanding this progress much remains to be done and we shall not relax our efforts to improve matters further. However the maintenance of good labour relations depends to a great extent on considerations which go far beyond what can be achieved by industry alone and there is an urgent need for adaptation and change on a national level in the whole field of race relations.

Social projects

The special projects in the social field which I mentioned last year are making good progress. The scheme to enable Black teachers in Bophuthatswana to improve their qualifications successfully completed its first year. More than 400 students wrote examinations, and rather more than half of them passed. This year 800 students have enrolled. The building of the agricultural high school in the Ciskei is nearly complete and the equipping of the school and the development of its farm are about to begin. The first pupils will enter in January 1977. Several new projects were initiated in 1975. We are providing the funds to enable the University of Cape Town to undertake a large research programme into low-cost housing, which is one of the most pressing social problems in the western Cape. In conjunction with the University of the Western Cape, the university for the Coloured people, we have provided part of the funds for a social development agency, founded by and administered by Coloureds, that will promote welfare work among their people on a broad front. At the University of the Witwatersrand the Department of Social Work has just established with our help a community research and development unit which, together with citizen groups in the Black, Coloured and Indian communities of the Witwatersrand, will undertake studies into welfare programmes and will collect and publish local case study material that has not hitherto been available for the training of social workers in South Africa. Early this year we reached agreement with the Department of Santa Education in terms of which we shall provide the buildings for a teachers training college in Soweto, just outside Johannesburg, which will have places initially for some 300 students.

The fifty-ninth annual general meeting of Anglo American Corporation of South Africa Limited will be held on Friday 21st May, 1976 at the head office of the Corporation in Johannesburg.

Copies of the Chairman's full statement together with the annual report are available from the London office, 40 Holborn Viaduct, EC1P 1AJ or from the transfer secretaries, Charter Consolidated Ltd., P.O. Box 102, Charter House, Park Street, Ashford, Kent, TN24 8EG.

مكتبة الأصيل

Glynwed to concentrate on growth areas

AFRICA LIMITED

His annual statement, the chairman of Glynwed, Mr. L. Fletcher says it is intended to lay the main bulk of the group's working capital in growth areas and certain activities that do not measure up to requirements of profitability and cash generation, may have to be merged.

Last year, the management of the group was particularly successful and this will continue in 1976, but with increasing emphasis on cash generation from able companies in static markets, the chairman says.

As reported on April 15 with a dividend of 6.75p (27.75p) for 1975, the group's profit was £10.43m, against £15.77m, with a dividend of 6.75p (27.75p).

Overall, U.K. profits showed a fall of 30 per cent. While building, consumer products and steel engineering showed gains, steel engineering showed gains, steel engineering showed gains, steel engineering showed gains.

Medium and long term borrowings were reduced at the year end from £21.5m to £16.4m, and bank overdrafts and short term borrowings were down from £15.7m to £4.8m.

While positive management of the group materially contributed to the improvement, other factors helped, including the continuation of tax deferral on increased stock values and relatively stable upper prices, says Mr. Fletcher. Prospects for this year depend largely on factors outside the group's control. Any significant improvement in the economy would materially influence the level of activity, the chairman states.

Meeting Birmingham, June 3 at 2 p.m.

Statement, Page 13

BTR 'usefully ahead' in current year

Sir David Nicolson, chairman of BTR, told the annual meeting that with regard to the current year the value of orders, sales and profits during the first four months "have proved usefully ahead of last year and we anticipate a continuing earnings growth." He said, however, that the company was too early to make any predictions by nearly £2m to £3m.

Encouraging outlook at Fogarty

In his current year, the E. Fogarty and Co. group (processors of man-made fibres, etc.) is continuing to benefit from increased capacity previously provided, and from more recent developments, reports executive chairman, Mr. C. B. Fleet, in his annual statement.

Given the uncertain economic position in the U.K., it is not possible to predict the year's outcome, he says. But, provided trading conditions do not deteriorate, "the outlook is encouraging, and we expect another satisfactory result," Mr. Fleet adds.

As known, taxable group profits increased from £421,000 to £556,000 in 1975, and the net dividend total is lifted from 3.38p to 3.83p. Two directors have waived commission due under service agreements totalling £20,000.

The source and application of funds statement shows that overdrafts were reduced by £273,000 (£383,000) during the year. Meeting, Boston, May 27 at 2.15 p.m.

Friends' Provident

Total funds of the Friends' Provident Life Office last year rose by £47m to £448m. Premium income increased by £6m to £131.3m, and annuity considerations by nearly £2m to £33m.

Arthur Bell plans capacity output

Based on the directors' view of future sales prospects, it is planned that the distilleries of Arthur Bell and Sons will continue to produce to capacity during 1976, the chairman, Mr. R. C. Miquel, tells members.

Last year, the group's four Highland Malt distilleries had a total output of 3.87m, proof gallons, showing a 24 per cent. increase over 1974.

The projected sales volumes continue to indicate the need to lay down additional quantities of new whisky for maturation each year, and during 1975 it was necessary to invest a further £2m in whisky stocks.

The excise duty on whisky was increased in April 1975 and with the group's percentage share of the U.K. market at 18 per cent, the effect of the duty increase was to raise financing requirements by an average of £2m, with a resultant increase in interest costs, the chairman says.

The 1975 duty increase could have a depressing effect on sales in the home market, but with the company's heavy investment in Dorking to achieve the most effective use of resources, the company had introduced a sophisticated life administration system using the considerable resources of its computer development.

As reported on March 19, pre-tax profits for 1975 advanced from £2,02m to £4.15m, and the net dividend is lifted from 5.08p to 5.54p on capital increased by a rights issue. As known, higher profits are anticipated for the current year.

Meeting, Station Hotel, Perth, June 4 at 12.15 p.m.

Mixed trend at TR

NEW RENTAL business at Telephone Rentals for the first quarter of 1976 is ahead of the comparable period last year but, owing to the cutback in public sector spending in the U.K., new sale business "shows some diminution," reports Mr. E. H. Cooper, chairman.

The company is in good shape to take advantage of any recovery in the economy that may occur towards the end of 1976 or early 1977 and the directors anticipate "further steady progress" in the current year.

There are signs, Mr. Cooper says, that inflationary pressures in some areas are lessening but value per £1 share is 161.9p (153.1p).

outcome of the recent budget proposals. Towards the end of the year the company will be faced with heavy relocation expenses and it is unlikely that any benefits accruing from the disposal of the lease at 167, Knightsbridge, will arise until 1977, he adds.

As known, pre-tax profit during 1975 improved by 6.4 per cent. to a record £7,93m. Dividends total 4.75p net (43.75p). During the year additional rentals secured showed a modest increase over 1974's record results and new sale business showed a 56 per cent. increase.

Meeting, June 9.

Chairman's statement, Page 8

Revenue up at External Investment

Revenue of the External Investment Trust increased from £318,342 to £369,148 in the year ended March 31, 1976, before tax of £173,740 against £147,322.

The net final dividend is 1.5p compared with 2.7p previously. Net asset value per £1 share is 161.9p (153.1p).

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"Unilever and economic development in the Third World"

Unilever capital, skills and experience have a part to play in attaining the objectives of the developing countries. Both official aid and private investment are needed. We do not pretend to invest without the expectation of profit which is the best guide to the most economical use of resources and the main source of investment for the future.

This was the theme of the speech by David Orr, Chairman of Unilever Limited, at this week's Annual General Meeting.

The full text of the speech, including examples of Unilever activities in the Third World, is available on request. Some of the points made were:

"The developing world needs every available resource to cope with its problems, the greatest of which are poverty and the growth of population. Poverty brings with it malnutrition, illiteracy and ill-health for many. The growth of population makes these evils difficult to eradicate."

"... we should not despair. The position is better than it used to be. In 1930, the expectation of life in India was 30 years; today it is 50. Agricultural production in Brazil has risen by 3 1/2 per annum for a generation. Illiteracy was once general; most of the age group 6-11 are now in school. Electricity and water for the village figure prominently in every Five-Year Plan."

"Yet with this progress, there has recently been a new outburst of questioning. Does the development produce the right products? Does it benefit the right people? Is foreign private investment beneficial to the economies of the host countries?"

"In order to achieve the goal of higher production... agriculture needs to be given a more important place in long-term planning. This is crucial because, while nearly 90% of the growth of world population takes place in the poor countries, it is the rich nations that account for the bulk of the huge increase in food production in recent years."

"The developing countries will have to devote a large part of their own resources to agricultural production; they will also need a great deal of outside help. They need official aid and foreign private investment to supplement their own efforts in accordance with agreed priorities."

The Annual General Meeting

The Report and Accounts for 1975 were adopted. A final dividend for the year ended 31st December, 1975 of 8.43 pence per 25p ordinary share of Unilever Limited was declared, payable as to 6.98 pence per share on 24th May, 1976 to shareholders registered on 23rd April, 1976; and as to 2.05 pence per share at a time or times to be determined by the Directors to holders of ordinary capital now in issue registered as the time of payment. The figure of 2.05 pence per share will be subject to adjustment in the event of a change in the rate of Advance Corporation Tax.

The existing Directors were re-elected, and Mr. G. K. Stevens was elected a Director of the Company. The Auditors were re-appointed.

Mr. J. B. Hignett, on behalf of the shareholders, proposed a vote of thanks to Mr. Orr, Directors, Managers and Staff. In reply the Chairman said: "Your remarks about our managers and especially those in the United Kingdom are very much appreciated. Their loyalty, hard work and skill is critical to the continued success of Unilever. This is no less true of our country as a whole. The contribution of Britain's managers is critical to achieving the economic miracle that Mr. Healey has forecast. Yet there is no other country that has treated its managers with such studied disregard."

"Our managers work long hours and must make decisions affecting the prosperity of millions of working people. In return, their efforts are constantly disregarded. They are accused of being lazy and inefficient and, by implication, to be 'on the make'. Nothing could be further from the truth in Unilever. Nor do I believe this to be the case in the rest of British industry. Managers have seen their differentials eroded, their incentives removed and a massive decline in their real income."

"They know that inflation must be beaten and will support the measures to defeat it. They know that this means making sacrifices. They are as ready as any other section of the community to make those sacrifices. But they undoubtedly feel they are carrying more than their fair share of the burden. They need some sign of understanding. Instead of the plaudits of the Finance Bill, I would like to hear the Chancellor announce that as soon as the country's circumstances permit, he will do something to lift the crushing burden of taxation on those who take heavier responsibilities. That would do wonders for morale."

A statement on wages and conditions of African workers employed by Unilever companies in South Africa has been published. Copies can be obtained from the address below.

The Annual General Meeting of Unilever N.V. took place in Rotterdam on the same day. Mr. H. F. van den Hoek, Chairman of Unilever N.V., presided and delivered the same speech as Mr. Orr in London.

"... there is discussion of a new economic order which appears to leave little room for foreign private investment, let alone a proper incentive."

"Despite the international uncertainty, our experience in Unilever leads us to believe that we should go on investing in those countries where we are welcome."

"Obviously the most important contribution we can make... is to produce and market our production in the ways most suited to the conditions of the country. Next most important... is the training of our people and the automatic transfer of know-how this involves. The companies we manage in these countries employ some 100,000 people, including some 3,000 managers."

"Our operations make other contributions, too. We may make a saving of foreign currency, have an effect on the nutrition and diet of the population, raise standards of hygiene, provide employment and act as a customer, a stimulus or a model for local industry."

"We do not pretend we invest without the expectation of profit. Indeed, it would be wrong for us to do so. Profit is the best guide to the most economical use of resources, and the developing countries cannot afford to waste resources. Profit is the main source of investment for the future; and investment is vitally needed if their structural problems are to be solved."

"In attaining the objectives of the developing countries, therefore, we believe the capital, skill and experience of Unilever, have a part to play."

INTERIM STATEMENT

ICI First three months' results

The Board of Directors of Imperial Chemical Industries Limited announce the following unaudited figures of the trading results of the Group for the first quarter of 1976 with comparative figures for 1975.

1975	1976	
First Quarter £m	First Quarter £m	
749	3,129	Sales to external customers
73	321	Profit before taxation
42	182	After providing for depreciation
34	130	Taxation less investment grants
7	25	Regional development grants
46	216	Profit after taxation and grants
—	—	Extraordinary items
46	211	Profit after taxation and grants
4	24	Applicable to minorities
42	187	Profit after taxation and grants applicable to Imperial Chemical Industries Limited

Certain subsidiaries, mainly in Europe and USA, have changed their accounting year end from 30 September to 31 December. As previously announced the comparative figures for the first quarter and the full year have been restated to reflect this change.

Group sales in the first quarter of 1976 were £936m, some 25% higher than in the corresponding quarter last year. Sales in the UK increased from £311m to £379m (up 22%) and those overseas from £438m to £557m (up 27%). The f.o.b. value of exports for the quarter was £190m, easily a record—compared with £147m in the first quarter of 1975 (up 29%).

The recovery in the volume and value of Group sales, particularly sales in overseas markets including exports from the UK, is continuing and is reflected in the further improvement in the Group profits for the first quarter of 1976. Increasing costs arising in part from the recent fall in the value of sterling will, of course, be felt in subsequent quarters.

The following table summarises the quarterly sales and profits before taxation:

	Group sales £m	Group profit before tax £m
1975 1st Quarter	749	73
2nd Quarter	752	78
3rd Quarter	768	61
4th Quarter	860	109
YEAR	3,129	321
1976 1st Quarter	936	115

The profit before taxation for the year 1975 included a credit of £29m from the conversion into sterling of the net current assets of overseas subsidiaries. Of this, £13m was taken into the profits of the third quarter and £16m into those of the fourth quarter. On the basis of the movements in the exchange rates which have occurred so far this year a credit of a similar amount can be expected for the year 1976, but following previous practice no part of this has been included in the profits of the first quarter 1976. Excluding such exchange gains, the increase in profits in the first quarter of 1976 compared with the fourth quarter of 1975 is therefore £23m.

Pending further consideration of Current Cost Accounting methods it is intended to continue the practice of indicating the effects of inflation on the reported profits using Current Purchasing Power methods. If an adjustment were made on this basis the Group profits before tax of £115m for the first quarter would be reduced by some £50m; this compares with an adjustment of the same amount for the first quarter of 1975 and £245m for the whole of 1975 for the conditions of inflation which existed then.

The charge for taxation in the first quarter of 1976 consisted of £34m of corporation tax, £11m overseas tax and £3m tax on principal associated companies, less a credit of £3m for investment grants.

The trading results for the first half of 1976 will be announced on 2 September 1976.

The Board has decided to raise approximately £200m by issuing 61,758,105 new Ordinary shares to be issued by way of rights to Ordinary stockholders on the register on 29 April 1976, on the basis of one new share for every eight Ordinary stock units of £1 held, at a price of 330p per new share. Full details of the issue, which has been underwritten by J. Henry Schroder Wagg & Co. Limited and S. G. Warburg & Co. Ltd., will be set out in a Circular Letter from the Chairman, accompanied by a Provisional Allotment Letter, which will be despatched during the period 14 to 20 May 1976. The latest day for acceptance and payment in full is Thursday, 10 June 1976.

J. D. COUSIN, Secretary.

IMPERIAL CHEMICAL HOUSE,
MILLBANK,
LONDON SW1P 3JF.
12 May 1976.



To: Information Division,
Unilever Limited, Unilever House,
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FARMING AND RAW MATERIALS

U.S. ban on cyclamates to continue

WASHINGTON, May 12. U.S. Food and Drug Administration (FDA) has announced that the artificial sweetener cyclamate should not be returned to the U.S. market, said it could not assure consumers that the product is safe.

Alexander Schmidt, the FDA Commissioner, said despite the fact that cyclamate is not carcinogenic, it still causes concern. He said it could cause damage to humans.

Cyclamate was withdrawn from the market in 1969 after some laboratory studies on animals showed it caused kidney damage. It was used in many foods, including soft drinks, but Abbott Laboratories, the cyclamate producer, said it would not be used in its products.

Australians to shoot 40,000 more cattle

MELBOURNE, May 12. RIV FARMERS in Victoria are to slaughter another 40,000 cattle this week to reduce losses caused by rising costs and drought.

Yesterday farmers in North Victoria shot 1,000 cattle after a day of rain. It was the first time they had been able to do so since the drought began.

Mr. Ian Smith, Minister for Agriculture, said that farmers would be paid \$45 (33s) for each head of cattle destroyed.

Mr. Walley Watts, a spokesman for the farmers, estimates that a good animal is worth as much as \$500 at auction.

SHARP FALL IN POTATO PRICES

By Our Commodities Staff

There has been a sharp fall in prices for old potatoes the Potato Marketing Board, announced yesterday.

Prices for old potatoes have fallen sharply and are now showing a diminished interest in home grown potatoes it said. As a result, prices had fallen sharply and were now showing a diminished interest in home grown potatoes it said.

General lifting of home grown potatoes should start in mid-June and Pembroke in the 1-4, it added.

Surplus of phosphates until 1980 forecast

BY JOHN EDWARDS, COMMODITIES EDITOR

WORLDWIDE SURPLUSES of phosphate rock and phosphoric acid, lasting until at least 1980, are forecast in a report presented at the International Phosphate Manufacturers Association (ISMA) conference in London yesterday.

The report, compiled by the Association's economic committee, said that although phosphate fertiliser prices had risen in 1975, they were expected to fall in 1976 and 1977. It also forecast a surplus of phosphate rock and phosphoric acid in the world until 1980.

Delegates at the conference privately confirmed that the over-supply situation of phosphate is putting further downward pressure on prices. A further fall in demand after the steep drop in 1975, is expected in Western Europe, the main importing area, even though there is expected to be a slight recovery in worldwide consumption.

Traders reported low-price deals at the conference for example Phosphorix 226, a ton for \$100, and a ton for \$100. A Moroccan quoted price of \$98, although actual deals have been reported at prices between \$90 and \$95. At the same time U.S. suppliers are said to be offering phosphoric acid and processed fertilisers at very competitive rates.

It was pointed out that the unexpected elasticity of demand for phosphate, highlighted by the shortage fears in 1974, and the subsequent reaction, have effectively killed any aspirations to create a producer cartel similar to OPEC.

Meanwhile from Britain's point of view the lower cost of raw materials, such as phosphate rock, should help to prevent fertiliser prices from rising in the near future.

In Strasbourg, the Common Market Commission said it was investigating prices of certain fertilisers exported to the EEC from the U.S. and the East European countries.

Sig. Altiero Spinali, the European Commissioner, told the European Parliament that the investigation, the Commission will publish free competition rules against the exporters.

World cotton supply tightening

WASHINGTON, May 12. A 5 per cent increase in foreign acreage could mean a production increase outside the U.S. of 8-10 per cent, or to between 50.8m and 51.8m bales compared with 47.1m, now estimated for this season.

Based on the current trend, FAS estimates foreign production next season at about 51.8m bales, a 10 per cent increase over this season's output of 47.1m bales.

Against the enlarged estimate of current season's production, FAS now estimates world usage of cotton at 62.8m bales, against 61.2m in its previous estimate, and revised 59.4m, in 1974-75, which was previously estimated at 58.2m bales.

Based on the revised supply and demand estimates, FAS forecasts world stocks of cotton at the end of this season at 200,000 bales, less than its forecast for the end of last season, 215,000 bales. It also forecasts the total for this season at 54.8m bales, compared with 54.8m in 1974-75. Two months ago it forecast the total for this season at 54.8m bales, and estimated 1974-75 output at 54.8m.

Disregarding the upward adjustment in China's crop, the latest estimate represents a drop of about 400,000 bales in the current season's production from the March forecast.

Last week the International Cotton Advisory Committee (ICAC) also lowered its estimate of world 1975-76 cotton output by nearly 7.5m bales (480,000 net weight) by the end of the current season, while expanding demand will continue to outstrip fresh production in the new 1976-77 marketing season, latest estimates to be published soon by the U.S. Agriculture Department's Foreign Agriculture Service (FAS).

The estimates will incorporate substantial increases in China's cotton supply demand situation which will significantly change the global totals from the previous FAS estimates made nearly two months ago.

Mainly reflecting a 1.1m bale increase in estimated Chinese output this season, the FAS now puts world 1975-76 cotton output at 54.8m bales, compared with 54.8m in 1974-75. Two months ago it forecast the total for this season at 54.8m bales, and estimated 1974-75 output at 54.8m.

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Pearl backs U.K. dairy expansion

By Peter Bullen

GOVERNMENT BACKING for the British milk industry's attempts to expand output and supply more home-produced dairy products was pledged by Mr. Fred Pearl, the Minister of Agriculture, last night.

At a reception to launch a new campaign to promote sales of English butter he said the Government attached priority to seeing an expansion of U.K. milk production and of the supply of home-produced butter.

"However, if our policy is to be successful, it is imperative that there should be a market for this increased production. The low production levels in recent years have enabled Continental producers to move in on the U.K. market and valuable ground has already been lost. We therefore have a right to see the Government establish British butter as a major force on the British market," he said.

Last year the U.K. spent £5.5m on importing dairy products, £3.5m on butter and £2m on other dairy products. Import prices were even higher this year. Consequently, a higher volume of domestic production would make a significant import-saving contribution to the balance of payments.

He was confident that butter production would increase rapidly.

Rally in cocoa and coffee

By Richard Mooney

COCOA AND coffee prices on the London terminal markets regained some of this week's losses yesterday despite the steady tone of sterling. July delivery coffee rose 12.5s to close at £1,247.50 a tonne, while cocoa gained 5.5s to £1,050 a tonne.

The cocoa price rise was seen mainly as a technical rally following the earlier £100 fall, but coffee dealers attributed the gains in their market to follow-through from New York and signs of renewed roaster interest.

Cocoa prices opened around 5s above the previous night's closing level and advanced gradually reaching the £20 premium limit in mid-morning.

Base metal prices all advanced yesterday, despite the firmer tone in sterling. Cash tin recovered to £152.5 a tonne, copper cash wirebars advanced by £13.75 to £335.25 a tonne while lead and zinc prices were also higher.

Slow moves to ore pricing policy

BY CANUTE JAMES, KINGSTON CORRESPONDENT

THE 18-month-old International Bauxite Association has made limited progress in handling its first major task—finding a long-term pricing and taxation policy for ore sold by its 11 members. The fifth meeting of the association's executive Board, held here recently, again examined the problem which has been under discussion for just under a year, but apparently made no headway.

The closest the IBA has come to finding a formula was the recommendation last November from the Ministerial Council to the members that they adopt a minimum pricing policy for all bauxite ore exported this year.

Mr. Henri Guda, a 43-year-old Surinam tax lawyer and secretary-general of the IBA, was not very forthcoming when he was asked to explain the reasons for the members' reluctance to implement the recommendations.

"It is too sensitive for me to make a comment at the moment," Mr. Guda said. "But I am sure you have read that Indonesia has been successful in negotiations with Japan in getting a price increase—not to the extent that Jamaica, for example, got a price increase—but an increase none the less."

Within their collective borders, the member countries of the IBA have a total of 74 per cent of the world's total of proven reserves. However, Mr. Guda is reluctant to set great store by statistics alone. He sees little in them to really prove the strength of the IBA in representing its members.

He objects to comparisons with other producers' organisations such as OPEC. "I don't like this reference to OPEC. This is the first IBA," he says.

The strength of the IBA has been under discussion both inside and outside member countries. There have been questions about the political will of a country like Haiti, for example, to stand by the association's decisions which may demand a strong front in dealing with a country such as the United States.

Australia's position has also been questioned. Obviously, the other founding members saw the necessity of having the world's leading producer within their fold. The interest, of course, was not one-sided—the Whitlam Government had indicated a desire to make Australia closer to the Third World and to producers' organisations, despite its inability to come to grips with a comprehensive mining policy.

But Australia does not depend on bauxite to the same extent as countries like Jamaica, Guyana, Surinam and Guinea. Doubts expressed by members of the present Government, while in opposition, about IBA membership, have also clouded attempted analyses of Australia's commitment.

However, Mr. Guda attaches little importance to these questions of members' commitment to the association. He says: "I don't like to comment on individual members because I don't speak for individual members. But we have not been informed about any change of policy in any member country. Indications are very clear that all members will live up to their obligations."

In attempting to represent the interest of their members in their dealings with consumers of bauxite and alumina, the IBA is steering clear of anything which suggests confrontation.

Farmers seek bigger role in marketing

BY OUR COMMODITIES STAFF

THE U.K. Government should support in principle new draft EEC regulations on market structures and producers' groups but there should be amendments allowing for greater producer involvement in the food production-distribution chain, the British Agricultural Council and the Central Council for Agricultural and Horticultural Co-operation stated yesterday.

Their conclusions follow a detailed study of the draft proposals by a joint working party under the chairmanship of Mr. Richard Butler, deputy president of the National Farmers' Union.

"Both the regulations, if adopted, will lead to far-reaching changes for the whole industry. In particular, the regulation on market structures will necessitate the creation of an agreed programme of future agricultural marketing developments so that projects may qualify for grant aid from the European Farm Fund," he said.

COMMODITY MARKET REPORTS AND PRICES

BASE METALS			
COPPER	Turned upwards on the day after a fall on the previous day. Forward metal opened higher and moved upwards on a basis of rising demand. Copper prices were firm, but copper wirebars were lower.	100lb	100lb
LEAD	Prices were firm, but lead wirebars were lower.	100lb	100lb
ZINC	Prices were firm, but zinc wirebars were lower.	100lb	100lb
ALUMINUM	Prices were firm, but aluminum wirebars were lower.	100lb	100lb
NICKEL	Prices were firm, but nickel wirebars were lower.	100lb	100lb
COBALT	Prices were firm, but cobalt wirebars were lower.	100lb	100lb
IRON	Prices were firm, but iron wirebars were lower.	100lb	100lb
STEEL	Prices were firm, but steel wirebars were lower.	100lb	100lb
BRASS	Prices were firm, but brass wirebars were lower.	100lb	100lb
CADAM	Prices were firm, but cadam wirebars were lower.	100lb	100lb
SILVER	Prices were firm, but silver wirebars were lower.	100lb	100lb
GOLD	Prices were firm, but gold wirebars were lower.	100lb	100lb

COPPER EXPORT BAN TO STAY			
TOKYO, May 12.	The Japanese Ministry of International Trade and Commerce confirmed it will for the time being continue its embargo on the export of electrolytic copper.		
It said conditions on the world copper market had not improved enough to justify Japan's resumption of copper exports, halted in December, 1974.			
It added that the recent price recovery has not necessarily reflected an improvement in actual needs. Industry estimates put Japanese carryover stocks at the end of the 1976 fiscal year at 280,000 tonnes.			
Reuter.			

PRICE CHANGES			
Prices per ton unless otherwise stated.			
Metals			
Aluminum	100lb	100lb	100lb
Copper	100lb	100lb	100lb
Lead	100lb	100lb	100lb
Nickel	100lb	100lb	100lb
Zinc	100lb	100lb	100lb
Grains			
Wheat	100lb	100lb	100lb
Barley	100lb	100lb	100lb
Oats	100lb	100lb	100lb
Rice	100lb	100lb	100lb
Beans	100lb	100lb	100lb
Peas	100lb	100lb	100lb
Flour	100lb	100lb	100lb
Sugar	100lb	100lb	100lb
Coffee	100lb	100lb	100lb
Cocoa	100lb	100lb	100lb
Oil	100lb	100lb	100lb
Gas	100lb	100lb	100lb
Electricity	100lb	100lb	100lb
Water	100lb	100lb	100lb
Telecom	100lb	100lb	100lb
Post	100lb	100lb	100lb
Transport	100lb	100lb	100lb
Insurance	100lb	100lb	100lb
Banking	100lb	100lb	100lb
Real Estate	100lb	100lb	100lb
Stocks	100lb	100lb	100lb
Bonds	100lb	100lb	100lb
Options	100lb	100lb	100lb
Futures	100lb	100lb	100lb
Derivatives	100lb	100lb	100lb
Commodities	100lb	100lb	100lb
Services	100lb	100lb	100lb
Healthcare	100lb	100lb	100lb
Education	100lb	100lb	100lb
Recreation	100lb	100lb	100lb
Food	100lb	100lb	100lb
Alcohol	100lb	100lb	100lb
Tobacco	100lb	100lb	100lb
Drugs	100lb	100lb	100lb
Medical	100lb	100lb	100lb
Pharmaceuticals	100lb	100lb	100lb
Biotechnology	100lb	100lb	100lb
Environmental	100lb	100lb	100lb
Energy	100lb	100lb	100lb
Climate	100lb	100lb	100lb
Weather	100lb	100lb	100lb
Disaster	100lb	100lb	100lb
Security	100lb	100lb	100lb
Defense	100lb	100lb	100lb
Space	100lb	100lb	100lb
Aerospace	100lb	100lb	100lb
Automotive	100lb	100lb	100lb
Aircraft	100lb	100lb	100lb
Marine	100lb	100lb	100lb
Aviation	100lb	100lb	100lb
Navigation	100lb	100lb	100lb
Communication	100lb	100lb	100lb
Information	100lb	100lb	100lb
Media	100lb	100lb	100lb
Advertising	100lb	100lb	100lb
Marketing	100lb	100lb	100lb
Sales	100lb	100lb	100lb
Distribution	100lb	100lb	100lb
Logistics	100lb	100lb	100lb
Supply Chain	100lb	100lb	100lb
Procurement	100lb	100lb	100lb
Inventory	100lb	100lb	100lb
Production	100lb	100lb	100lb
Manufacturing	100lb	100lb	100lb
Construction	100lb	100lb	100lb
Infrastructure	100lb	100lb	100lb
Transportation	100lb	100lb	100lb
Communication	100lb	100lb	100lb
Information	100lb	100lb	100lb
Media	100lb	100lb	100lb
Advertising	100lb	100lb	100lb
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Manufacturing	100lb	100lb	100lb
Construction	100lb	100lb	100lb
Infrastructure	100lb	100lb	100lb
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Production	100lb	100lb	100lb
Manufacturing	100lb	100lb	100lb
Construction	100lb	100lb	100lb
Infrastructure	100lb	100lb	100lb
Transportation	100lb	100lb	100lb
Communication	100lb	100lb	100lb
Information	100lb	100lb	100lb

AUTHORISED UNIT TRUSTS

[illegible]

INSURANCE. PROPERTY. BONDS

REGIONAL MARKETS

A selection of the share prices previously shown under regional headings presented below with quotations on London. Irish issues, most of which are officially listed in London, are shown separately and with prices as on the Irish exchange.

Graig Ship £1.	320	Shiloh Spind...	24½
Hallam Sleigh 10p	8	Sindall (Wm.)	53

[illegible]

LEADERS AND LAGGARDS

The following table shows the percentage changes which have taken place since December 31, 1953, in the principal equity sections of the F.T. Actuaries' Index. It also contains the F.T. Gold Mines Index.

ers	+ 29.08	Textiles	+ 7.71
ers and	+ 26.73	Shoes and Leather Goods	+ 6.87
ances (Brokers)	+ 26.54	Tobacco	+ 6.67
	+ 21.23	Wines and Spirits	+ 6.75
ers and Distributors	+ 18.45	Consumer Goods (Non-Durable)	+ 5.71
(Mining (General)	+ 12.94		+ 5.71
	+ 16.73	Mining	+ 5.71
(Mining (Heavy)	+ 16.72	Stores	+ 5.71
e Equipment	+ 16.72	Building Materials	+ 5.35
blue Tents	+ 16.50	Insurance (Composi)	+ 5.35
ritical	+ 16.49	Equities	+ 2.25
	+ 14.79	Food Retailing	+ 1.77
mer Goods (Durable)	+ 24.59	Entertainment and Catering	+ 1.33
nicars	+ 16.54	Investment Trusts	+ 1.33
ronics, Radio and TV	+ 15.57	Financial Groups	+ 1.33
als Index Group	+ 11.99	Banks	+ 0.90
Purchase	+ 12.93	Insurance (Life)	+ 2.90
(Manufacturing	+ 10.59	Property	+ 2.90
Share Index	+ 10.57	Oilseeds	+ 4.00
Readers	+ 10.34	Merchant Banks, Issuing Houses	+ 4.00
strial Group	+ 6.75	Capex	+ 1.33
ing	+ 5.35	Contracting and Construction	+ 1.33
papers and Publishing	+ 4.96	Real Estate	+ 1.33
Share Index	+ 4.96		

* Percentage changes based on Tuesday, May 11, 1976, indices.

APOLLO

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OFFSHORE AND OVERSEAS FUNDS

[illegible]

NOTES

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price, of Estimated & Today's
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of bought through managers.
price, of Net at & on reduced
price indicated by & Quotations
ended. - Single - premium

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INDUSTRIALS - Continued

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

INSURANCE

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

PROPERTY - Continued

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

TRUSTS - Continued

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

MOTORS, AIRCRAFT TRADES

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

Commercial Vehicles

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

SHIPBUILDERS, REPAIRERS

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

SHIPPING

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

Gas and Distributors

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

SHOES AND LEATHER

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

SOUTH AFRICAN

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

TEXTILES

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

NEWSPAPERS, PUBLISHERS

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

PAPER, PRINTING, ADVERTISING

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

PROPERTY

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

OVERSEAS TRADERS

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

TEAS

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

INDIA AND BANGLADESH

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

AFRICA

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

MINES

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

EASTERN RAND

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

FINANCE, LAND

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

TOBACCO

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

NOTES

Stock	Price	%	Stock	Price	%
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80
Anglo Am. Sec.	12.50	+0.80	Anglo Am. Sec.	12.50	+0.80

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FINANCIAL TIMES

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Icelanders fire 4 shots at trawler

BY MALCOLM RUTHERFORD

IN POTENTIALLY the most serious incident in the Cod War so far, the Icelandic patrol boat Aegir yesterday fired four shots in the direction of the British trawler Primella, then unsuccessfully launched a boarding party.

For the first time in the war, one of the shots was live.

An immediate warning of retaliation came from a British Nimrod reconnaissance aircraft, though it seems this was misinterpreted by the Icelanders as meaning that the aircraft itself would open fire.

The Nimrods are unarmed and in London, a Ministry of Defence spokesman said the warning was intended to deter future action that might be taken by British frigates.

The incident occurred after the Primella and three other trawlers had left the main fleet off the east coast of Iceland and moved to the west. There was therefore no naval protection available.

According to the Icelandic coast guard, the Primella ignored an order from the Aegir to stop fishing and prepare for boarding and arrest. The Aegir then launched the boarding party, but the Primella escaped because of its superior speed.

The Aegir fired three shots across the bows of the Primella and one across the stern. One of the shots was said by the Icelanders to have been live.

The Nimrod then appeared on the scene and issued its warning about the possible consequences. This was taken by the coast guard as a direct threat to the Aegir.

Last night, the Primella and the three other trawlers were reported to be moving back to join the main fleet. The British frigate Lowestoft and a civilian protection vessel were sent to meet them.

In London, Mr. Patrick Duffy, Minister for the Navy, told the House of Commons that the Ministry of Defence was "urgently considering" what action should be taken.

Mr. Duffy was speaking during the Navy debate which produced some Conservative criticism of the Government's handling of the Cod War.

Mr. Ian Gilmour, "shadow" Defence Minister, spoke of the "blunder and blunder" of Mr. James Callaghan, the Prime Minister, when he had been Foreign Secretary.

There was no satisfactory explanation, however, of why the Primella had left the main trawling fleet and the naval protection that goes with it.

The French ambassador in Reykjavik had made representations to the Icelandic Government on behalf of Britain about the action of the Aegir, Mr. Duffy said later.

His preliminary report suggests the Icelanders now consider the incident closed.

Parliament, Page 15

Most U.K. workers want part of profits

BY LORNE BARLING

MOST British workers grossly overestimate the level of profits, they also believe they should have a share of those profits, according to a survey by the Confederation of British Industry.

Workers and management are highly critical of the performance of British management, according to the survey, which covered a sample of 2,284 respondents. Only 8 per cent of all employees believe that "profit is a dirty word."

The CBI said yesterday that the survey indicated a widespread failure of companies to make their objectives and activities known to employees and urged that more time and money be allocated to this end.

The average employee appeared to believe in the free enterprise system, was reasonably satisfied with his job and was not opposed to paying dividends to shareholders. But he also believed he could do more work without too much effort.

In some ways management and workers had similar views. But their impressions of each other showed serious misconceptions, particularly in what each expected the other to do.

Involvement

The survey is part of a research programme being carried out by the Confederation with the intention of making companies give additional information to employees and involve them more in the running of their companies.

It was felt that too many companies embark on policies without knowing what their employees wanted, and would benefit from more intense research.

One significant finding about the workers' attitude to his company was response to a question about job security. Seventy per cent of workers believed their security depended on giving a fair day's work for a fair day's pay. Less than 30 per cent depended upon their union.

The willingness of many workers to undergo re-training for a change of job apparently was underestimated by managers—who are fairly accurate at guessing employee responses generally, although they overestimated pay and job security.

Eighty-six per cent of workers tend to support trends in productivity, believing that productivity can be increased by giving them a share of the profits, although 61 per cent had no idea of how much profit their company made.

Details Page 10

Continued from Page 1

Grimond

replied: "One of the dangers of having back an old leader is that he plays the old gramophone record."

As Mr. Grimond announced his decision yesterday, Sir Harold Wilson, former Prime Minister, called on MPs to fight back against "a conspiracy of anti-democratic and anti-progressive forces which threaten to undermine the position of prominent politicians and parties."

Speaking at a Parliamentary Press Gallery luncheon, Sir Harold said that in recent years "an underground and well-heeled organisation" had not scrupled to use any weapon against the British politicians and parties of whom it disapproved.

"Slush money was available in almost unlimited quantities for this purpose. How much of it was flowing at any particular time, and in which direction it flowed, we may never know. I hope we shall."

Sir Harold said that the role of the foreign press—"and I am not referring exclusively to South Africa"—should be investigated.

Continued from Page 1

Callaghan asserts right

fundamentally from Government policy—the level of public expenditure (the NEC's proposals, according to the Treasury, would add between £40n. and £50n. to the public sector by 1980).

Persuasion rather than coercion was the way to achieve industrial regeneration and investment, Mr. Callaghan said. He made it clear that the Labour Party was still a long way from drawing up its next election manifesto, when the views of the trade unions and the Parliamentary Labour Party would also have to be considered.

He warned the committee that more had to be taken into account in drawing up an election manifesto when Labour was in Government. Opposition. Long term aims had to be reconciled with immediate realities.

He criticised the NEC document for not listing an order of priorities. It was not a programme a Labour Government

Ford's troubles deepened by Nebraska loss

BY JUREK MARTIN, U.S. EDITOR

WASHINGTON, May 12.

PRESIDENT FORD's political troubles deepened yesterday when he was comfortably defeated, by 55 per cent to 45 per cent, by Governor Ronald Reagan in the Republican primary in Nebraska.

Nebraska is often described as the most orthodox Republican State in the Union. Mr. Ford took some consolation from his victory in West Virginia by a 57 per cent to 43 per cent margin. But neither candidate had campaigned there, whereas in Nebraska, with both sides redoubling their efforts, Mr. Reagan was able to make nonsense of the forecasts a few weeks ago that Mr. Ford would win handsily.

Nebraska also produced an unpleasant surprise for the Democratic frontrunner, Mr. Jimmy Carter, who went down to a narrow 39-33 per cent defeat at the hands of Senator Frank Church from Idaho.

This was the liberal Senator's first primary. Though much of the public was recently because of his investigations into U.S. corporate bribery and U.S. intelligence activities, he professed himself amazed at the result.

In West Virginia, the local Democratic Senator, Mr. Robert Byrd, was returned as a "favourite son" against no formal opposition.

In the Connecticut delegate selection process, the first stage of which was held yesterday, Mr. Carter won only a modest victory over Congressman Morris Udall from Arizona by 33 to 31 per cent. Mr. Church and Mr. Udall, both liberals, had agreed to leave the field in Nebraska and Connecticut clear to each other so as to combat Mr. Carter.

Next week's primaries in Michigan and Maryland loom as critical for both Mr. Ford and Mr. Carter.

Mr. Carter takes on Mr. Udall again in Michigan and ought to beat him, but he may run foul of California Governor Jerry Brown's charismatic popularity in Maryland.

His problems, however, remain serious. In Nebraska, the deputy chairman of the National Committee of the President, if Mr. Ford does not win his home State of Michigan, his lease on the White House is probably over.

Chairman and Board of Equity Bank named

BY MARGARET REID

THE CONTROVERSIAL equity bank, plans for which are being launched today, will have an impressive array of directors from industry and the City, including Sir Jack Callard, former chairman of ICI, and two other senior directors of major industrial groups.

As widely expected, Lord Plowden, who is about to retire as chairman of Tube Investments, is to be named chairman of the bank, named Equity Capital for Industry, which is intended to channel capital to companies unable to raise it on the stock market.

Among the other prominent industrialists joining the Board are Mr. Trevor Cole, former chairman of National Giro, and a former finance director of Tesco Stores (Holdings)—will also be directors.

Although Equity Capital is intended to have a 13-man Board, only 12 names are being announced at present. The final body as not needed, it is now expected that the venture will command a wide range of backing. It will proceed if, as seems certain, subscriptions total at least £30m.

Equity Capital, whose creation has provoked a substantial split of opinion within the ranks of investing institutions, is to have a capital of up to £30m, to which participating institutions will be asked to subscribe by June 31.

Although some institutions, most recently Sun Life Assurance, have said they will not subscribe, regarding the new body as not needed, it is now expected that the venture will command a wide range of backing. It will proceed if, as seems certain, subscriptions total at least £30m.

Continued from Page 1

Callaghan asserts right

could implement in five years.

In an attempt to find a solution to the perpetual tension between the Left-wing dominated NEC and the Government, Mr. Callaghan accepted a suggestion from Mr. Benn that where the Government's policy disagreed fundamentally from the NEC's views it should appear in a separate Government statement published alongside the NEC document.

Mr. Benn, who was publicly warned by the Prime Minister two weeks ago that the convention of collective responsibility had to be maintained at all times by Government ministers, told yesterday's meeting: "Loyalty to the Government should not be used to blank out this debate; nor should the debate be artificially sharpened into an appearance of confrontation that might endanger the Government."

Confusion could be avoided by making it clear when aspects of NEC policy differed from the Government's immediate aims, which sections should be treated

Even his campaign manager dropped his habitual confidence last night. Previously he said that Mr. Ford would have things seen up before the convention in August, but now he is saying that if Mr. Ford loses Michigan, there will be a floor fight at the convention in Kansas City.

The Nebraska auguries are not good for the President. The primary there was closed and Mr. Reagan was not able to benefit from the support of conservative Democrats voting in the Republican election. Yet his incessant criticism of Mr. Ford's foreign and defence policies allied to discontent among Nebraska's farmers with the Administration's agricultural policies, were clearly much more effective among average Republican voters than the President's strategies.

Delegates

In Michigan, the themes will undoubtedly be the same but long cross-over voting is permitted. Mr. Ford left for the State this morning and is going to be spending much of the next week there, even having recourse to that old-style campaign vehicle, the flat-top train, which he believed of Franklin Roosevelt and Harry Truman.

Mr. Ford dropped an immediate hint of his tactics in Detroit today. "I want every person in the State of Michigan who identifies with my philosophy to vote for me," he said, "whether they call themselves Republican, Independent or Democrat."

The feeling persists that Mr. Ford's efforts have lost all sense of direction. Yesterday's primaries did not markedly change the delegate count. Mr. Reagan apparently won 18 delegates in Nebraska to Mr. Ford's seven, while in West Virginia the 38-strong delegation, according to State law, is uncommitted. The prize is picked up by a handful of delegates in caucus in Missouri, but still trails his opponent.

The Washington Star's scorecard gives Mr. Reagan 427 delegates to date, Mr. Ford 382, with 395 uncommitted. A total of 1,130 are needed for nomination.

The stop Carter campaign

Page 5

THE LEX COLUMN Because it's there...

The money is available now, so ICI has decided to take it while it is there rather than run the risk of waiting until the autumn or into 1977.

Immediately after the one-for-eight rights issue at 330p, ICI's balance-sheet will be more conservatively financed than at any time since the end of the 1960s—and it will have a net £400m. of liquid assets. However, it does look as though it is becoming more difficult for ICI to finance itself out of cash generated from trading.

In the past five years the group's net cash flow has exactly matched its fixed asset and working capital requirements, a figure of just under £1.5bn. But the cost of chemical plant has more than doubled in that period and so has ICI's capital spending, which is expected to top £400m. this year. In addition ICI seems to be implying a need for approaching £300m. of extra working capital in 1976, an increase of well over a quarter.

Its cash flow is rising substantially, but could still fall perhaps £150m. short of the year's £700m. overall requirement.

Chemicals cycle

So the rights issue can either be regarded as an insurance premium against the possibility that profits will not rise enough during the current chemicals cycle to allow sufficient cash generation, or as a means for ICI to accelerate its rate of capacity expansion. It does not, however, appear to reflect a conscious shift to a policy of lower gearing. Although the document draws attention to the fact that loans have risen from 15 to 29 per cent of capital employed since 1965, the proportion has in fact been declining since 1971. If allowance is made for inflation the gearing works out significantly lower—on the company's own CPP basis the long-term gearing is only 21 per cent, and a Sandilands-type balance-sheet would probably give a similar picture.

There is nothing unusual about ICI's current gearing by the standards of other international chemical groups: it is higher than Du Pont's 17½ per cent, exactly in line with the Monsanto figure, and well below Dow's 36 per cent. But although ICI was prepared to raise £40m. at the end of 1970 at what then looked like a prohibitive coupon of 10½ per cent, it is not areas—notably U.K. fibres—possible.

So ICI is simply following its normal course of taking the money when it is available. From the shareholders' point of view it may be argued that not enough distinction is being made between the merits and cost of equity capital and debt, particularly in an inflationary climate. But this is a successful company achieving real growth and as such is a deserving home for new funds.

Thus the first quarter figures confirm that the recovery which got under way in the fourth quarter of 1975 has extended strongly through the first three months of this year. Profits before tax are £115m. for January-March, excluding the effects of currency changes, £22m. more than in October-December. Volume is continuing to rise, especially in overseas markets, and although the group is still losing money in some areas—notably U.K. fibres—possible.

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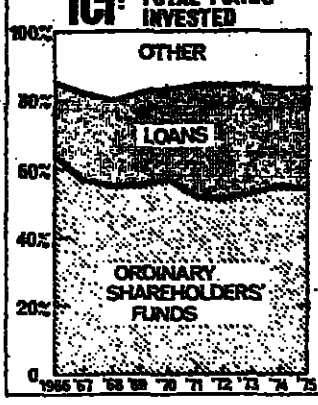
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Index fell 4.3 to 412.9

ICI: TOTAL FUNDS INVESTED



ICI: TOTAL FUNDS INVESTED

OTHER

LOANS

ORDINARY SHAREHOLDERS' FUNDS

ICI: TOTAL FUNDS INVESTED

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ICI: TOTAL FUNDS INVESTED

OTHER

LOANS

profits targets for the full year must now extend to well over £300m. pre-tax against £237m. in 1975 and the 1974 peak of £455m. The scale of the labour working capital projections reflects the way that the group is developing a little faster than ICI was expecting only a few weeks ago.

Dividend rise

At the same time ICI has permission for a 25 per cent dividend increase which takes the yield up to 5.5 per cent on an ex rights basis and on prospective p/c—well down on single figures—also compares favourably with the market averages. As things stand, this issue is bound to be a success. In fact this is precisely the kind of issue—representing low percentage of the previous capitalisation of a very high quality company—which we not have involved the services of underwriters. With a four-for at half the price, ICI could still have made a dividend increase in the nominal dividend and raised the same amount of money at the same price.

As for the wider market, the £200m. clearly relates to what bankers thought the City could provide at a time when only £150m. of earlier rights had yet to be completed. In perspective, cash flowing in the institutions is probably £400m.-£450m. a month of something like a quarter have been finding its way to equities. Since the institutions have also started buying once more on a large scale (Government broker was active again yesterday) this issue going to take some digesting. Holders of ICI may be tempted to look through their portfolios to see what they can weed in order to take up their rights.

See also Page 22

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